

FINANCIAL TIMES

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BRAZIL

A large question mark
on the economy

Page 4

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World News

Business Summary

Haughey
resigns over
phone-tapping
scandal

Charles Haughey resigned his Irish premiership over a 1982 telephone-tapping scandal, setting in motion a campaign for the leadership of the Fianna Fail party. Mr Haughey, who had been given an ultimatum by his coalition partners to resign or face a general election. Page 18

Yugoslav tension grows
There were fears of renewed violence in Yugoslavia after the UN special envoy said he would not recommend deployment of peacekeeping troops to Bosnia at today's Security Council meeting. Page 2

Japan may cut defences
Japan is considering cutting its defence forces in response to reductions in US and former Soviet military forces. Page 3

Airbus cargo intercepted
German warships intercepted a German-registered freighter carrying arms to the Middle East. The ship, which had sailed from the Polish port of Szczecin, was escorted to Gibraltar. Page 4

Clinton recovers lead
African-American governor Bill Clinton regained a strong lead among Democratic voters in New Hampshire as President Bush slipped among Republicans, according to the latest poll. Page 5

Habash provokes furor
France's decision to provide hospital treatment for Palestinian leader George Habash sparked anger from opposition leaders. Mr Habash, who suffered a stroke in Tunis on Wednesday, heads the organisation that pioneered aircraft hijacking in the 1970s. Page 6

Arms inspection deal
North Korea signed an agreement in Vienna to allow international inspection of its secret nuclear facilities. Page 3

Algeria acts on slums
Bulldozers and bulldozers are to move into Algeria's slums in an effort to improve conditions and, in the process, to reduce the appeal of Islamic fundamentalism. Page 3

Military service review
The South African government is to propose a bill this year offering an alternative to white youths who object to military service for political reasons. Page 7

US to screen Haitians
The US, fearing a mass influx of refugees, is to set up screening facilities in Haiti for those wishing to settle in America. Page 8

No U-turn for China
China will pursue economic reforms but will not abandon communism or tolerate political unrest, Premier Li Peng told the World Economic Forum meeting in Switzerland. Page 9

Polish seize icons
Polish customs officials confiscated 40 icons - many golden or inlaid with precious stones - from a military train travelling to Germany from the former Soviet Union. The icons will be housed in a Polish museum until their rightful owner is found. Page 10

Weekend
FTTomorrow: How
scientists are
cracking the code
of human lifeThe misery of
Maxwell's
pensionersUpturn hopes
hit by fall in
US durable
goods orders

Orders for US durable goods fell 5 per cent last month, casting doubt on the Bush administration's upbeat budget projection of an early economic recovery. Page 16

The fall was the largest for more than a year and much greater than expected. Excluding defence, new orders fell by nearly 9 per cent. Page 16

ITALY'S politicians approved a long-awaited law granting the central bank greater independence in setting monetary policy. Page 18

GERMAN carmakers said they would have to shed labour because of rising costs and the need to slim operations in line with the rest of Europe's car industry. Page 18

USINOR SACLOR, Europe's largest steelmaker, estimated net losses for 1991 at FF3.1bn (\$560m) and announced plans to shed 8,000 staff over the next three years. Page 19

ITAL parent company of United Airlines, reported its largest-ever quarterly loss, \$252.6m, and warned it planned to cut capital spending by at least \$2bn over the next three years. Page 19

PARIBAS, French investment bank, suffered estimated net loss of FF2.20bn (\$340m) last year against net profits of FF2.5bn in 1990. The collapse of the Maxwell empire contributed to the loss. Page 19

AIRLINES in Europe suffered their worst setback last year since 1945 because of the recession and the Gulf War. Passenger numbers fell more than 7m to 59m. Page 2

BRITAIN'S Export Credits Guarantee Department has made provisions of £450m against possible bad debts in the former Soviet Union and Yugoslavia. Page 5

OFTEL, UK telecommunications regulator, promised to maintain firm control over BT prices as it launched its most comprehensive review of the company since privatisation. Page 5

PHILIPPINE Airlines has been sold under the Manila government's privatisation programme to a consortium of local businessmen for \$380m. Page 3

FRANCE is to grant Kuwait FF50m (\$91m) worth of export credits to boost trade between the two countries. Page 4

PORTUGAL'S Banco Comercial Portugues, the country's biggest listed company, increased net profits 33 per cent to Esc 18.2bn (\$35m) last year. Page 20

REEKBOX, US sports shoe-maker, reported record sales last year of \$2.75bn, up 25.5 per cent, and net profits of \$234.7m, against \$176.6m last time. Page 22

INCO, world's largest nickel producer, suffered an 81 per cent drop in earnings to \$92.6m last year because of lower metal prices and higher production costs. Page 22

HUNGARY has shortlisted French, Italian and Spanish led-consortia bidding to build and operate a \$360m privately financed toll motorway from Budapest to the Austrian border. Page 4

John Major tells Yeltsin that nuclear deterrent will be kept
UK to give Russia extra aid

By Ivo Dawney and Robert Mauthner in London

BRITAIN and Russia yesterday signed a declaration of friendship providing for closer economic and military co-operation, including joint efforts to reduce forces and armaments. The 16-point declaration, which is to be converted into a treaty later this year, was signed in Downing Street by Mr John Major, the British prime minister, and Mr Boris Yeltsin, the Russian president, who was making a stop-over in Britain on his way to New York for today's United Nations Security Council summit.

Mr Major, during four hours of "warm and friendly" talks, made it clear to Mr Yeltsin that Britain would not cancel or reduce its Trident nuclear weapons programme, which represented a minimum "credible deterrent".

Although it had been suggested previously that Mr Yeltsin would put pressure on Britain to reduce its nuclear weapons in line with the latest US and Russian proposals to cut strategic arms, the Russian leader proved to be surprisingly accommodating.

Mr Yeltsin said he respected the British government's decision, adding: "The number of nuclear weapons at the disposal of the UK is not comparable with ours and therefore the matter is not really worth any discussion." In spite of Mr Major's declared intention to go ahead with the Trident programme, the Russian leader announced on the steps of Downing Street that the Russian missiles would no longer be targeted at Britain, echoing a similar undertaking which he has already given to the US.

Mr Major said in a toast at a



working lunch in Downing Street that the visit, the first paid to Britain by Mr Yeltsin in his capacity as Russian leader, had turned "a new page in history". The joint declaration, entitled "Partnership in the Nineties", was an indication that operation had replaced confrontation in Europe, "we hope for ever". Under the declaration Britain has agreed to give further economic assistance to Russia and the members of the new Commonwealth of Independent States (CIS), in addition to the financial and food aid it has already provided.

The UK would make available \$280m (\$60m) in new export credits and investment insurance for Russia and the other republics of the CIS, in the context of an International Monetary Fund programme.

Mr Major said. The UK, the first country to propose Russian membership of the IMF, would also press for Russia to be admitted to the organisation by an April deadline.

In addition, it would make an improved European Community trade and co-operation agreement with Russia one of the priorities of the next UK presidency of the EC, which starts in July this year.

ECGD annual report, Page 5

ECGD annual report, Page 5

US accuses Spain of avoiding aid curbs

By William Dawkins in Paris and Peter Bruce in Madrid

THE US and Spain have become embroiled in a row over a suspected attempt by Madrid to circumvent tough new curbs against the misuse of aid to buy market share in developing countries.

Washington, supported by many of its fellow members of the Organisation for Economic Co-operation and Development (OECD), has accused Spain of abusing the new rules by launching two unusually large lines of export credit only a fortnight before the restrictions came into effect.

The new rules will restrict the use of such assistance to genuine development aid, like

schools and hospitals, and ban it entirely for richer developing countries.

The dispute blew up after Spain informed the OECD's Paris headquarters that it had agreed to make available SDR723m (\$1.02bn) of mixed aid and commercial credit to Mexico and SDR650m to Venezuela, both of which would be ineligible for such assistance under the new rules.

These credit lines, the latest in a longstanding Spanish campaign to promote trade links with Latin America, are available for two years and are made on condition that the recipients use them to purchase

Spanish exports, an OECD official said.

Their combined value of SDR1.4bn compares with Spain's \$800m aid budget for 1990, according to the OECD's latest records. Spanish officials say most of - if not all - the credit lines are simply existing credits which had not been fully taken up and which are being renewed.

They are among the five largest concessional credit lines ever recorded by the OECD, an official close to the talks said. A US official added that the move was a serious breach of the agreement.

Italy, which like Spain had

resisted the new curbs, has also made available unusually large concessional credits recently, but these are not nearly large enough to cause a political problem, officials say.

The curbs were agreed in principle at the end of last October, pending ratification by OECD members' parliaments. They received their final touches at an OECD meeting in Paris this week, and will come into effect on February 15.

The new rules allow OECD members for the first time to vet each others' aid projects in advance to ensure that aid budgets are not used for

schemes that could be commercially financed. Projects worth more than SDR50m must be examined by a committee of OECD members. Smaller deals must also be notified, but will be normally cleared.

Spain argues that its credit lines for Venezuela and Mexico are not yet covered by the curbs, but critics maintain that everyone has been bound by the rules since last October's outline agreement.

OECD officials are currently co-ordinating a furious debate between national trade officials, conducted on international computer lines, in an attempt to resolve the row.

Guinness Peat Aviation hopes
to accelerate \$1.5bn flotation

By Roland Rudd and Robert Peston in London

GUINNESS Peat Aviation, the world's largest aircraft leasing company, is hoping to bring forward its flotation to late March or early April, when it is expected to launch a \$1.5bn international share offering.

An adviser to the group, which is based in Shannon in the Irish Republic, said yesterday that Mr Maurice Foley, GPA's president, was planning to announce the group's decision to go public on February 11, when it discloses its quarterly profits.

Yesterday, the group's financial advisers were meeting to discuss the pricing of the flotation, which could value the group at more than \$3bn. The share offer is likely to be one of the biggest flotations of a private sector company, as opposed to a privatisation.

Earlier this year GPA raised \$100m through a private placement of convertible redeemable preference shares in the US. These convert into ordinary shares at a price of \$4. However, the group's advisers believe the new ordinary

shares are likely to be priced at between \$20 and \$25.

The offering is likely to make multi-millionaires out of most of GPA's executive directors. The shareholding of Mr Tony Ryan, the group's chairman and founder, is likely to be worth more than \$300m at the flotation price.

The share sale will also raise millions of dollars in new money for the company, which it needs to finance its ambitious programme of aircraft purchases. The total value of shares on offer - likely to be no more than \$1.5bn - will depend on how many of its existing shareholders wish to sell.

There has been speculation that a share sale would take place later in the year, but GPA has decided to accelerate the flotation process to take advantage of the buoyant US stock market. It hopes to make a preliminary filing with the Securities and Exchange Commission, the US regulator, by the end of next month.

The marketing of the offer

would then begin at the end of March and the sale of shares would take place in April.

The timing of the flotation depends in part on the date of the UK general election. GPA hopes the election will be called on April 9 and is thought to be relying on the political intelligence of Mr Nigel Lawson, the former Conservative chancellor of the exchequer, who is a non-executive director.

If the election is later, the offer may have to be delayed briefly until after the British election takes place. The group's investment bank advisers - Japan's Nomura, the UK merchant bank, Schroders and Goldman Sachs of the US - are examining a third of the shares for each of the London, Tokyo and New York markets.

GPA will obtain listings simultaneously in New York and London. The Japanese share sale will be a public offering without listing, a technique pioneered in the UK water industry privatisation.

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Lord Hanson's reputation for
takeover skill is in peril

Lord Hanson's statement that his company would not be bidding for ICI has put in peril his reputation for mastery of the acquisition game. Questions about the future of his acquisitive conglomerate will become more pressing. Page 16

MARKETS

STERLING lunchtime: 1.7825 London: \$1.7745 (1.8065) DM2.8775 (2.8725) FF9.8075 (9.7875) SF2.5575 (2.56) £123.5 (226.5) £ index 90.8 (91.0)	GOLD New York Comex Feb \$355.6 (\$36.1) London: \$356.15 (\$35.95) N SEA OIL (Argus) Brent 15-day Mar \$18.025 (18.05)	DOLLAR New York lunchtime: DM1.6145 FF5.50 SF1.4345 ¥185.75 London: DM1.621 (1.59) FF5.5275 (5.4175) SF1.4405 (1.4175) ¥126.0 (125.4) \$ index 93.0 (92.4) Tokyo close: ¥125.5 US LUNCHTIME rates Fed Funds: 3 1/2 % 3-mo Treasury Bill: 3.91 % Long Bond: 102 1/2 yield: 7.73 %	STOCK INDICES FT-SE 100: Yield 4.81 2,550.8 (+4.3) FT-A All-Share: 1,218.88 (+0.2%) FT-SE Euroweek 100: 1,731.87 (-0.58) New York lunchtime: DJ Ind. Av. 3,236.14 (+11.18) S&P Comp 411.47 (+1.13) Tokyo: Nikkei 21,557.57 (+155.41) LONDON MONEY 3-month Interbank: 10 1/2 % (same) Life long gilt future: Mar 97 1/2 (Mar 97 1/2)
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Philippine group takes over airline

By José Galang in Manila

A CONSORTIUM led by prominent local business groups yesterday won control of Philippine Airlines (PAL), the largest state company to be privatised under the government's privatisation programme.

The group, led by AB Capital and Investment Corporation which has links with the Soriano family-controlled Asian Bank and the San Miguel Beer and food conglomerate, offered a winning bid of \$368m (\$260m), including a local-currency cash component equivalent to \$150m.

The AB Capital consortium includes Philippine Bank of Commerce, headed by Mr Antonio Cojuangco, president of Philippine Long Distance Telephone and a relative of President Corason Aquino.

The other partners are International Container Terminal Services, controlled by the Soriano family; venture-capital firm Hambrecht and Quist, and the Armed Forces of the Philippines Retirement and Separation Benefits System.

The winning group, which expects to take over management of the flag carrier by March, has contracted Korean Air Lines for two years to provide "general consultancy advice" towards improving operations. Korean Air has no equity in the group.

Others in the bidding were Philippine Commercial International Bank, which had American Airlines as a consultant, and a consortium led by UBP Capital, which had links with British Airways.

AB Capital won 67 per cent of PAL's outstanding capital stock, leaving the government's holdings at 13 per cent.

Two other state institutions, Government Service Insurance System and National Development Company, still have 15 per cent and 5 per cent stakes, respectively. The privatisation plan calls for sale of 5 per cent of the remaining government holdings to PAL employees this year.

Mr Filomeno Francisco, AB Capital's executive vice-president, said his group wanted "to take over as soon as possible" and "restore PAL's position as Asia's premier airline".

PAL, which had been incurring losses for the past 10 years, posted unaudited net profits of 1,111m pesos (\$24m), in the April-December period last year, reversing a loss of 1,651m pesos the year before.

Sources in the winning consortium said a return-on-investment performance of up to 30 per cent within two years of the group's takeover would be possible if certain operating and supply procurement procedures were changed.

Mr Feliciano Belmonte, PAL's incumbent president, said the new group might want to expand operations rather than retrench. Among PAL's assets are unutilised entitlements to certain routes. Of its options of 24 flights on the profitable trans-Pacific route, PAL uses only about half.

Mr Jesus Estanislao, the finance secretary and chairman of the bidding committee, said he was "pleasantly surprised" over the auction results. Last-minute criticism from opposition politicians and from the state Commission on Audit earlier threatened further to delay the privatisation, which had been on the drawing-board since 1987.

World leaders to call for enhanced UN role

By Robert Mauthner, Diplomatic Editor

WORLD leaders meeting in New York today will call for both a more active peace-making and peace-keeping role for the United Nations and more stringent controls on nuclear and other weapons of mass destruction in a joint declaration proposed by the UN.

Invitations to the first UN Security Council summit were sent out by Mr John Major, the British prime minister, the current president of the Security Council, with the specific purpose of discussing an enhanced role for the world organisation in the post-Cold War era.

The meeting gives the 15 leaders an opportunity to meet and take the measure of Mr Boutros Boutros Ghali of Egypt, the new UN secretary-general.

Most of the Security Council members consider that Mr Boutros Boutros Ghali, who assumed his office at the beginning of the year, should be urged to adopt a higher profile on the international stage than has hitherto been the practice for a UN secretary-general.

A draft of the final declaration circulated by the UN president says Mr Boutros Ghali is also expected to suggest ways in which the UN could quickly mobilise small military contingents for



□ Bush: keeping lines open



□ Li Peng: significant meeting



□ Yeltsin: first appearance

before they become unmanageable. It also asks him to propose a programme for restoring the finances of the UN, which has long had its hands tied by the failure of some of the biggest member states, notably the US, to pay their full contributions.

Apart from spelling out new preventive diplomacy and financial proposals, Mr Boutros Ghali is also expected to suggest ways in which the UN could quickly mobilise small military contingents for

deployment in trouble spots. Citing the example of the expulsion of Iraq from Kuwait under the authority of the UN, the declaration is expected to place particular emphasis on the principle of collective security as a means of dealing with future threats to peace and acts of aggression.

It will also reiterate the need for member states to carry out their obligations under existing arms control agreements, to bring negotiations on chemical weapons to a rapid conclu-

sion and to strengthen nuclear non-proliferation arrangements.

Equally as important as the summit itself will be bilateral meetings which the leaders will hold on the sidelines today and tomorrow. Those to be held by US President George Bush with Mr Boris Yeltsin, the Russian leader, who will be making his first appearance at the UN, and Li Peng, the Chinese prime minister, promise to be particularly significant.

Mr Bush and Mr Yeltsin, who are due to meet at Camp David tomorrow, are expected to have detailed discussions on their respective proposals for deep cuts in the US and Russian strategic nuclear arsenals. Apart from the proposed cut-backs in the land-based multi-warhead missiles of both sides, the discussions will focus on Mr Yeltsin's proposal that the US and Russia should co-operate on a global system of defence against long-range missiles.

The meeting between Mr Bush and Li Peng today will be the highest-level US-Chinese encounter since the 1989 repression of the pro-democracy movement on Beijing's Tiananmen Square, in which hundreds of demonstrators were killed.

Relations between the two countries have been strained ever since. But Mr Bush has always argued that keeping Washington's lines to Beijing open offered the best hope of influencing the Chinese leaders to introduce democratic reforms.

He has rejected demands by Congress to withdraw most-favoured-nation trade treatment for China.

North Korea to allow inspection of nuclear facilities

NORTH KOREA signed a long-awaited agreement yesterday to allow international inspection of its secret nuclear facilities, Reuter reports from Vienna.

Under the agreement, signed at the International Atomic Energy Agency (IAEA) in Vienna, North Korea will open all its nuclear sites to IAEA inspectors checking for nuclear weapons development.

South Korea, the US and Japan fear communist North Korea is less than one year away from being able to make its own atomic bomb.

However, Pyongyang denies that it is developing nuclear weapons.

"To create the openness that is necessary for confidence, regionally and globally, these safeguards must be effective and comprehensive," Mr Hans Blix, the IAEA director general, said at the signing ceremony with Hong Gun Pyo, North Korea's deputy nuclear energy minister.

North Korea signed the IAEA's Nuclear Non-Proliferation Treaty in 1985. The treaty requires all signatories to negotiate and sign a further safeguards pact to open their plants to inspection.

However, Pyongyang has balked at signing the inspection agreement for years, claiming it felt threatened by US nuclear weapons in South Korea.

On New Year's Eve, both Koreas signed an outline agreement banning nuclear weapons from the peninsula - a few weeks after signing a non-aggression and reconciliation accord.

Both the nuclear and non-aggression pacts are due to take effect when the two countries' prime ministers meet for a sixth round of talks in Pyongyang from February 19 to 21.

The nuclear agreement binds the two states, still formally at war 39 years after the three-year Korean War ended, to establish a joint nuclear control committee within a month of the treaty going into effect.

However, one US nuclear expert has warned that North Korea might use the theme of Japan's potential nuclear capability to produce nuclear weapons as a pretext to go back on the IAEA agreement.

Paul Leventhal, president of the Nuclear Control Institute, was reported to have told a US congressional panel in mid-January that he understood a Pyongyang official had told IAEA board members that North Korea might not allow inspection unless Japan gave up its programme to reprocess spent nuclear fuel.

After the signing ceremony, Chuan Mun Sun, a Foreign Ministry official, said North Korea was still worried by Japan's nuclear programme.

"Japan is in possession of large quantities of nuclear material, exceeding the purposes of peaceful use of nuclear energy," he said.

He added that North Korea would insist on the complete removal of all US nuclear weapons from the Korean peninsula and its conversion into a nuclear weapon-free zone.

Chuan Mun Sun gave no date for when the inspection agreement would enter into force, saying it would take place before the next IAEA board meeting on February 24.

Japan premier announces review on defence cuts

JAPAN is considering cuts in its defence forces, in response to the end of the Cold War and the reductions in US and former Soviet military forces. Mr Kiichi Miyazawa, the prime minister, announced to the Diet last week that the current 1991-95 defence programme had been decided in late 1990, but that even since then there had been major changes in the international situation, including the dissolution of the Soviet Union.

On Tuesday, he said the review, the first to be carried out since Japan began a defence build-up in 1976, and slated for 1993, had already started. It will include regulations covering the size of the defence forces.

The 1976 regulations specify that the army should have around 180,000

dove in the ruling Liberal Democratic Party, has often indicated that he would like Japan to respond more clearly to the end of the Cold War.

He said in a policy speech at the opening of the Diet last week that the current 1991-95 defence programme had been decided in late 1990, but that even since then there had been major changes in the international situation, including the dissolution of the Soviet Union.

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The government is proposing to raise defence spending in the financial year starting in April by just 3.8 per cent - the lowest increase in more than 30 years.

troops, the navy 60 anti-submarine ships and 16 submarines and the air force about 430 aircraft.

Mr Koichi Kato, the chief cabinet secretary, said the aim of the review would be a reduction of the stipulated manpower levels.

For the army, or Ground Self Defence Force, a cut in the stipulated level may have little effect since, due to recruitment difficulties, it can now muster only about 153,000 troops.

Nevertheless, to consider cuts is a significant step for the Defence Agency which has until recently been supervising a build-up in Japan's defence forces.

Any cuts are likely to be preceded by long arguments between the services, government ministries and politicians.

The timing of Mr Miyazawa's announcement has itself as much to do with domestic Japanese politics as with the end of the Cold War. He needs the support of the centrist Komei party to smooth the passage of the budget bill through the Diet.

Komei has demanded defence spending cuts. Mr Miyazawa's offer of a long-term review of spending is being seen in Tokyo as a peace offering to Komei.

NEWS IN BRIEF

South Africa moves to improve black education

South Africa's main industries and political, community and education organisations launched a multi-million dollar drive yesterday to improve the quality of the country's crisis-ridden black education, Reuter reports from Johannesburg.

Signatories of the \$500m (\$100m) trust fund said it was founded following concern among certain industries about the education crisis and the widening gap between schooling and requirements of the workplace.

The state is estimated to spend five times more on each white child than on each black.

Trustees will meet at the end of February to develop criteria for allocating funds to community organisations.

Signatories include Mr Nelson Mandela's African National Congress, the Inkatha Freedom Party, various banks, Barlow Rand Ltd, Anglo American, Caltecs and Allied Electronics Corp Ltd.

Habash treatment condemned

The surprise admission of radical Palestinian leader George Habash to France for medical treatment after suffering a stroke sparked opposition condemnation and media questions yesterday, Reuter reports from Paris.

Mr Habash, 54, whose Popular Front for the Liberation of Palestine (PFLP) pioneered aircraft hijacking, was flown from Tunis to Paris by the French Red Cross late on Wednesday.

Partially paralysed, he was undergoing tests for possible brain surgery at Henry-Dunant Hospital.

Foreign Ministry spokesman Daniel Bernard said he was admitted at the request of the Red Cross on purely humanitarian grounds.

Taiwan approves cable television

Taiwan's cabinet yesterday approved a proposed bill to legalise cable television that would break the government's television monopoly on the island, AP-DS reports from Taipei.

Cable television opens, however, the proposal has so many restrictions that it falls to open up the market to free competition.

World Bank asks western donors to support Sri Lanka

By Mervyn de Silva in Colombo

THE World Bank has asked the "Aid Sri Lanka" group of western donors to pledge \$800m (\$475m) - \$600m for projects and the rest for balance of payments support - when they meet in Paris next week.

Last year Sri Lanka received an all-time high of \$1bn. The World Bank has told the government it must limit the budget deficit to 8 per cent of gross national product, "commercialise" three state-owned banks, and the tea and rubber plantations run by two state corporations; devalue the Sri Lanka rupee; reform labour laws to facilitate retrenchment; introduce higher interest rates; and impose a stricter monetary policy.

A US delegation led by Senator Larry Pressler, recently spoke of Sri Lanka as "a fine example of how to use development aid" and commended the trend towards "privatisation and free market economies".

The US has pledged \$500m and 30 per cent of the World Bank support.

However, some EC countries and Canada are critical of the government's failure to negotiate a settlement of the 15-year-old Tamil separatist insurgency in the north and east.

A parliamentary delegation from Canada, one of the leading critics of the government's human rights record, offered to mediate. But the offer was rejected, largely because President Ranasinghe Premadasa has come under furious attack from majority Sinhala groups openly backed by the Buddhist clergy.

The SAS insists that the Tamil "tigers" should be militarily defeated before any concessions are made. The policy has been taken up by a new party formed by three former ministers who were sacked when their plan to impeach Mr Premadasa collapsed.

While the donors and the World Bank are worried that defence spending exceeds 5 per cent of GDP, a western ambassador said the opposition made the president look "moderate and sensible".

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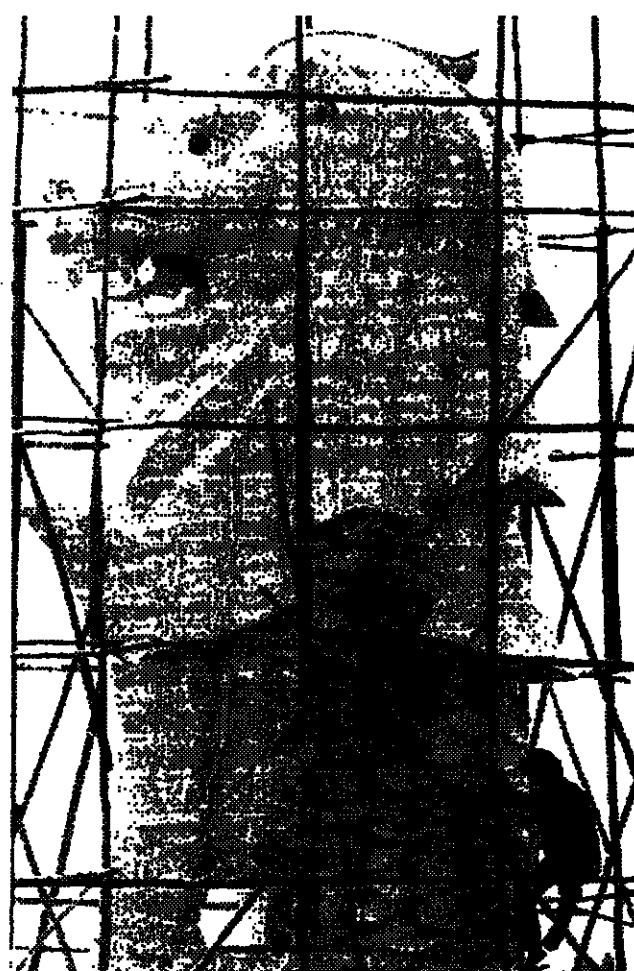
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Workers yesterday perch on a lattice of bamboo scaffolding caging the Merlion, the heraldic symbol of Singapore. The giant statue was being given a fresh coat of paint.

Algeria's new rulers take the offensive

BULLDOZERS and bulldozers are to move into Algeria's teeming shums in an offensive against misery and Islamic fundamentalism, Reuter reports from Algiers.

Algeria's new rulers announced a crash programme aimed both at pushing aside the Islamic Salvation Front (FIS), their main opponents, and attracting support from ordinary Algerians.

The interior minister, Mr Larbi Belkheir, unveiled the programme on Wednesday evening after an emergency meeting of officials from all 48 provinces.

"The absence of the state in the last three years brought a situation of anarchy essentially due to negligence... towards the worries of some citizens and the application of the laws," the Algerian news agency quoted him as saying.

The FIS, denied victory at the polls by the halting of Algeria's general election this month, has built up a strong following among the poor - particularly the young.

This week it appealed for money to help the homeless. The authorities promptly ruled the move illegal.

Israel embarrassed by corruption probe into how it spends US aid

Allegations of the siphoning off of millions of dollars are not helping Jerusalem's quest for loan guarantees, writes Hugh Carnegie

AS ISRAEL seeks to persuade the US to provide it with \$100m in loan guarantees to buoy an immigration-burdened economy, US investigations into corruption associated with US defence assistance to Israel are turning an embarrassing spotlight on how Israel spends its annual \$1.5bn in military aid from the US.

"We think the US taxpayer has been getting screwed," is the blunt assessment of one American acquainted with the investigations.

Among the allegations recently reported in the Israeli press - eliciting strong denials from the Israeli Government - is that some misappropriated money was used to fund espionage in the US.

The chief object of concern is Israel's military procurement programme which spends the bulk of the annual US military grant aid on buying arms, equipment and supplies from US companies.

Both the US government, through the justice department, and Congress, through the House energy and commerce committees headed by Democratic Congressman John Dingell, are gathering evidence of a complex network of corruption involving the siphoning off of millions of dollars of aid stretching back more than five years.

The issue first came to public light in late 1980 when General

Rami Dotan, a former head of Israel Air Force procurement, was arrested and convicted of skimming \$12m from IAF purchasing programmes through bribes, falsified contract values and links to "front" companies to which he directed contracts.

Last Sunday, Colonel Yitzhak Sa'ar, a former IAF quartermaster, pleaded guilty to charges of conspiring with Gen Dotan between 1987 and 1990 to award contracts to companies in return for \$3m.

According to Israeli prosecution documents, in one \$250m deal in 1986 to buy engines for IAF F-16 fighters from General Electric, Gen Dotan used a secret association with a US consultant advising GE to persuade GE to place an engineering contract with an Israeli company run by another associate of Gen Dotan's which owned only an empty warehouse at the time. The deal allegedly netted the conspirators more than \$7m.

Investigators working for the Dingell committee believe that the extent of corruption extended well beyond that revealed in Israel's prosecution of the Dotan case. Much of their attention has focused on Israel's military procurement mission in New York and suspected that malpractice among its employees has become endemic over the years. On Sunday three Israelis were charged in a Tel Aviv court with running a bribery opera-



Israeli prosecutors allege a \$7m rake-off during a deal to buy F-16 engines in 1986

tion connected to the procurement office.

Mr David Felder and Mr Mordechai Markovitz, both former employees in the mission who left in 1985 to set up a military marketing company called Rotas, were charged with illegally obtaining information from Mr Ya'acov Merin, a procurement mission officer, about contract bidding.

US investigators are also probing a number of US companies - notably GE and Pratt and Whitney - to discover to what extent their offi-

cials were aware of, or involved in, the corruption. "There was knowledge of this going up to some level, but how high we don't know," said one.

Investigators suspect that the corruption network may have been used by Israeli intelligence bodies operating in the US to fund covert operations there, but no firm evidence has yet been produced.

Mr Moshe Arens, the Israeli defence minister, stated flatly this month that Israel did not spy on the US - at least not since the uncover-

ing of US naval officer Jonathan Pollard, who was caught supplying secret documents to Israel in 1985.

Even without that added complication, the corruption scandals have become an embarrassment for Israel. The defence establishment's blunders were deepened last month when, on top of the procurement scandals, it was disclosed that the Israeli head of a US-funded programme to produce an "Arrow" ballistic missile interceptor had been sacked for doing private defence

sector consultancy work contrary to his contract terms with Israel Aircraft Industries.

Clearly, revelations of serious malpractice in the use of US financial assistance could have a damaging effect on Israel's case for continued US defence and civilian aid worth \$3bn a year and its request for loan guarantees.

But an overriding concern is the damage done domestically to the military's hitherto cherished reputation for honesty and integrity.

"That is what has shaken the military establishment," says Mr Dore Gold, a senior staffer at Tel Aviv University's Jaffee Centre for Strategic Studies.

Mr Arens is balking at allowing US investigators free access to pursue their inquiries in Israel, as the Dingell committee is seeking. But he told the Knesset foreign affairs and defence committee this week that the country could not live with corruption in the defence system. He said he was studying recommendations made by two internal investigations on how to stop such things happening.

A senior opposition MP, Mr Rafi Edri of the Labour Party, has been pressing in the Knesset for an overhaul of the whole procurement structure, in particular the traditional practice of staffing the New York mission with former military officers augmented by inexperienced Israeli students.

The practice of senior military men proceeding immediately from the armed forces to top jobs in military industries has been well established for years, but transparently prone to corruption. Among Mr Edri's suggestions are for much stricter civilian controls over the procurement system, including the stricture that no-one involved in procurement within the armed forces should be able to work in any procurement role for three years after leaving the military.

"Unless the equivalent of root canal work is carried out in terms of an internal investigating effort, (the scandals) will cast a shadow over Israel in the future," says Mr Gold. But he believes this will be done and does not see lasting damage to Israel's intimate military relationship with the US.

US investigators insist that they have no political motive to that end - as some in Israel have suggested. From their point of view the main lesson may turn out to be the inadequate control the US government has exerted over its Israeli aid programme. Unlike other countries, Israel gets its aid up front and is largely free to spend it as it sees fit, beyond strictures on the amount that must be spent in the US.

"There is no doubt the initial finding is the US government's lack of oversight over the money we give to Israel. Its a joke," declared one congressional official.

AMERICAN NEWS

Bank reform bill set for US Congress soon

By George Graham in Washington

THE Bush administration plans to submit new banking reform legislation to Congress in the next few days, but faces a lukewarm reception - even from members who supported its efforts to pass a banking bill last year.

The new bill will include measures to allow banks to open branches outside their home states, enter the securities business (from which they are excluded by the Glass-Steagall Act), and be bought by commercial companies.

The administration is backing its push for legislation by new projections suggesting that bank reform could save the US taxpayer more than \$150m over the next six years through strengthening the banking industry and reducing the number of failed banks needing to be bailed out by the Federal Deposit Insurance Corporation (FDIC).

The projections strike a new note of pessimism over the outlook for the FDIC's bank insurance fund. Without reform, the administration is budgeting for the fund's deficit to soar from \$20m this year to a peak of \$200m in 1995.

Reform could limit this peak deficit to \$28m in 1995, administration officials said, just inside the \$30m borrowing limit Congress fixed last year for the FDIC.

"It's unclear whether the banking industry could bear the full cost of borrowing

beyond \$30bn; it's certainly clear that taxpayer exposure would increase," a senior administration official warned.

He said reforms, especially inter-state branching, would enable banks to raise capital more easily, so enabling more banks to survive and raising the value of the failed banks the FDIC has had to take over and sell.

In Congress, however, even the supporters of banking reform believe it will be nearly impossible to pass legislation this year, so soon after an abortive attempt last year and so close to the presidential and congressional elections in November.

Last November, the administration's backers ended up trying to kill the banking bill they had sponsored because its tortuous passage through Congress had turned it into a draft that, far from liberating the banks, would have rolled back many of the powers they have acquired piecemeal in recent years.

This time, the White House supporters fear they would have to fight the same rear-guard action over again.

They may not have to worry, however, for opponents of further banking reform have already begun to challenge the administration's projections for cost savings. The bill itself is thought to have little chance of emerging from congressional committees.

Honduran forestry deal runs into opposition

By Ian Walker in Tegucigalpa

A CONTROVERSIAL forestry agreement, signed last September by Honduras and the Chicago-based paper company Stone Container Corporation, is in trouble following a wave of protest.

The agreement was to have been ratified by the Honduran Congress today, but the protests, from environmentalists and others, have caused worries in the ruling National Party.

A supplementary agreement designed to answer protesters' concerns is under discussion, but is unlikely to go to Congress before March.

Stone is expected to launch today a belated publicity campaign to try to win support from sceptical Hondurans.

The agreement, still officially secret but widely leaked, involves a 40-year concession to exploit between 125,000 and 1.6m hectares of pine forest in the Mosquitia region of the unpopulated east for woodchip production. This would supply Stone's US paper mills. It also contemplates construction of a pulp mill in Honduras.

The government hopes the deal will generate \$2m a year in export revenues and up to 3,000 local jobs. The state-owned land is to be leased, with infrastructure provided. In return, Stone will supply technical assistance to the government on sustainable forest exploitation and pay normal logging fees.

Environmentalists are concerned that clear-cutting on the fragile hill slopes will cause soil erosion and river silting, and that the possible development of related paper production industries could bring chemical pollution, undermining the potential of Mosquitia for ecotourism.

The deal represents a shift away from Honduran forestry policy of privatising state sawmills and promoting sustainable exploitation through fiscal incentives to private operators.

Other legislation before Congress would scrap a requirement for 20 per cent local participation in forest exploitation.

Democrats irked by Bush's tax cuts deadline

DEMOCRATIC party leaders yesterday bristled at the March 20 deadline by which President George Bush has challenged them to pass his package of tax cuts, reports George Graham.

"I think the president's decision to set an artificial deadline will not be helpful. He's demanding that Congress approve, in 50 days, a proposal he's been working on for 90 days, and he's still fine-tuning it," complained Senator Lloyd Bentsen, chairman of the Senate Finance Committee.

But Mr Bush's Republican supporters were enthusiastic about the prospect of using the momentum from the President's State of the Union address on Tuesday evening to meet the deadline.

While Democrats complain that March 20 is simply too soon to work through all the legislation Mr Bush has proposed, some Republicans are threatening to obstruct congressional business unless they receive a commitment that the



Lloyd Bentsen (left) and Newt Gingrich: Bridging at and creating pressures in Congress

whole package will be put to a vote by then.

Mr Newt Gingrich, minority whip and leader of the Republicans' right wing in the House

of Representatives, has threatened to block the 10-day recess Congress traditionally takes in February, at the time of the national holidays commemorating the birthdays of George Washington and Abraham Lincoln.

Republican party officials hope that, if the economic

growth package fails to pass by March 20, Mr Bush will be able to lift his re-election campaign by attacking "do-nothing" Democratic legislators.

A political organisation run by Mr Gingrich is aiming to raise \$17m to help Republican challengers in 170 Democratic congressional districts it regards as winnable, hoping for a congressional majority.

Some political analysts warn, however, that this electoral strategy could backfire on Mr Bush, who may find it hard to shift the onus for action away from the presidency and on to the Congress.

The legislation the Democratic-controlled Congress sends to him for signature may be substantially different from the package Mr Bush has proposed: he would then face the dilemma of accepting measures unpalatable to his Republican supporters, or using his veto, and risk being blamed for obstructing efforts to do something about the recession.

Brazil's turnaround is all in the mind

Inflation is not down, but everyone is behaving as if it was, writes Christina Lamb

FOR A MAN who eschews magic solutions, Mr Marcellino Marques Moreira, Brazil's economy minister, has performed a great conjuring trick. Without actually reducing inflation, he has convinced an important part of the sceptical Brazilian public that the all is under control.

So much so that an estimated \$30m has entered Brazil in the last six weeks - much of it returning flight capital - and for the first time ever in the black market dollar exchange rate is below the official rate.

To cap Mr Moreira's success, the International Monetary Fund on Wednesday night at last put the seal of approval on his adjustment programme with a \$2.1bn standby facility, paving the way for records with Brazil's creditors.

The same analysts who were predicting imminent hyperinflation just three months ago when foreign exchange reserves had dropped to critical levels, now say Brazil is poised for a take-off surpassing that of Mexico, Latin America's superstar.

They point out that last

year, despite the absence of a Brady debt reduction plan or IMF accord, \$11.6bn in foreign capital entered Brazil - double that of 1990. So much money has been flooding into the stock market this year that it has already risen 60.5 per cent in dollar terms.

But the question mark over the world's ninth-largest economy is still large. For Brazil's monthly inflation remains around 25 per cent and Mr Moreira's only weapons in play are a widespread confidence in his abilities and tight monetary policy which is crippling industry and causing mass dismissals.

Moreover the volume of money entering Brazil is due less to confidence in the economy than to its undervalued shares and high interest rates. It is far from certain that the mild-mannered Mr Moreira will succeed in his attempt to follow the lead of other Latin American countries to move to an economy based on free trade, competition, and a reduced state. While rejecting over the IMF deal he admitted yesterday that the hard work is still to come: "We have had almost no significant growth

for 12 years. What is important now is tight monetary and fiscal control if we are to avoid losing another year."

One of the biggest uncertainties is political feasibility. President Fernando Collor must convert an operating budget

guard their sources of state patronage.

He must also cow the country's powerful cartels and oligopolies which have grown fat from protectionism and bleeding the state.

On first taking office in March 1990, Mr Collor thought his 35m votes gave him the power to take on all these interests. Instead he found himself blocked on all fronts and unable to muster the 252 votes in Congress which would constitute a majority. Two weeks ago he suffered the ultimate humiliation when even the government bloc voted against him on important pension legislation.

Mr Collor's stance had been valiant but counter-productive in a country where nothing is achieved without deals. Left with few options last week he sacked four ministers and appointed traditional politicians from the PFL, a centre-right party, aiming to increase his political base.

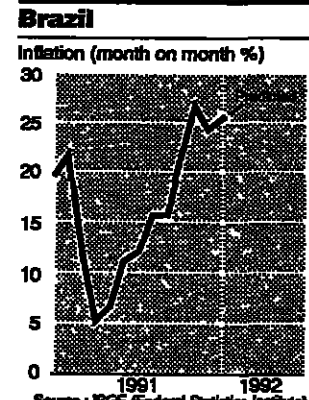
He now has 125 votes in Congress but, what is more important, retains the backing of the godfathers of Brazilian politics - Mr Antonio Carlos Magalhães (known as ACM), govern-

ment minister in the last government, and Mr Roberto Marinho, head of the Globo media empire. To seal the deal ACM's son was appointed whip.

Unable to work outside the system, Mr Collor appears now to have decided he has to operate within it.

There is no firm evidence that the inflation rate or the rate of growth of the money supply is coming down. Moreover the IMF programme carries some inflationary pressures, such as a commitment to a 15 per cent real rise in public sector tariffs, as well as a heavy social cost. Brazil is already in its worst recession for a decade with the unemployment rate in São Paulo now 10.5 per cent.

The big unknown on which all hangs is the Brazilian psyche. If enough people start to doubt the success of the programme and inflation heats up then business will push up prices, as happened last October, fearing a new price freeze and provoking further inflation. Mr Moreira has turned such a situation around once - he may not be able to repeat the trick.



Source: IBGE (Federal Statistics Institute)

Amnesty accuses Cuba

Amnesty International yesterday accused Cuba of threatening to increase executions of political opponents and urged the government to abandon the death penalty. Reuter reports from London.

"Over the last few weeks senior members of the [Cuban] government have been suggesting that they may execute people they consider 'counter-revolutionaries'," the human rights group said in a statement. One man had already been executed by firing squad this

year after being found guilty of terrorism and sabotage, it said. The man was believed to have been executed on January 20, just 23 days after his arrest.

The case was "rushed through a legal system that makes scant provision for adequate defence or impartial review of appeals", the group said.

It said Vice-President Raúl Castro had threatened to bring back a revolutionary court, which sent scores to firing squads after the revolution.

WORLD TRADE NEWS

North American free trade talks enter top gear

By Nancy Dunne in Washington and Damian Fraser in Mexico City

NEGOTIATIONS on the North American Free Trade Agreement (Nafta), linking the US, Canada and Mexico, are moving at a rapid pace, but President Bush's brief reference to the talks in his State of the Union message sent a signal to political observers that he is still keeping his options open.

In an effort to secure a draft agreement before the end of the month, trade negotiators from the three countries have planned an almost non-stop series of meetings, culminating in a possible head-of-state reunion at the end of February.

On Sunday, Mrs Carla Hills, the US trade representative, will head a delegation to Mexico of congressmen and businessmen, and Mrs Hills will meet with President Carlos Salinas. Next Tuesday, the chief trade negotiators will meet in Ottawa, Canada; and next weekend the three trade ministers will meet in Annapolis, Maryland. A further ministerial meeting has been pencilled in for the end of February in Dallas, Texas.

Although the negotiators have remained tight-lipped where differences lie, reports from Mexican newspapers suggest that negotiators have completed 15 draft chapters of the 18 in total.

These 15 chapters include brackets where important differences lie, but the hope is that most, if not all, of the brackets will be removed at the Annapolis meeting. The negotiators appear not

yet to have drawn up drafts on energy, cars and agriculture, reflecting the extreme sensitivity with which these sectors are treated in all three countries. The agreement on the agriculture chapter has been held up by the uncertainty over the Gatt negotiations - although a decision has been reached to draft an agreement on agriculture before the Gatt round concludes.

Cars for the US and the Mexicans are perhaps the most critical sector. They account for 20 per cent of Mexican exports, while support of the US auto makers for Nafta may be essential if the agreement is to pass the US Congress.

Recent reports in the Mexican press suggest energy may have become a sticking point. This whitewash of the deal received only a passing mention from the President last Tuesday - but the Gatt Uruguay Round received none.

"In our major trade negotiations, I will continue pushing to eliminate tariffs and subsidies that damage America's farmers and workers," he said. "And we'll get more good from American jobs within our own hemisphere through the North American Free Trade Agreement, and through the Enterprise for the Americas Initiative." The latter was President Bush's initiative in 1990 to speed economic integration in the Americas, opening up the possibility of a hemispheric free trade zone.

France announces FF5bn in export credits to Kuwait

By Reuter and Our Foreign Staff

FRANCE is to grant Kuwait FF5bn (\$500m) worth of export credits to boost trade between the two countries, Mr Pierre Bérégovoy, the French finance minister, said yesterday.

Mr Bérégovoy, speaking at the end of a two-day visit to the emirate, said France had agreed to allow the Kuwaitis to set up an investment company in France to help channel more

of its money into the French economy.

He gave no further details about the new company. Kuwaiti nationals would be exempt from a French wealth tax to boost private investment in France in a similar concession already granted to Saudi nationals, he said. Mr Bérégovoy said Kuwait had invested FF18bn in France but that this was not enough.

Hungary short-lists toll motorway tenders

By Andrew Taylor, Construction Correspondent

FRENCH, Italian and Spanish companies are heading five international consortia which have been short-listed to submit bids to build and operate one of the first privately-financed toll motorways in eastern Europe.

The road, which will connect Budapest, the Hungarian capital, to the Austrian and Czechoslovak borders, is expected to cost about \$200m after allowing for interest charges and inflation.

A short-list of pre-qualified bidders was published this week by the Hungarian Ministry of Transport, Communication

and Water Management. Leaders of the five consortia are BAMEST of Italy, HASA of Spain, and GTM Grands Travaux of France, Transroute International, and Bouygues all of France.

There are no British companies in the consortia which include Austrian, Finnish, Swedish and Danish construction groups.

Britain has little experience of regulating toll financing, toll roads, while many of the large continental European toll road operators, notably in France and Italy, are either state-owned or have the sup-

port of their domestic governments. Hungary last year announced a Forints 330bn (\$2.3bn) road construction programme, about half of which is planned as new motorways.

It is hoped that private finance will be raised internationally to build much of the new motorway system which is needed to support the economic development of the country.

The toll motorway will involve a 43km extension to the Austrian border of the two-lane dual carriageway which connects Budapest with the city of Győr. The road

would provide the last section of a 260km Vienna/Budapest motorway.

A 15km spur to Bratislava, on the Czechoslovakian border, would also be built under the private sector plan.

The Czechoslovakian government has proposed a similar programme of privately financed toll motorways to open up its domestic markets and encourage development.

The Hungarian authorities, which are being advised by Morgan Grenfell, the British merchant bank, have told the five consortia that charges initially should take account of

the country's current economic situation. It recommends that tolls should be about half the level of those charged on west European roads.

The concession to operate the motorway would run for a minimum of 15 years or longer, depending upon the nature of the bid.

The government plans to award the concession by the end of this year, allowing construction to start by next spring.

The motorway is expected to be completed by the summer of 1995.

Pact with power to fuel worldwide boom

A Uruguay Round services deal could be key to expansion, writes Frances Williams



THE draft agreement on services trade negotiated in the Uruguay Round could be as powerful a force for worldwide economic expansion as the General Agreement on Tariffs and Trade which liberalised trade in goods after the second world war. (The creation of Gatt in 1947 was followed by a 20-year boom in world trade and output.)

The draft "final act" presented last December to the 108 governments taking part in the Uruguay Round includes a comprehensive services accord extending fair trade rules for the first time to banking, insurance, transport, tourism, construction, telecommunications and professional and personal services.

The deal is a remarkable achievement, given the outright hostility of many developing countries to discussion of services when the global trade talks were launched in 1986. There was also the need to construct a body of coherent rules from scratch to cover services of every variety, sold across borders or within borders and by individuals or multi-billion dollar corporations.

However, the agreement as it stands is only a collection of rules. Still to come are the results of crucial detailed negotiations underway in Geneva on specific commitments by each country to open domestic

services markets to foreign suppliers.

For the US in particular, big improvements in market access for American companies are seen as essential to sell the services deal to a reluctant Congress.

The stakes are enormous. International cross-border trade in services is worth between \$800bn (\$442bn) and \$1,000bn, compared with merchandise trade of about \$3,500bn. But at least much business again is done by local affiliates of foreign companies, whose activities would be covered by the services accord. In addition, the agreement includes rules on government regulation of all marketed services, whether provided by domestic companies and firms or foreign ones. Thus it potentially touches total commercial services production of perhaps \$12,000bn worldwide, accounting for 60 per cent of gross domestic product and employment in industrialised countries and a large chunk of those of developing economies.

The agreement has three pillars: ● A framework General Agreement on Trade in Services (Gats) which extends Gatt-type fair trade principles to services. These include national treatment (treating foreign and domestic service providers equally); transparency (an obligation to provide information on national rules and practices governing services); and most-favoured-nation (MFN) treatment (non-discrimination between trading partners). The Gats, which would have its own council

Negotiators were having trouble wrapping up the Uruguay Round, the head of the US delegation said, warning of the risk of trade wars if they failed, Reuter reports from Geneva.

"I must admit, we are having our problems in finalising this agreement," the US ambassador, Mr Rufus Yerxa, told the European Council of Ministers of Co-ordinating players, Japan, the US and Europe, fall to come to grips with the aggressive efforts to protect and advance their own special interests at the expense of others, we are almost certainly going to see trade and investment wars," Mr Yerxa said. But he urged the various parties as well as their constituents at home not to throw out an agreement because it was not perfect in their eyes.

"Europe will have to acknowledge the need to curtail agricultural subsidies," Mr Yerxa said. But he also recognised the need for the US, which has often taken unilateral trade action, to be committed to multilateral rules. Developing nations should also accept rules in intellectual property, services and investment, he added.

under an umbrella Multilateral Trading Organisation, also sets the ground rules for negotiating services liberalisation.

● Four annexes which elaborate the rules for financial services, where there is a need for prudential regulation to safeguard investors; stipulate unfettered access to countries' basic telecommunications networks (essential to the sale of many services); exempt for the time being aircraft landing rights now negotiated bilaterally under the Chicago Convention; and permit the temporary movement of workers to provide services abroad.

● Country schedules incorporating specific market-opening commitments. These initial commitments, analogous to (but much more complex than) the tariff cuts negotiated by the original signatories to Gatt, will emerge from bilateral bargaining but will be extended to other Gats members on an MFN basis.

That said, the current negotiations in Geneva are not going well. Some 41 countries (the European Community counting as one), representing more than 90 per cent of world cross-border services trade, have made services offers. But by all accounts they do not add up to much. With a deadline on March 31, when country schedules have to be finalised to meet the Easter target of completing the Round, negotiators are still at first base.

Matters have not been helped by industry pressure on Washington to exempt certain sectors such as maritime transport and basic telecommunications from Gats's MFN rule. Applying MFN, it is argued, would mean freezing US markets open and others' markets shut, making it impossible for the US to take bilateral measures under existing domestic legislation against countries refusing to open their shipping or telecommunications mar-

kets. The draft Gats accord does not permit any permanent exclusions.

But signatories can take temporary exemptions from MFN for up to 10 years, subject to review after five.

Apart from shipping and basic telecoms, US negotiators are being urged to exempt one or more financial services from MFN access if country commitments do not come up to scratch. The industry wanted a sectoral non-application clause in Gats, enabling signatories to withdraw benefits in the financial services area alone from a trading partner with an inadequate offer on financial services. But Gats only permits global "non-application" of all services benefits.

In addition, the EC wants a better deal from the US on access for its "universal" banks, now handicapped by domestic US banking legislation.

Developing countries want greater access for their exports of traditional services such as tourism and sophisticated services such as computer programming, film-making and hospital management.

For all the uncertainties, the services accord has become a potent incentive for countries to settle elsewhere in the Uruguay Round. For the EC (including France, the second biggest services exporter after the US), services exports dwarf those of agricultural goods. Even Mr Jacques Delors, EC president, while criticising the Uruguay Round agriculture text, last week invited France to draw the appropriate conclusions.

ABB gains \$255m cable contract

By Andrew Baxter

ASEA BROWN BOVERI, the Swiss-Swedish engineering group, is to supply \$255m (\$140.5m) of equipment for a planned high-voltage direct current link between southern Sweden and northern Germany.

ABB has reached agreement with Baltic Cable, jointly owned by Sydkaft and Prensens Elektriska, two Swedish and German utilities, to supply two converter stations and a 260km submarine cable.

The HVDC cable is claimed to be the world's largest and technically most advanced of its kind.

The two converter stations will be built south of Malmö and in the Lübeck area in Germany.

A definitive contract will depend on Baltic Cable receiving permission for building the HVDC link.

ABB was awarded a DM40m (\$23.9m) contract for the modernisation of three 400mw turbine generator units at the Flamanca Central Power Station, 200kms west of Caracas.

Nokia secures Japan foothold

Nokia, the Finnish maker of mobile phones, has become the first European manufacturer to secure access to the lucrative Japanese cellular phone market, it announced yesterday, writes Robert Taylor in Stockholm.

This follows conclusion of a co-operation pact with the Nippon Iddo Tanshin, a private cellular network operator in the Tokyo and Nagoya areas with an estimated 25 per cent share of the Japanese mobile phone market.

Polish deal for Northern Telecom

Northern Telecom, a UK subsidiary of the Canadian telecommunications and switching systems supplier, has established a joint venture worth \$10.5m (\$5.5m) with Elwro, one of Poland's largest computer manufacturers, writes Christina Lamb in Warsaw.

The new company, Northern Telecom Elwro, will be producing NT's DMS-10 switching systems as well as telephone receivers for the Polish market.

UK NEWS

Export agency plans £496m bad debt provision

By David Dodwell, World Trade Editor

BRITAIN'S Export Credits Guarantee Department (ECGD) has made new provisions against possible bad debt - mainly in the former Soviet Union and Yugoslavia - amounting to £496m.

The new provisions, revealed yesterday with the agency's annual report for the year ending March 31 1991, lift total provisions against sovereign debt in 1990-91 to £7.6bn.

In a separate move yesterday, Mr John Major, Britain's Prime Minister, agreed at a meeting with Russian President Boris Yeltsin that the UK would make available £200m in new export credits for Russia and the other republics of the Commonwealth of Independent States (CIS).

The provisions are sharply higher than in 1989-90, when a single charge of £3.7bn was made as the agency adjusted to a new, and controversial, method of gauging its lending risks.

ECGD staff remain coy on the exact levels of exposure to Yugoslavia and the former Soviet bloc, saying only that it is in the region of £1bn.

The expected exposure is small by comparison to Germany's export credit agency, which has exposure in excess of £12.5bn to the former Soviet

Companies acquitted in Blue Arrow fraud trial

By John Mason

ALL three corporate defendants in the Blue Arrow fraud trial - County NatWest, NatWest Investment Bank and UBS Phillips & Drew Securities - were acquitted yesterday of joining the alleged conspiracy to mislead the markets about the result of the employment agency's 1987 rights issue.

Instructing the Old Bailey jury to acquit the companies, the judge, Mr Justice McKinnon, ruled there was insufficient evidence for the cases against them to proceed any further. With five of their former employees still on trial, the companies issued only the briefest of statements following the acquittals.

A National Westminster spokesman said only that the parent bank was "pleased" its subsidiary companies had been acquitted. UBS Phillips & Drew welcomed the judge's ruling but said no further comment could be made while the trial against the individual defendants continued.

Mr Justice McKinnon said the companies' acquittals did not affect the cases against the remaining five individual defendants in any way.

The five defendants now left in the trial are Mr Jonathan Cohen, a former County chief executive; Mr David Reed, a former head of corporate finance at County; Mr Nicholas Wells, a former County corporate finance director; Mr Martin Gibbs, a former head of corporate finance at P&D; and Mr Christopher Stainforth, a former P&D director.

Yesterday's acquittals mark a further setback for the prosecution brought by the Serious Fraud Office. In September last year, the judge directed the acquittals due to lack of evidence of two of the original 10 defendants - Mr Stephen Clark, a County director, and Mr Alan Keat, the City solicitor who advised the investment bank.

The trial, which started on February 11 last year, is already one of the longest in criminal history. With estimates of its total cost exceeding £25m, it is certain to be the most expensive.

OfTel to keep telephone operator on tight rein

By Hugo Dixon and Michio Nakamoto

OFTEL, the telecommunications regulator, yesterday promised to maintain firm control over BT's prices as it launched its most comprehensive review of the company since privatisation.

The review, which is unlikely to be completed before the middle of the year, will take place at a time of public debate over whether BT is earning excessive profits.

The debate is expected to be particularly intense because of the general election campaign and OfTel's decision to conduct the review in public.

BT yesterday announced a 4 per cent fall in third quarter pre-tax profits to £759m from a previous £787m under the

impact of regulatory and competitive pressures as well as the recession.

Mr Iain Vallance, chairman, countered criticism about BT's profitability, saying it was reasonable. The opposition Labour party, however, claimed profit levels were still excessive.

Sir Bryan Carsberg, OfTel's director-general, said the new price control, which would take effect in August 1993, would "challenge" BT.

Sir Bryan argued that a price cap was preferable to direct control of BT's profits as this gave the company an incentive to cut costs and improve efficiency.

OfTel published two consultative documents - one on BT's prices and the other on capital costs - and invited

comments by March 27. After the consultation period, Sir Bryan will try to negotiate a deal with BT. If unsuccessful, he can refer the matter to the Monopolies and Mergers Commission.

The main issues in the review are:

- Should the price cap be tightened or loosened? At present, BT is required to cut the average price of a basket of its main services by 6.25 per cent less than inflation.
- Should BT be allowed to increase line rental charges rapidly? At present, it is prevented from increasing them by more than 2 per cent above inflation but argues that it is losing money on the service.
- OfTel said its investigations

suggested there was justification for increasing household rental charges to £100 a year from the current £73.84, but gave no timescale for such a move. Under such a scenario, trunk call charges might be cut by 50 per cent and local call charges might go up by 30 per cent.

Rapid increases in line rental charges would be resisted by many telephone users, for whom the rental charge is a large portion of their bills, and by Labour.

BT shares yesterday closed 4p higher at 329p while the partly paid shares rose by 2p to 119p.

See Page 18

BT Results, Page 25

No respite in sight for the BT monopoly

Charles Leadbeater explores the regulated future which new OfTel proposals outline

Sir Bryan Carsberg, the outgoing director general of OfTel, has overseen for nearly eight years a sweeping extension of price controls upon BT, the telecommunications operator privatised in 1984.

When OfTel began, its controls covered services which provided 50 per cent of BT's revenues. It now regulates nearly 70 per cent.

If BT hoped that it would escape some of this regulation in the next few years as competitors enter its market, encouraged by last year's government liberalisation of the telecommunications market, it will be disappointed.

It seems almost certain that as Sir Bryan departs this summer for a new job as director general of the Office of Fair Trading he will leave behind an even more extensive system of regulation.



The case for regulation is undiminished, according to an OfTel consultative document about proposals to renew price controls on BT as from next July which was published yesterday.

BT is likely to retain its overwhelming monopoly in most sectors of the market for the foreseeable future, although it faces growing competition in some areas of business services. Regulation is needed to prevent BT exploiting its power.

The document suggests three possible forms of regulation: a direct limit on BT's profits; continuing the price capping

quality of the network as a whole is at issue. OfTel has no statutory powers relating to BT's quality of service, although since 1987 BT has been forced to publish quality of service reports. OfTel suggests that the current compensation scheme is the best way to deal with customer complaints about poor quality.

Sir Bryan will consider whether BT should be required to publish its accounts on a current cost basis.

The document casts doubt on the merit of controls on particular costs, such as BT's investment expenditure.

The other main issue to be covered by the review is the flexibility and structure of BT's tariffs.

OfTel favours an extension of the low-user scheme designed to compensate people on low incomes who may be affected by BT's moves to rebalance its prices by raising line rentals and cutting call charges. It will consider whether this scheme, which covers between 1.5m and 2m customers, should be extended to another group whose telephone bills are significantly below the average.

The review will also examine whether BT should be obliged to provide a recently developed talking terminal service which allows deaf people to use the telephone.

OfTel will seek to negotiate an agreed formula with BT after considering responses. If that fails, the issue will be referred to the Monopolies and Mergers Commission.

Licensing agency criticised by 'furious' Nissan UK chief

By John Griffiths

THE Government's Driving Vehicle Licensing Agency (DVLA) has been criticised by Nissan UK's chief executive, Mr Oday Botnar, as "furious" for passing "confidential" information to Nissan Motor (GB), the Japanese manufacturer's subsidiary which took over the distribution of Nissan vehicles from Nissan UK on January 1.

Mr Botnar was said to be "furious" that the DVLA had sold to Nissan Motor (GB) a list of what he claimed were 700,000 customers who had bought vehicles from Nissan

UK in the past six years. While it acknowledged that a list of about 400,000 names had been supplied to Nissan Motor (GB), the DVLA said it had acted within its guidelines.

A spokesman for Nissan Motor (GB) insisted the list had been sought solely to reassure Nissan owners about their entitlement to warranty, following the confrontation which led to Nissan UK being terminated as Nissan's UK distributor at the end of last year.

The company said the data had been returned to the DVLA "and we have no copies".

LEGAL NOTICES

DELTA HOUSE ENGINEERING LIMITED (IN RECEIVERSHIP)

NOTICE IS HEREBY GIVEN, pursuant to Section 48(3) of the Insolvency Act 1986, that a meeting of the creditors of the above-named company will be held at 10.00 a.m. on 15th February 1992 at 10.00 a.m. for the purpose of having laid before it a copy of the report prepared by the Administrative Receiver under Section 48 of the said Act.

The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors' committees by or under the said Act.

Creditors are only entitled to vote if: (a) they have delivered to me at the address above, on or before 10th January 1992, written details of the debts they claim to be due to them from the company; and the claim has been duly admitted under the provisions of the Insolvency Act 1986; and (b) they have been lodged with me at the address above, on or before 10th January 1992, a copy of the original document on which the claim is based.

Please note that the original document signed by or on behalf of the creditor must be lodged at the address mentioned; photocopies (including bank copies) are not acceptable.

Dated 20 January 1992

W. J. VOGUE

Joint Administrative Receiver

No. 0070289 of 1992

IN THE HIGH COURT OF JUSTICE

CHANCERY DIVISION

IN THE MATTER OF DUNAS GROUP PLC

- and -

IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice, Chancery Division, dated 15th January 1992, confirming the reduction of the Share Premium Account of the above named Company and cancellation of the Capital Redemption Reserve of the above named Company as at 19th October 1991, approved by the Court showing the several particulars required by the above recent Act was registered by the Registrar of Companies on 23rd January 1992.

Dated 15th day of January 1992

Witness, 28, The Strand, London, EC4A 3DF Solicitors for the above named Company

THE MEDIA REGISTER LTD

Registered number: 1902288

Nature of business: MARKET RESEARCH

Trade classification: 73

Administration Order made: 20th January 1992

Joint administrators (office holder) Mr JOHN A. TALBOT 2781

MULTIMEDIA SYSTEMS PLC

Registered number: 491816

Nature of business: COMPUTER SERVICES

Trade classification: 73

COMPANY NOTICES

LEUMI INTERNATIONAL INVESTMENTS N.V.

US \$10,000,000 GUARANTEED FLOATING RATE NOTES 1994

The interest rate applicable to the above Notes in respect of the interest period commencing 31st January 1992 will be 5.00% per annum.

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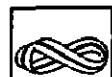
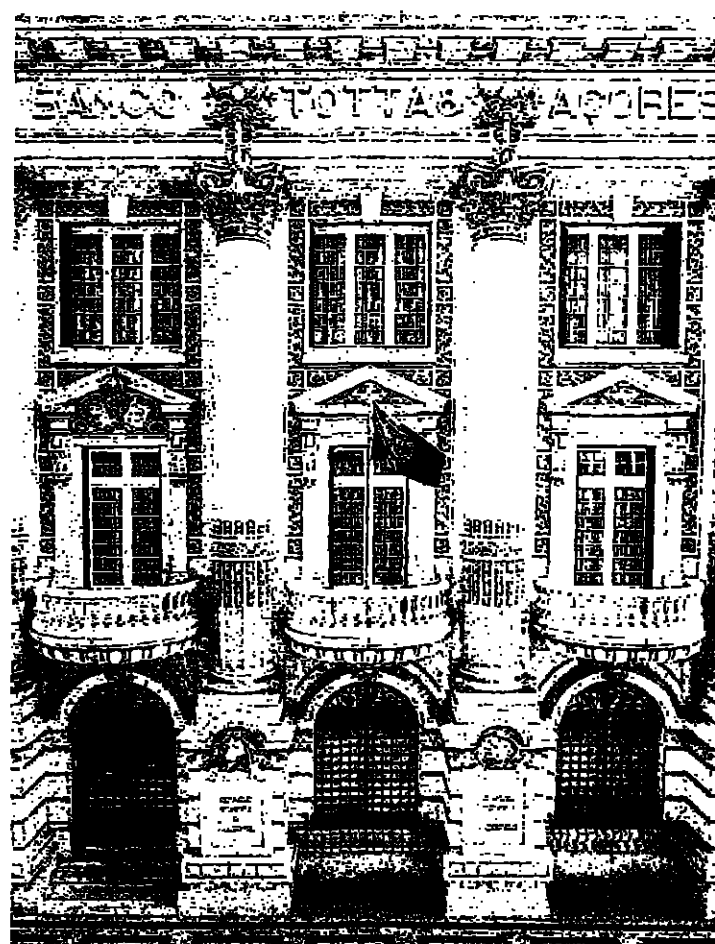
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Notice of Redemption to the holders of

International Standard Electric Corporation

12% Sinking Fund Bonds Due 1996

NOTICE IS HEREBY GIVEN, that pursuant to the provisions of the Indenture dated 15th March, 1954 (the "Indenture"), between International Standard Electric Corporation and Bankers Trust Company, Trustee, that \$13,740,000.00 principal amount has been selected by the Trustee for Redemption on 15th March, 1992 and payable on 16th March, 1992 at the principal amount thereof in accordance with the Sinking Fund provided for in Section 3.06 of the Indenture.

The following are the serial numbers of the Bonds which will be redeemed in whole:

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
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57725	59028	80534	81207	83135	84443	85574	86355	87713</						

Friends - Presidents George Bush and Boris Yeltsin - have significantly diminished the old Tory adage that defence is one of the best forms of attack.

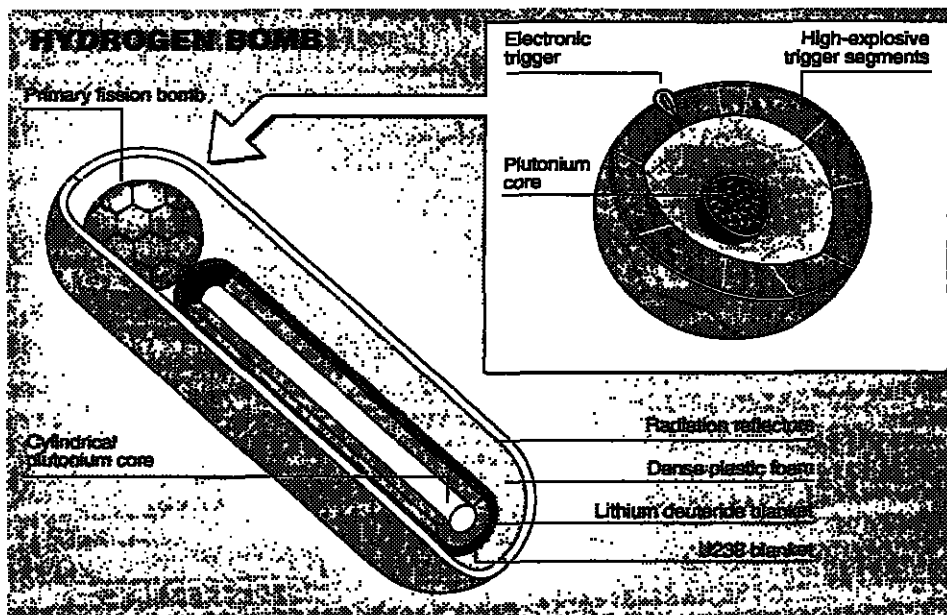
International Standard Electric Corporation
By Bankers Trust Company, Trustee.

31st January, 1992

TECHNOLOGY

Clive Cookson and David White assess the job of dismantling the world's nuclear arsenal

Reversing the operation



THE IMMENSE destructive power of a modern warhead results from four nuclear explosions — one fusion and three fission reactions — occurring within a few millionths of a second inside its metal casing.

At the heart of the weapon is a small "implosion-type" atomic bomb similar to the one that destroyed Hiroshima in 1945. It is detonated by firing a spherical shell of high explosive around a ball of plutonium (or highly enriched uranium). The pressure squeezes the plutonium into a super-critical mass, triggering explosive nuclear fission.

The primary explosion transmits an intense pulse of X-ray energy towards a cylinder of lithium deuteride wrapped around a rod of plutonium. This radiation triggers a second fission reaction in the plutonium rod and

nuclear fusion between deuterium and tritium — the main source of the H-bomb's awesome power — in the lithium deuteride. The cylinder also contains some tritium gas.

The cylinder has a thick outer layer of enriched uranium (U238) metal. This "tamper" gives the thermonuclear explosion extra force by holding the deuterium and tritium in place for an extra millionth of a second or so before everything flies apart. At the same time, the intense flow of neutrons from the fusion reaction triggers fission in the U238 itself — adding yet more power to the warhead.

The weapon has many other components, including electronics to control the detonator, and radiation shields and mirrors to distribute radiation from the primary explosion evenly over the secondary cylinder.

bon, into diamond.

According to western estimates, Russia has enough cells to dismantle 1,500 to 2,000 warheads per year. That compares with an estimated 15,000 warheads needing destruction under current Russian plans. In addition there are thousands of old weapons in storage, which are likely to present the most difficult dismantling task.

The Russians will need western help to build up decommissioning facilities if they are to get rid of their weapons at an acceptable rate. "The obvious way to speed up the process is to build more cells," says Simpson. "But there is a Catch 22."

Cells built for dismantling could be turned round relatively easily to do the reverse — assembling warheads — if the political climate changes.

Given the potential instability of the former Soviet states, many proliferation specialists

believe the west should concentrate its help on ensuring the physical security of all warheads due for elimination, rather than dismantling them. This means moving them to properly guarded central storage in Russia, making the warheads safe and inactivating their detonators.

François Heisbourg, director of International Institute for Strategic Studies, says full-scale dismantling of the warheads would be "worse than leaving them intact" unless foolproof arrangements are in place to safeguard the nuclear materials that come out of the bombs.

The International Atomic Energy Agency, based in Vienna, is keen to expand its existing role of inspecting the world's civilian nuclear plants and start to supervise the plutonium and enriched uranium removed from weapons, making sure that they are never diverted back to military use.

One of the most vexatious issues surrounding nuclear disarmament is what to do with the weapons-grade plutonium. The US already has an estimated 50 tonnes of unwanted plutonium, which was either removed from scrapped warheads or produced for future military use but no longer required.

The obvious civil use for the plutonium is to generate electricity in power stations. But the type of reactor designed to run on plutonium, the fast breeder, remains far from commercial development. For use in conventional thermal reactors the plutonium has to be combined with uranium in the form of mixed oxide (MOX) fuel.

"Looking at the non-proliferation aspects, the best use of the plutonium is to burn it as mixed oxide fuel," says David Kyd of the IAEA. Many people in the nuclear industry agree but others are sceptical about recycling plutonium in this way because it is more expensive and difficult to use than straightforward uranium fuel.

"Plutonium recycling is simply uneconomic," says William Walker of the Science Policy Research Unit at the University of Sussex. "Most plutonium in the world should be regarded not as an asset but as waste to be disposed of."

Suggestions for plutonium disposal range from entombment in a complex subject. It's a lot faster than exchanging memos.

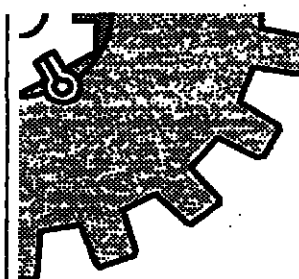
The visitors who pass through all day can expect a mixture of austerity and luxury. They will find none of the sofas, coffee tables and plants that are *de rigueur* in modern offices.

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WORTH WATCHING

by Della Bradshaw

Batteries for globetrotters

WHILE notebook PCs are frequently touted as tools for the business traveller, in practice few have enough battery power to last through a transatlantic flight, writes Louise Kehoe. This is especially true of models with high-quality displays and hard discs.

Compaq Computer's latest "notebook" computers, the Lite/25 and Lite/20, go some way to overcoming this. They use the latest Intel 386SX microprocessors, which minimise battery drain by suspending operation of functions that are not in use.

Compaq has also developed a low-power backlighting system for the display, normally the most power-hungry element of a notebook. The lighting system saves up to 50 per cent of the power consumed by earlier designs.

Also included in the latest Compaq notebooks is a battery pack with a built-in microprocessor that monitors power use and displays the amount of power remaining on a battery gauge.

These innovations enable Compaq's new Lite/25 and Lite/20 models to run for three to four and a half hours — a 50 per cent improvement.

Friendly coating keeps water out

COATING concrete to make it waterproof — particularly in motorway construction where the salt can destroy the concrete if it is allowed to seep into the pores — hardly seems glamorous. But a technique devised in the US and commercialised in Australia could bring concrete coatings into an environmentally conscious world.

Radcon #7, which will be sold in the UK by Nationwide Protective Coatings, of Newton Abbot, Devon, is a water-based coating which sinks into the concrete surface and reacts with free calcium in the concrete to produce a hydrophobic barrier.

The coating is sprayed on to the concrete, where it becomes sticky. Then the surface is sprayed down three times with water at regular intervals. This starts the biological process. Additionally, if cracking occurs to the concrete due to thermal stress, the coating is washed into the cracks when it rains, so sealing the fissures.

Phone call links the networks

FOR many small or medium-sized companies the expense and complexity of setting up a wide area network to link personal computers which are on different sites is often prohibitive.

The answer, according to Technology Concepts, of Cwmbran, could be a box which enables the two machines to communicate over the ordinary phone line exactly as if they were connected together using the company's own network.

The Welsh company has developed the PC/MX unit to connect to the PC in the head office. From there it can communicate over the phone line with a variety of different terminal types — factory data collection units, cash machines, banking terminals or even machine tools. The processing unit takes up 4 Kbytes of the PC's memory.

Warning sign for oversized lorries

TO PREVENT double-decker buses or lorries from smashing into low bridges, the UK's Department of Transport is planning to install electronic devices to warn drivers of an impending accident.

The Overheight Vehicle Detector, developed by Coeval, of Preston, East Lothian, uses infra-red technology to detect vehicles over a certain height.

Two infra-red beams are installed on poles about 100m before the bridge at the standard clearance height. If the two beams are interrupted by a vehicle, the detectors send a message to an electronic display a short distance further on. Bright flashing amber lights then warn the

driver to turn around or take an alternative route. The equipment will be installed in 30 sites in England by September.

Fuel cells get a green light

A PORTABLE fuel cell, weighing just 62 pounds, could provide enough electricity to power the lights for an outside video recording or throw light on a game of tennis.

Developed in Japan by Sanyo Electric, the cell produces up to 250 watts of electricity directly from a chemical reaction. The materials used are phosphoric acid and a hydrogen-absorbing metal.

Only water vapour is released outside the case, says Sanyo, making the fuel cell environmentally sound.

Sanyo is now concentrating on developing 2kW and 3kW models for use in home power supplies.

Can't tell a book by its cover

DO NOT be over-impressed by business travellers who appear glued to their laptop computers on long journeys. They might just be curled up with a book.

The Voyager company, of Santa Monica, California, has developed software to enable Apple Macintosh users to call up pages of books on the screen. By pressing a key the pages are turned over and notes can be added electronically to the margin or sections highlighted. There is even an electronic paperclip to make a specific page easy to locate.

Particularly intended for those who have bought the latest Powerbook laptop, the discs display illustrations as well as text. One of the first three books to be put on to disc is Martin Gardner's annotated "Alice in Wonderland", including illustrations.

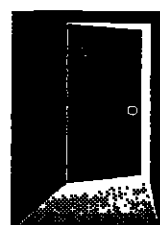
Sound can also be incorporated. With Michael Crichton's book "Jurassic Park", for example, when a dinosaur is mentioned the reader can click the name and a picture appears — along with the sound the animal might have made.

Contact: Compaq Computer: US 713 370 0670; UK 081 332 3000. Nationwide Protective Coatings: UK 0208 324655. Coeval: UK 0833 872611. Coeval: UK 0875 814555. Sanyo Electric Japan: 06 981 1161. Voyager: US 310 451 1383.

MANAGEMENT

Hats off to mother-in-law

Lucy Kellaway visits Ian Plenderleith, a banker who views the international financial markets down the barrel of a popgun



MY OFFICE

decor of his room on the Bank's inner courtyard.

"The office is a machine for working," he says briskly.

In his case, the machine is so old that one would have thought it obsolete long ago. At the grand old entrance to the Bank in Threadneedle Street, there are no electronic gates, no magnetic security passes. Instead four elderly men in pink tail coats and red waistcoats with shiny silver buttons graciously welcome visitors into the building.

Plenderleith is to be found across a wide expanse of mosaic floor and down a dark corridor. A parlour messenger, also clad in pink and red, greets you politely, takes your coat

and sees you into a small, slightly dingy ante room to wait while the Bank's associate director finishes a meeting.

Plenderleith's office is surprisingly small for the man who oversees all London's financial markets. The atmosphere is heavy, traditional, frumpy even. But Plenderleith defies you to draw any conclusions: "The building is old and historic, but the organisation is efficient and modern," he says.

The room is dominated by two outsize pieces of furniture, a reproduction leather-topped desk and a scuffed grey safe with a combination lock.

Given the decisions that pass over Plenderleith's desk — when to support the pound, how to pay for the Government's latest burst of spending — there can be no shortage of sensitive papers to fill it with.

Were it not for one or two tell-tale signs, this could be the 1950s. There are modern-looking butts in the ashtray, there are four new telephones, one for the outside world, one special circuit for the Bank's senior directors, a hot line to the Treasury and another to the Stock Exchange.

But the main concession to the

modern age is a bank of six large screens, neatly boxed in a wooden cabinet in an optimistic effort to make them more in keeping with the room. These display all the information available to any of the market-makers in the Square Mile, including their own views of the market.

"I read a great deal of uninspired rubbish," Plenderleith says crisply.

On top of the screens is a relic of the old technology, a black silk top hat that Plenderleith wears once a month when he is playing the role of Government Broker. Does he feel silly in it? Apparently not: "It is a small but worthwhile part of the tradition," he says. The hat, itself, he is proud of this one does not come from Bank's own stockpile of silk hats, but from his mother-in-law's attic.

There is a British non-sensibility touch about Plenderleith, who starts work at 7.45am and does not waste a moment all day. He talks about the importance of short lines of communication, there are telephones on each side wall of his office, one opening onto the man in charge of the gilt market, the other to the one in charge of home finance. "It takes 17 seconds to walk down to the market

makers without hurrying," he says. Plenderleith is an enthusiastic caller of *ad hoc* meetings. "Often during the day I will need to get three or four people together for 20 minutes to deal with a complex subject. It's a lot faster than exchanging memos."

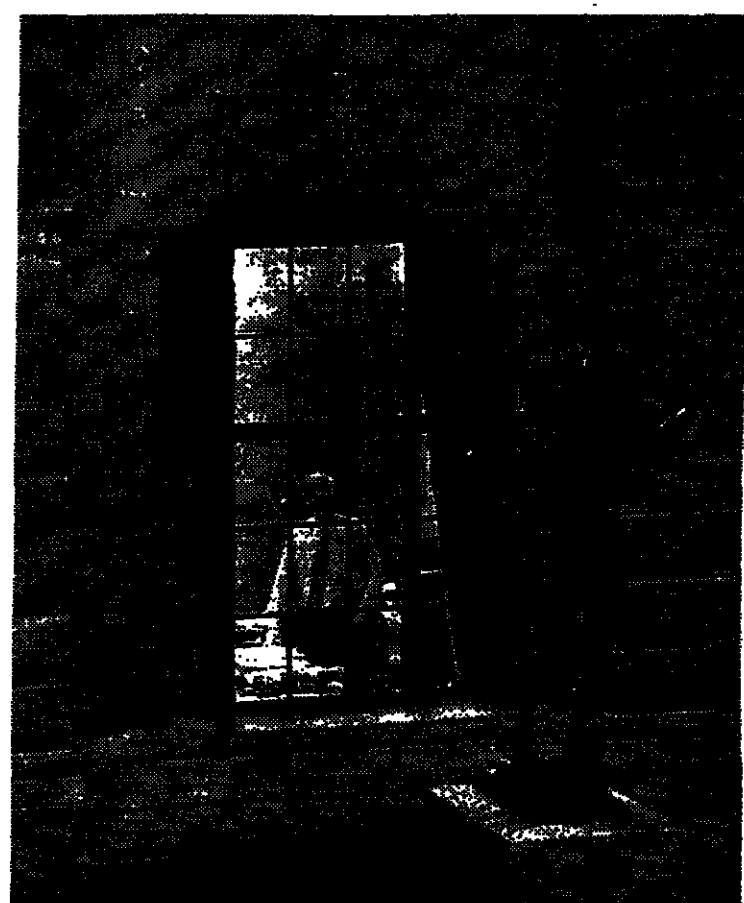
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Looking in on Ian Plenderleith: "The office is a machine for working"

Missing out on appliance of science

T here is no shortage of ideas for improving life in Britain, but industry still has serious problems in exploiting them. Senior executives of British companies recognise that technology is vital to success, but delegate too much responsibility for technology management and planning.

A new survey of 80 British manufacturing companies prepared by PA Consulting Group shows that British companies are slower than competitors to capitalise on ideas and turn them into commercial products. Almost all senior executives also seem dissatisfied with their own company's internal research and development and believe that it is necessary to improve the effectiveness of their R&D effort.

The research suggests a widening gap between the business management of companies and the engineers and technologists. Senior managers still see technology as being the domain of the bottom. Nearly 30 per cent of companies admitted that nobody was responsible for technology management, 15 per cent saw it as a junior function and another 30 per cent believed middle managers were responsible.

Speed of technological development is seen as an important business issue. Three-quarters of companies said that process development times failed to keep up with market demand while 60 per cent said product development also lagged.

To overcome some of the problems, PA Consulting suggests that British companies should learn from the Japanese and develop business and managerial skills in their engineers and technologists.

"Two-thirds of the directors of Japanese manufacturing companies are scientists, engineers or technologists by background," the report notes. "In the UK, more than two-thirds are not. If nothing else, this creates an environment in which the leaders of the Japanese company speak the basic language of manufacturing."

"Resignations for domestic reasons also seem to drop and a higher proportion of women civil servants having babies return to work at the end of their maternity leave."

This is one of a series of articles on children.

Paul Taylor

Nannies take first steps in Whitehall

John Willman looks at moves to provide nurseries for the children of civil servants

wages to maintain recruitment or find ways to retain more of the staff they currently have in post.

Luring back staff who have stopped work to have children is one option.

The First Steps nursery offers places for 27 pre-school children of civil servants from five central London departments and the Metropolitan Police Office.

Located just behind the Tate Gallery, the nursery is run by the Westminster Children's Society under the aegis of the Home Office.

Parents pay £60 a week per child, with the rest of the cost being picked up by the employing department.

First Steps is one of more than 20 civil service nurseries based in towns such as Guildford and Booter where there are large government offices.

The biggest, with 65 places, is the Sunbeam Nursery in Croydon, run by the Home Office in the headquarters of the Immigration Service.

More are in the pipeline: the Inland Revenue which already has seven is planning to open another nine, including a purpose-built nursery in a new office block in Leicester.

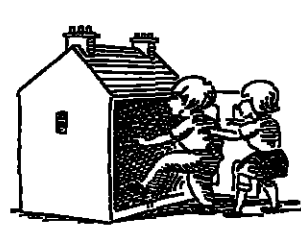
There is no central organisation which can set up nurseries for different departments and agencies, since provision depends on local circumstances. In each case, a sponsoring department or local office takes the lead in setting up the nursery, offering surplus places to other departments.

Partnerships between departments are fostered by a small unit in the Cabinet Office which provides information to departments and acts

as a clearing house for spare nursery places.

In some parts of the country, departments and agencies have formed partnerships with other local employers to run nurseries.

In Sheffield, two government departments share nursery facilities with Midland Bank, the largest provider of workplace nursery places in the private sector. Partners in



CHILD CARE

other parts of the country include Sainsbury's, county councils and local colleges.

Also popular among civil servants are the holiday play schemes now running in more than 80 locations.

These provide entertainment and stimulation for children during the school holidays, typically at a cost of £5 a day.

Stephanie Bradley, a mother of two, is enthusiastic about the play scheme run by the Inland Revenue at Bush House in London's Strand.

"In the past, I have had to save up my leave for the summer holidays and take unpaid time off," she says. "It just wouldn't be possible in my present job as press officer."

In Scotland, three departments participate in local out-of-school schemes which look after children between the end

of the school day and the parents' return from work.

Other pilot schemes may be run, though they are more difficult to set up because they must be located close to schools and home, rather than the workplace.

Finally, the civil service has pioneered flexible working arrangements which help staff combine parenthood with a career.

More than 27,000 women (and over 1,000 men) work part-time or as job-sharers, a three-fold increase since 1984.

The vast majority are in clerical and administrative jobs, but more than 250 women and 150 men at the senior grades 7 and above now work part-time.

Other patterns of flexible working have been developed, including annual hours and part-year appointments which

allow parents to work during term-time and take time off during school holidays.

Homeworking, fixed-term appointments and recurring temporary appointments have all been used to help civil servants combine home responsibilities with a civil service career.

"It is too soon to put a figure on the effects of childcare provision on recruitment and retention," according to Susan Hairs, head of equal opportunities at the Cabinet Office.

"But where childcare is available, there is keen interest from many applicants."

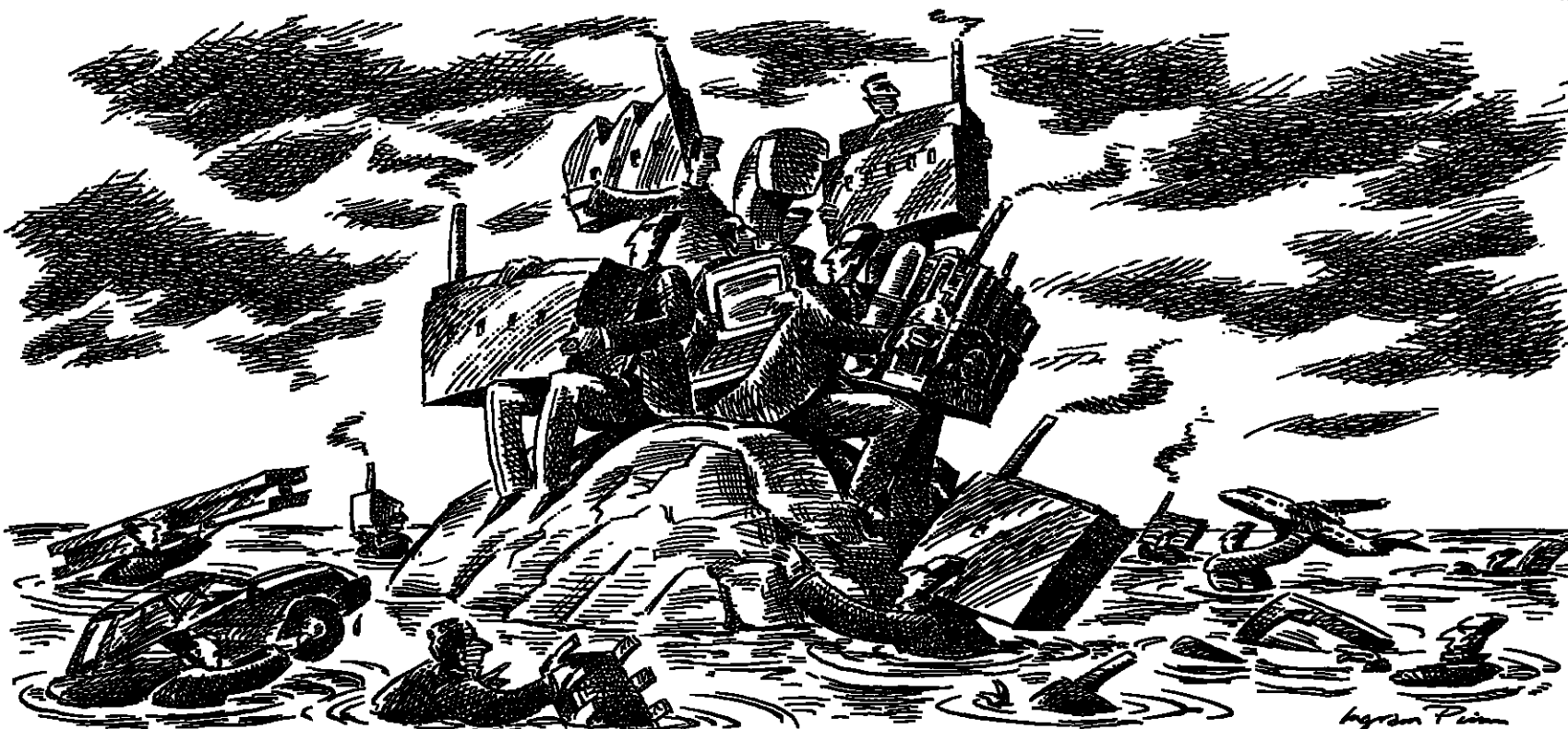
"Departments and agencies tell us that nurseries and holiday play schemes reduce absenteeism, sick leave and special leave taken because private childcare arrangements break down."

"Resignations for domestic reasons also seem to drop and a higher proportion of women civil servants having babies return to work at the end of their maternity leave."

This is one of a series of articles on children.

WORLD INDUSTRIAL REVIEW

Friday January 31 1992



The down-turn may be more than merely cyclical, writes Charles Leadbeater

Engines of growth slow down

TWO of the world's youngest and healthiest industries, electronics and the aerospace and aviation sector, have reached a painful turning point.

Last year there was a growing recognition that the industries have reached a moment when their role as engines of growth, and their role as engines of change, will profoundly affect the companies which make them up, the people who work within them, their customers and suppliers in the next few years.

Their travails in 1991 will be set against the backdrop of slow economic growth, intensifying competition in older industries such as cars, and painful restructuring in steel and chemicals.

Electronics and aerospace industries have enjoyed near permanent growth since their birth after World War Two, but have not suffered the cyclical swings of older manufacturing industries established in the 1920s and 1930s such as chemicals, motor cars and electrical goods.

In the past, both electronics and aerospace have been hit by slower economic growth, in the wake of the Gulf War. It doubts about their health run deep than the chill they have caught from the recession. Both industries face structural challenges which could sap their dynamism.

In electronics, the doubts have been raised largely in connection with new technology. Semi-conductor manufacturers are facing a ready demand for their products, but cutting production and investment in the face of doubts about the demand for the most sophisticated chips.

The computer industry has been accustomed to growth rates of 20 per cent a year for 30 years since its birth. In the past year, it has come to a shuddering halt.

The challenges computer makers are facing, the cost of backing a technology which proves unpopular is huge. But costs of success — research on successive generations of hardware and software — are also huge, while margins earned on finished products are falling as competition becomes an oversupplied

commodity. Computer users who even five years ago might have been so dazzled by new technology have become more cautious about the benefits of information technology. Consumer electronics companies for years they have made money through incremental improvements to familiar products such as televisions and hi-fis.

Now its growth prospects depend on technological leaps of faith into new

products such as high-definition television.

In aerospace and aviation the doubts are different. For the first time since World War Two, passenger traffic suffered a decline last year. Just as IBM, the heart of the old computer industry, is suffering heavily, so Pan American, the illustrious airline, disappeared last year.

Just as significantly for aerospace manufacturers the end of the Cold War

probably spells a permanent reduction in military funding for expensive aerospace programmes. Meanwhile, there is only one major new civil aircraft planned for this decade the Boeing 777. Around the world, engine and airframe makers are shedding labour as they adjust to this environment.

More mature industries, such as cars, chemicals and steel are also beset by different degrees of difficulty. In steel, especially in the US and Europe, lower

demand has exposed the fragility of the steel makers' recovery during the 1980s. The more stable chemical industry is cutting costs in a bout of restructuring which has highlighted the strength of pharmaceuticals. In the western car industry, the lumbering corporate giants such as General Motors are still reeling from mounting competition from Japan. None of the problems afflicting these industries will be eased by the economic

climate in the next year. World growth in 1992 should be marginally stronger in the second half of the year. However, there are significant risks of a "growth recession" in the OECD, with the US, UK and Australia taking longer than expected to recover just as Germany and Japan slow down.

Painful structural change within vital industries combined with slower economic growth will make it more difficult to resolve some of the most pressing political issues which will set the framework for industry's development. Five political questions will be central.

● The Japanese economy has grown with its industries' exports largely protected by a political umbrella provided by US guardianship. With tensions growing over trade in US-Japanese relations, is the Japanese political class capable of ensuring the umbrella remains in place?

● The US presidential elections, with the economy still mired in recession, and the country increasingly troubled by its loss of competitiveness, will test the strength of protectionism.

● The next year may prove crucial in European economic integration, determining whether the single market programme succeeds or is overcome by mounting tensions over economic and monetary union. The health of the reunified German economy will be central to the rest of Europe.

● The economic disruption which will flow from the collapse of the Soviet Union could impose heavy direct costs upon east European economies as well as great uncertainty in the west.

● Perhaps the most important issue will be the outcome of the Gatt talks to further liberalise world trade. A liberal trading order, enforced by strengthened rules covering virtually all countries and almost all trade flows is within the world's grasp.

However, the US is increasingly attracted to bilateral negotiations to manage trade. In the EC and Japan agricultural lobbies are still powerful.

The significance of a failure to secure a Gatt deal would be huge. World trade has led the growth of output through each successive economic cycle since the 1960s, partly because of the gradual liberalisation of world trade. A failure at Gatt might put in doubt the role of world trade as an engine of world growth.

STATE OF THE ECONOMY

The hangover that persists

The principal industries at a glance

Only a few stars

SHRUGGING off last year's sluggish growth rates is proving a task for the world's leading economies. This year should deliver more vibrant conditions, but only just, as world economy remains burdened by a hangover from the late 1980s boom that is taking longer than expected to fade.

World economy has proved resilient to an outright recession. Back in 1982, the last time total OECD output fell on-year, both the US and Germany were in recession. Growth was sluggish over the rest of the group of 24 largest industrialised nations except Japan.

The current downturn has been synchronised. OECD growth reached its trough in the first half of last year, with one of the three of the OECD states in recession, namely the US, UK and Canada.

Overall OECD growth slowed to 1.5 per cent in the second half of 1990, because of the still buoyant performance of Germany and Japan. The Japanese stock market crash of 1990 was not having the negative impact on consumption and investment that many feared. Meanwhile, the spending boom that followed German unification was fuelling west German growth and sucking in imports, thereby cushioning the economic impact of recession.

This healthy divergence of economic performance among the world's three largest economies began to turn sour in the second half of last year. The OECD remained relatively bullish in its July Economic Outlook, forecasting OECD output growth of 2.4 per cent in the second half of 1991 compared with the first half, and 2.9 per cent in 1992. It expected recoveries in the US and UK to outweigh a moderate slowdown in Japan and Germany.

Yet both the US and the UK have failed to deliver their side of the bargain, while Japan is

slowing faster than expected. By December, the OECD had cut its forecasts to just 1 per cent growth in the second half of 1991 and 2.2 per cent growth in 1992. Since then, the Bundesbank has raised German interest rates again, in an attempt to deflate rising wage demands in western Germany. Goldman Sachs has since cut its forecast for OECD output growth in 1992 to 1.4 per cent.

What went wrong? First and foremost, the heralded US recovery has not materialised. The US economy, having suffered one of its shallowest post-war recessions, is stumbling through an equally slow recovery. Consumer and business confidence fell last autumn, following a brief recovery after the end of the Gulf war, depressing spending and orders. The evidence suggests that the US slipped back into recession in the fourth quarter. This "double-dip" US recession has occurred in spite of an aggressive easing of monetary policy by the US Federal Reserve. US real interest rates, adjusted for expected inflation, have now fallen below 1 per cent. Yet consumers remain burdened by unprecedentedly high levels of debt, while banks are still accumulating bad loans.

If anything, the UK is in a worse state than the US. It has not yet convincingly emerged from its recession, which began a quarter before that of the US. Further comparison with the US is instructive: the UK has a higher burden of household debt; its economy is trying to recover from a deeper recession; it suffers from higher underlying inflation; and has an exchange rate that is less competitive in world markets.

Most important, however, Britain's short-term interest rates remain more than twice

as high as in the US. Britain was the only member of the European exchange rate mechanism not to follow the Bundesbank's lead by raising rates at the end of last year. Yet real interest rates in the UK, and in France and Italy too, remain painfully high.

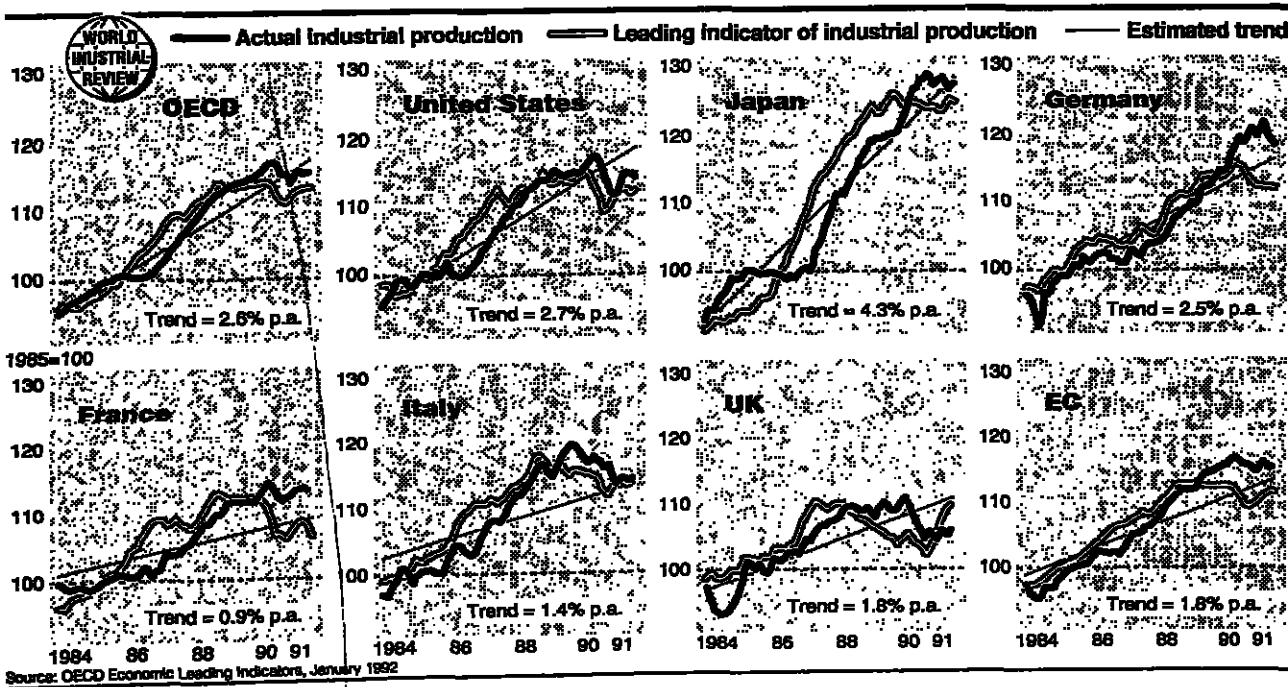
The ERM will prevent any marked easing of European monetary policy until the Bundesbank starts to cut rates. With tensions between the German metal employers and unions rising, and strike threats in the air, the Bundesbank may not cut rates until the early summer. The result is predictable: more slow growth across Europe, including Germany. The OECD's leading indicators of industrial production, which are designed to predict movements in actual output, suggest flat or falling output across Europe, the US and Japan in the first half of 1992. The one exception is the

UK, whose leading indicator has been rising for the past 10 months. But there is little sign that UK output is responding. The one possible source of more robust growth in 1992 is Japan. The Japanese economy grew by more than 4 per cent in 1991. Moreover, the Bank of Japan has responded to growing signs that activity is weakening by cutting interest rates three times since last July.

Yet this easing of Japanese monetary policy has been accompanied by a steady fall in business confidence, sluggish retail sales, and rising bankruptcies, especially among heavily-indebted small and medium-sized companies. Broad money growth has fallen to unprecedentedly low levels, reflecting the Japanese banks' continued nervousness.

Japan may well ease policy further over the coming months. But unless these rate cuts are accompanied by easier German monetary policy, and more importantly, a rise in lending and spending as has not been the case in the US, the world economy could well face another miserable year.

Edward Balls



AIRLINES AND AVIATION

Stalled on the runway

SAVAGED by the collapse of air travel provoked by the Gulf crisis and the economic recession, and the introduction of fiercer competition as a result of increasing deregulation and liberalisation, the weaker carriers are struggling to survive.

Consolidation is expected to accelerate in the industry this year through mergers, acquisitions and commercial partnerships. The latest, and undoubtedly most significant, deal under discussion is the attempt by British Airways to link up with KLM-Royal Dutch Airlines and Northwest of the US to form a global airline to take on the new breed of so-called US "megacarriers" and the expansionist Far East airlines. Other airlines are scrambling to forge alliances. Air

France is hoping to link with Sabena of Belgium and has agreed to lead a consortium to acquire 40 per cent of CSA of Czechoslovakia. SAS, Swissair and Air Austria have formed a commercial and marketing partnership.

In the US, the market has become dominated by three large carriers: American Airlines, United Airlines and Delta Air Lines, which have all grown by acquiring international and domestic routes from weaker US carriers.

In the Far East, where traffic is expected to continue to show above average growth, carriers have been seeking to expand their international networks while consolidating their operational bases in the Asia-Pacific region. These airlines have also been anxious to develop alliances with other international partners.

Singapore Airlines has cross-shareholding links with Delta and Swissair. Qantas is now seeking an international partner to take an equity stake in the Australian carrier as part of its privatisation. Japan Air Lines and All Nippon Airways have forged commercial links with international carriers to bolster their international networks.

But the most immediate problem facing the airline industry is its low level of profitability. International airline losses last year are expected to total more than \$4bn compared with a \$2.7bn loss in 1990. Even

though traffic has started to pick up and the industry is expected to see growth eventually stabilising at around 5.5 per cent — 6 per cent a year during the rest of the decade — yields remain under intense pressure because of heavy and unprofitable discounting of fares.

Airlines will have to improve their overall profitability if they are to meet their long term aircraft fleet renewal and expansion commitments. Mr Günter Esler, the director general of the International Air Transport Association (IATA), has warned that traffic recovery is being bought at the expense of yield.

It simply is not possible with today's cut-price passen-

gers to pay for tomorrow's full-price aeroplanes," he said.

The industry faces a host of other pressures. Liberalisation will intensify competition in the European market and force cost-heavy European carriers to continue rationalisation to enhance productivity, while improving service and frequencies to fend off the expansion of US and Asian carriers in more open European skies.

With the eventual recovery in traffic after last year's Gulf war aberration, the old problem of congestion in the sky and at airports is expected to return to the fore. Inadequate air traffic control systems in Europe and in some other parts of the world coupled with congestion at crowded international airports risk clipping the wings of any recovery in air transport unless governments and aviation authorities accelerate efforts to improve the infrastructure of the industry.

Paul Betts

A WIDE range of industrial sectors are in the midst of a deeply disruptive downturn forcing leading companies into far reaching reassessments of their strengths and weaknesses. Traditionally cyclical industries such as chemicals and steel were expecting lower demand, but not the potentially severe downturn which has emerged. In the car industry, recession in the US and some European markets has compounded the difficulties western producers face from a mounting Japanese challenge.

These traditional manufacturing industries established before the second world war have been well worn by recessions since the 1970s. More dramatic is the position of some younger industries — aerospace, aviation and electronics. The aerospace industry is facing an historic decline in defence spending; aviation is in the midst of a financial turmoil; the electronics industries from computers and semi-conductors to consumer electronics are deeply troubled, almost for the first time since their birth, by sharply lower growth.

One of the few bright stars in pharmaceuticals, an industry which appears to have been insulated from recession, profits are coming under severe pressure.

MEPS, the Sheffield based steel consultancy, projects EC production in 1992 of about 132m tonnes, down from 132m tonnes in 1991.

Japan's output is widely expected to fall about 4m tonnes, to about 107m tonnes this year.

US production is forecast to be about 1 per cent on last year.

● Computers. The industry enters 1992 in disarray.

The major hardware manufacturers are all in difficulties. IBM, the bellwether of the US industrial economy, had the worst year in its history — the first time growth had fallen on a year-on-year basis since 1946 and the first pre-tax loss in living memory.

The surviving European owned manufacturers, Siemens, Nixdorf of Germany, Bull of France and Olivetti of Italy, all lost money last year and have put in place wide-ranging recovery plans.

The Japanese manufacturers, Fujitsu, Hitachi and NEC, which have hitherto grown strongly on the back of a healthy home market, faltered as problems with the powerful Japanese banks and hints of scandals in Tokyo shook business confidence.

● Consumer electronics. The growth of the consumer electronics industry in the last decade has come to a halt.

The travails of the leading European producers such as Philips and Thomson are well known. Far less familiar are the across the board cuts in capital spending which have become the rule of the day in Japanese industry.

● Aerospace. The aerospace industry is bracing itself for

another unstable and grim year as it adapts to the irrevocable decline in government defence spending and the recession in civil aviation which has taken a heavy toll of the fragile finances of many airlines.

Restructuring is expected to lead to more job cuts in the defence sector as manufacturers grapple with the uncertainty of future defence programmes at the same time as they reduce capacity in the face of defence cuts.

In the US alone, more than 100,000 people were laid off last year and the industry expects a further 36,000 to go this year.

In Europe, the leading defence contractors are all in the throes of restructuring programmes which are likely to be affected by a series of important government decisions this year on the future of programmes such as the European Fighter Aircraft.

New orders for commercial aircraft dropped sharply last year and are expected to remain flat this year. Boeing, the world's biggest commercial aircraft maker, booked 262 aircraft valued at \$20.56bn last year compared with a record 543 new aircraft orders in 1990. Airbus, the European aircraft consortium, booked 101 new aircraft orders compared with 404 the year before.

Although international passenger traffic has started to recover during the last three months, airlines are still struggling to climb out of the recession and continue to face grave financial pressures.

For the first time since World War Two, passenger traffic suffered a decline last year. The most immediate problem facing the airline industry is its low level of profitability. International losses last year are expected to total more than \$4bn compared with a \$2.7bn loss in 1990.

Charles Leadbeater

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WORLD INDUSTRIAL REVIEW 2

SEMICONDUCTORS

Chips are everywhere

WEAK economic conditions in the US and Europe cast a shadow over the world semiconductor industry last year.

Worldwide revenues grew by only about eight per cent, to \$56bn, a far cry from the industry's traditional double digit growth but nonetheless better than 1990 when sales were flat.

However, overall market trends mask a mixed performance by leading manufacturers, as sales of some product categories boom, while others are in a slump.

The ubiquitous microprocessor, the "brains" of computers, for example, continues to be a gold mine for companies such as Intel, now the largest US producer of integrated circuits. Microprocessor sales revenues leaped 60 per cent last year, to \$3.5bn. Intel won the lion's share of this growth.

Sales of microcontrollers, the blue-collar cousins of the microprocessor used in a wide variety of industrial equipment, in cars and in consumer electronics products, grew by about 25 per cent to almost \$5bn.

The market for commodity memory chips, in contrast, is experiencing severe oversupply and rapidly falling prices that have depressed the semiconductor earnings of some of

Japan's giants as well as Texas Instruments in the US.

Prices of Dynamic Random Access Memories (DRAMs) are in a nose-dive, with the average selling price of 4 Megabyte DRAMs, the latest generation of memory chips, declining by about 55 per cent over the past 12 months. DRAM sales picked up by 5 per cent last year, to \$7bn, after a disastrous 34 per cent decline in 1990, according to Integrated Circuit Engineering, a US industry consulting group. Even optimistic projections of 28 per cent growth this year would only bring this segment of the industry back to its sales record of 1989, when revenues totalled \$8.75bn.

Japan's leading chip makers, with their commanding lead in the DRAM market of over 80 per cent of world sales, have become the latest victims of the most volatile and risk-prone segment of the semiconductor market.

Historically, DRAM market slumps have had a profound

influence upon the entire semiconductor industry. A 1981 reversal in the DRAM market, when revenues fell by 40 per cent, prompted several US chipmakers, including Intel, which invented the DRAM, to leave the market. In 1985, when worldwide sales revenues took a 57 per cent dive, the US accused Japanese producers of "dumping" and ultimately won a controversial five year trade pact.

Similarly, the current problems facing DRAM manufacturers may signal a sea change in the industry. A major expansion of DRAM production during the boom years of 1987-1989 has created excess supply at a time when economic trends are dampening demand. Some of today's DRAM makers seem certain to cut their losses and retrench, leaving only a handful of DRAM "specialists" to dominate the market.

However, the future of the semiconductor industry will also be shaped by the fortunes

of its major customers. The computer industry remains by far the biggest user of semiconductor devices, consuming over 40 per cent of products manufactured by "merchant" chipmakers as well as the bulk of "captive" production by companies such as International Business Machines.

The general malaise in the computer industry has set the tone in the semiconductor industry over the past year, as world computer sales revenues declined for the first time in that industry's history. In most segments of the computer market, however, unit shipments continue to expand, increasing demand for semiconductor chips. For semiconductor manufacturers, therefore, computers remain a growth market.

Similarly, the automobile industry, although severely affected by general economic trends, is a growing consumer of semiconductor devices. Today, each car sold is estimated to contain about 200

worth of semiconductor chips. By 1995 the "chip content" of the average automobile is expected to double. Other important markets for chips include consumer electronics, telecommunications and defence electronics.

The key role of the semiconductor industry as the supplier of "building blocks" to the entire electronics industry has thrust chipmakers into the debate over international competitiveness. Japanese and North American producers dominate the world semiconductor market, with Japanese semiconductor manufacturers claiming 45 per cent of the world market in 1991, while US producers accounted for about 40 per cent. European producers' share of the world semiconductor market has remained relatively flat, at about 10 per cent, over the past few years. New entrants in Korea and Taiwan have, however, achieved a five per cent world market share last year.

The US-Japanese battle over semiconductor trade remains an over-riding concern among chipmakers on both sides of the Pacific. Last year, the two countries reached a new semiconductor trade agreement in which Japan should import 20 per cent of the semiconductor products that it consumes by the end of 1992.

Currently, US suppliers hold a 14 per cent share of the Japanese semiconductor market, according to data agreed upon by both countries. Unless the 20 per cent goal is reached, however, there is sentiment in the US for some form of retaliation with serious consequences for all semiconductor makers.

While political and economic trends have a significant influence upon the semiconductor industry, it is the creation of new markets for semiconductor chips that drives the industry's growth. The emergence of "nomadic computing", high definition TV and other new types of consumer products that combine computer technology with multimedia presentations represent vast new opportunities for chipmakers that should ensure growth in the 1990s.

Louise Kehoe

COMPUTERS

In confusion and disarray

THE computer industry enters 1992 in confusion and disarray. The major hardware manufacturers are all in difficulties. International Business Machines (IBM), the largest manufacturer, and Digital Equipment Corporation (DEC), the leading minicomputer supplier, are among the companies reporting declining sales and losses for 1991.

IBM, the bellwether of the US industrial economy, had the worst year in its history - the first time growth had fallen on a year-on-year basis since 1946 and the first pre-tax loss in living memory.

Apple Computer, the largest personal computer manufacturer, made pre-tax profits of only \$310m after a \$224m restructuring charge in the third quarter to finance a 10 per cent cut in its workforce.

Compaq, the skyrocket of the US personal computer industry, ran out of steam and fell heavily to earth, deposing its chairman and founder, Mr Rod Canion, on the way and bringing in a European, Mr Eckhard Pfeiffer, to engineer a change in the company's fortunes.

The surviving European owned manufacturers, Siemens (Nixdorf) of Germany, Bull of France and Olivetti of Italy, all lost money last year and have put in place wide-ranging recovery plans.

The Japanese manufacturers, Fujitsu, Hitachi and NEC, which have hitherto grown strongly on the back of a buoyant home market, faltered as problems with the powerful Japanese banks and hints of scandals in Tokyo shook business confidence.

Some manufacturers - Sun Microsystems, a US supplier of high performance workstations, for example - seemed relatively unaffected.

For many software and services companies, too, 1991 was a good year. Microsoft, the leading personal computer software supplier, posted its eighth consecutive quarter of growth at the end of January, boosted by strong demand for its "Windows" family of products which make IBM's design of pc easier to use.

The industry is in such a confusing state because it is at the confluence of three seemingly irresistible forces which are forcing large and small companies to reevaluate their market strategies.

These forces are: ● technological change, which by reducing barriers to entry and stimulating price competition is reducing hardware manufacturers' profitability.

● the recession in the US, Australasia and much of Europe which is damaging consumer ability to pay for computer equipment and forcing them to delay decisions on new computer-based projects.

● customers' disenchantment with the benefits of computerisation, which is reducing their willingness to invest further in data processing equipment.

There is also the effect of the growth of "open systems" on the market. This has to date made more impact in Europe

than the US or Japan but, bombing a worldwide phenomenon, open systems imply hardware and software that ob industry-wide standards; computers obeying these standards can be connected together easily, while most manufacturers' traditional proprietary designs can be inter-connected only with great difficulty.

Because most large corporations have over the years built up a large collection of computers, they can see obvious advantages in moves to open systems. The open system movement centres around operating systems called "nix" developed originally by AT&T. Two rival camps have sprung up, with each pushing its own "flavour" of Unix. Unix International is its principal member; T&T, the Open Software Foundation is led effectively by IBM. The signs are

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STEELMAKING

A rising tide of red ink

RED ink is starting to flow thick and fast across the world's steel industry.

According to MEPS, the Sheffield based steel consultancy, steel production in the European Community will continue the fall which set in with a 3.5 per cent drop last year. It projects EC production in 1992 of about 128m tonnes, down from 132m tonnes in 1991 and production in western Europe is projected to 151.4m tonnes down about 5m tonnes from last year. MEPS expects European production to grow again in 1993 and climb to a peak in 1994.

The weak outlook in western Europe will be compounded by the mounting difficulties facing producers in eastern Europe which suffered sharp falls in production last year. Steel production in the former Soviet Union in 1991

was about 133m tonnes, a 14 per cent fall on 1990. The Polish industry was among the worst hit with output down about 23 per cent at 10.5m tonnes, while in Czechoslovakia it fell 16 per cent lower at about 12m tonnes.

With the disruption to trade with the former Soviet Union, and with lower growth in many of these economies, production is likely to fall substantially again this year by about 20 per cent in Poland and 16 per cent in Czechoslovakia and more than 10 per cent in the former USSR.

Outside Europe steel markets will suffer greater falls. MEPS forecasts that US production is forecast to be about 79m tonnes, up only about 1 per cent on last year's production. According to OECD figures steel deliveries fell 5.3 per cent in the first nine months of last year, with sales to the car industry worst hit - they fell 15.6 per cent in the first three quarters - followed by the construction industry, down 11.4 per cent against the same period in 1990.

However, the decline in output and falling capacity utilisation is only one of the factors putting the industry under pressure, especially in Europe. Producers there are being hit by a savage combination of falling demand and steeply falling prices as producers battle to preserve their strong domestic market shares and expand exports.

Prices have remained highly volatile because they are being set by the least efficient, mainly subsidised producers who need to keep their plants running at high capacity. They are trying to buy market share. More cuts in capacity

led by the best managed companies such as British Steel will not make the industry as a whole more stable.

Mr Jeremy Fletcher, a director of Redwoods Company, the specialist steel consultants, explained: "The industry has been through a lengthy and painful period of restructuring. Yet from the peak to the trough of the cycle production volumes may still fall by 30 per cent and in addition prices may fall by at least 20 per cent."

The weakness of European markets is bound to complicate the situation facing US steel makers as they see their export surge in the last year dry up (US steel sales to parts of the Far East were 300 per cent up in the first seven months of last year) and face intensifying competition from higher priced imports.

The fierce competition is taking a heavy toll upon the industry's finances in Europe and the US, after the brief buoyancy they enjoyed in the late 1980s. British Steel, widely regarded as Europe's financially strongest producer, last month reported its first half pre-tax profits had collapsed to just £19m from £307m last year. Analysts expect it could make a loss of up to £100m this year.

In Germany, first half pre-tax profits at Krupp Stahl fell 69 per cent, while at Hoesch, which is in merger talks with Krupp, the fall was 65 per cent. France's Usinor Saecler warned there were signs the second half of its financial year would be worse than the first when pre-tax profits fell 73 per cent. Most European producers are facing the prospect of falling in loss in 1992.

In the US the top six integrated producers, which made a combined loss of about \$11m in the first six months of 1991, led by the best managed companies such as British Steel will not make the industry as a whole more stable.

Mr Jeremy Fletcher, a director of Redwoods Company, the specialist steel consultants, explained: "The industry has been through a lengthy and painful period of restructuring. Yet from the peak to the trough of the cycle production volumes may still fall by 30 per cent and in addition prices may fall by at least 20 per cent."

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In the US the top six integrated producers, which made a combined loss of about \$11m in the first six months of 1991,

will remain under intense financial pressure this year.

However, perhaps the most interesting test will come in Japan, where output is widely expected to fall about 4m tonnes, to about 107m tonnes this year. However, steel producers there are also facing a sharp deterioration in their finances.

Nippon Steel, the largest producer, is considering a large reduction in sheet production, which analysts estimate might be 20 per cent. Kawasaki Steel, a leading manufacturer, says all product ranges are under review.

With prices falling for many products and labour costs continuing to rise, profits will be squeezed hard. Nippon Steel foresees a 30 per cent drop in pre-tax profits to ¥110bn and Yawata Metal Industries, another leading maker, is bracing itself for a 40-45 per cent decline to about ¥45bn.

Ironically perhaps, the structure of the Japanese industry is one which both US and European makers would like to emulate. In Europe 15 major producers jostle for position in an industry which makes 140m tonnes. In Japan, just five producers dominate an industry which is only marginally smaller. The average Japanese hot strip rolling mill has a throughput of 5m-6m tonnes a year, twice the volume of European counterparts.

To compete with the Japanese in the long run the Europeans would need a sweeping reduction in their number of companies and plants.

The next year in Europe and the US will be consumed by fighting the downturn through plant closures, labour shedding, joint-ventures to lower research and marketing costs and even full scale mergers to reduce capacity. US producers, which have in the past questioned their long term future in the steel industry, may be forced to answer, while in Europe there will be additional pressure for cross-border restructuring. It will be another very tough year.

Charles Leadbeater

CHEMICALS AND PHARMACEUTICALS

At the parting of the ways

THE PATHS followed over the last year by the world's chemical and pharmaceutical industries have diverged markedly, in spite of their common scientific base.

Buoyed by ageing populations and sophisticated demands, pharmaceutical groups have proved inoculated against the insidious slowdown of the world economy. In contrast, the chemicals sector has continued its lamentable reputation for being the most cyclical of industries.

Two problems dominate the chemicals sector: the recession and the environment. The industry is making too little money as it makes too much pollution.

The chemicals industry is bleeding cash. The recession and the Gulf war have battered demand for basic chemicals. At the same time, capacity ordered in the boom times of the late 1980s - when even the least efficient plants were profitable - continues to come on stream, increasing competition still further.

The consequent squeeze on margins has been further exacerbated by the increased capital costs required by ever-tougher environmental legislation. Complying with environmental legislation is cutting deeply into ordinary capital expenditure. Increasing public and legislative demands for more environmental protection appear unlikely to slacken in coming years.

At the end of last year, German chemical companies complained that new taxes on emissions would stretch the industry to its limits, making

Germany too expensive for manufacturing certain types of products.

In Britain, too, environmental spending is set to mushroom. The UK's Chemical Industry Association estimates capital expenditure on the sector will double between 1990 and 1992 from £200m a year to £400m. It is now 25 per cent of all investment. With costs and capacity rising, while demand falls, the descent from profits to loss has been precipitous. There are few signs of an upturn.

Even the German giants, hitherto protected by German reunification, are suffering a slowdown. Mr Wolfgang Hilger, president of the German Chemical Industry Association, warned this month that the German domestic market was likely to stagnate this year and there was no sign of upturn in export markets.

Only in the Far East has demand held up, but capacity there, particularly in the petrochemical sector, looks set to grow rapidly over the next few years as investments by newly industrialised nations come on stream.

The contrast with the pharmaceuticals sector could not have been more marked. Drugs have proved a panacea for those companies trying to escape the roller-coaster ride of the cyclical commodity chemicals business. ICI and Rhône-Poulenc, two groups traditionally involved with basic chemicals, reported profits last year heavily dependent upon the success of their pharmaceuticals businesses.

For the pure pharmaceuticals companies 1991 was a

heady year. Most European pharmaceutical groups proved the ultimate counter-cyclical stocks, with the sector reporting sales growth averaging 13 per cent over the past 12 months.

But although the pharmaceutical market remains buoyant, the horizon is not without its clouds. Research and development costs are rising inexorably at the same time as governments are beginning to balk at the ever increasing cost of drugs.

Western governments are grappling with ever increasing healthcare budgets. In Germany, for example, health costs more than 15 per cent of GNP.

Drugs form a significant proportion of such costs and have been designated as easy targets for recession-battered governments. In Germany, pharmaceutical spending represents nearly 15 per cent of health care costs, while in Italy and Portugal it represents more than 30 per cent.

Prices are likely to come under increasing pressure in coming years. And the spiralling performance of the pharmaceuticals groups over the last 12 months has not helped their position.

In the US, the world's largest drug market, Senator Edward Kennedy has conducted a vocal campaign to restrain price increases for drugs sold to public health service-funded institutions. A wave of pricing legislation is presently sweeping through Congress questioning the sector's pricing structure.

A debate also opened up last year on whether uncontrolled healthcare costs had not

become a full-blown contagion one that was sapping it nation's competitiveness as a standard of living.

WORLD INDUSTRIAL REVIEW 3

CARS AND TRUCKS

America takes fright

THE admission by General Motors, the world's largest vehicle maker, that it must scale down its massively loss-making North American automotive operations, has thrown into stark relief the awesome competitive challenges facing vehicle makers in the 1990s.

In the face of losses on its North American vehicle operations estimated by analysts at as much as \$7bn last year, GM is being forced to close 21 plants and cut around 74,000 jobs in North America over the next four years.

The GM cut-backs add fuel to the protectionist flames fanned by the prolonged US recession, as pressures grow for legislation to limit Japanese car sales in the US and to force Japan to reduce its \$31bn automotive trade surplus with America.

The big three US car makers, GM, Ford and Chrysler, have all been pushed into heavy losses, and the US motor industry is now engaged in an intensive lobbying campaign to force Tokyo to reduce its automotive surplus which accounts for three quarters of the overall US deficit with Japan.

The chairman of GM, Ford and Chrysler accompanied US President Bush on his recent controversial visit to Japan, a move which pushed the US auto industry's woes to the top of the political agenda.

In order to increase the pressure, the chairman of the US car makers are urgently seeking a further meeting with the leaders of the Japanese auto industry. There have also been proposals in the US Congress to restrict the number of Japanese vehicles imported into the US and the numbers of vehicles built in Japanese manufacturing facilities in the US.

North America was the battleground of the world auto industry in the 1980s as the Japanese invested heavily to build an extensive production presence. Now in the face of the prolonged US recession the Japanese challenge has been turned into huge losses for the big three US car makers.

Following the wave of investment in assembly plants in North America in the 1980s - eight in the US and three in Canada - Japanese producers accounted for 24.9 per cent of total US car output last year, increasing their share from 21.7 per cent in 1990.

Car production by the Japanese transplants in the US (including NUMMI, the Toyota/GM joint venture) increased by 1.1 per cent to 1.33m - despite the deep recession in US new car sales - in stark contrast to the 11.7 per cent drop in overall US car output to 5.36m.

Meanwhile, Japanese capacity continues to expand with: ● Toyota spending \$300m to almost double its Georgetown, Kentucky plant to 420,000 cars a year by the end of 1993 from 220,000 at present; and ● Nissan spending \$490m to virtually double its car and light truck production capacity at its Smyrna Tennessee plant to 440,000 units a year by mid-1992.

The Japanese transplants' total car and light truck production capacity in North America is planned to reach around 2.7m vehicles a year by 1993/94 following an investment of some \$7.5bn. In the 1990s, however, the focus of Japanese competition is moving to Europe, where the spectre of overcapacity, already a reality in North America, looms as the

Japanese establish their first wave of transplant (local assembly plant) facilities.

Nissan has been producing cars in the UK since 1986. Volumes were modest at first, but this year output should reach 170,000 cars and will grow to 270,000 in 1992. Later this year production begins at Toyota and Honda's first European car assembly plants - both located in the UK. Mitsubishi Motors is also creating a joint venture with Volvo of Sweden in the Netherlands with the aim of producing 200,000 cars a year by the mid-1990s.

After stumbling in 1991, world car sales are forecast to stage a recovery in 1992. World new car demand is estimated to have contracted last year by 2.3 per cent to 34.4m from 35.5m in 1990, the largest sales reduction since the 1980-81 recession. However, according to the latest DRI World Automotive Forecast Report, worldwide new car demand will regain the lost ground this year to reach 35.5m. World-wide new car sales are forecast to resume steady growth through the first half of the 1990s to reach 40.3m in 1996.

While demand is set to recover gradually, car producers and their suppliers still face a daunting array of other challenges through the 1990s. Costly regulations on exhaust emissions are being toughened while regulations governing improved fuel economy and the recycling of old cars appear unavoidable.

Recent regulatory developments in the US virtually ensure that the electric car will play an increasingly important role on the roads of North America, and probably the world, before the end of this decade.

Kevin Done

US AUTO INDUSTRY
January-December

	Volume (Units)	Volume Change (%)	Share (%) Jan-Dec 91	Share (%) Jan-Dec 90
CAR SALES	6,176,000	-12.0	100.0	100.0
Imports	2,104,000	-14.2	25.7	26.4
Japanese makes	2,472,000	-4.4	20.2	27.8
of which US-built	1,124,000	+6.0	13.8	11.4
European makes	338,000	-26.0	4.1	4.9
Japanese derived*	2,945,000	-5.3	36.0	33.5
CAR PRODUCTION	5,365,000	-11.7	100.0	100.0
of which Japanese	1,334,000	+1.1	24.9	21.7
CAR SALES BY MANUFACTURER:				
General Motors	2,909,000	-12.1	35.6	35.6
Ford	1,636,000	-15.8	20.0	20.9
Chrysler	703,000	-18.4	8.6	9.3
Honda/Acura	803,000	-6.0	8.8	9.2
Toyota/Lexus	742,000	-4.8	9.1	8.4
Nissan/Infiniti	413,000	-7.4	5.0	4.8
Mazda	222,000	-1.8	2.7	2.4
Mitsubishi	162,000	+8.3	2.0	1.6
Hyundai	118,000	-14.4	1.4	1.5
Volkswagen	82,000	-29.3	1.1	1.4
Volvo	66,000	-24.7	0.8	1.0
Mercedes-Benz	59,000	-24.9	0.7	0.8
BMW	53,000	-16.2	0.7	0.7
Saab	36,000	-1.1	0.3	0.3
Audi	12,000	-41.8	0.2	0.2
Jaguar	9,376	-49.9	0.1	0.2
Porsche	4,368	-52.0	0.1	0.1
Alfa Romeo	3,478	-0.1	0.0	0.0
Yugo	3,092	-61.4	0.0	0.1
LIGHT TRUCK	4,159,000	-8.4	100.0	100.0
Imports	713,000	-5.6	17.1	16.4
TOTAL CAR&LIGHT TRUCK SALES	12,335,000	-11.2	100.0	100.0
TRUCK SALES				
General Motors	4,320,000	-12.5	35.0	35.5
Ford	2,367,000	-13.6	23.2	23.9
Chrysler	1,508,000	-11.2	12.2	12.2
Toyota/Lexus	1,010,000	-4.5	8.2	7.6
CAR & TRUCK PRODUCTION				
of which Japanese	10,722,000	-8.8	100.0	100.0
Nth.Am.built	1,858,000	+7.2	17.3	14.7

*Includes Japanese makes plus Japanese derived cars sold under GM, Ford & Chrysler badges; imports and US-built. Excludes US-Japanese joint ventures managed by Japanese producers. Source: Automotive News.

MEDIA

Yesterday
the world

THE TOP TEN AND THEIR MEDIA REVENUE

Company	Nationality	Revenue 1990	Activity
TIME WARNER	US	\$11.5bn	TIME magazine, WARNER film, cable television
Bertelsmann	Germany	DM14.5bn	Books Gruner Jahr magazines, papers
News Corp	US	\$10bn	Newspapers (UK, US, Australia); Fox TV (US) Sky TV (UK)
Capital Cities/ABC	US	\$5.4bn	US network TV
Hachette	France	FFr30.1bn	Book publishing in France and US
Sony	Japan/US	\$5bn	CBS records/Columbia Pictures
Dun Bradstreet	US	\$4.8bn	Data, directories, market research
Paramount	US	\$3.9bn	TV/film studio, books
Times Mirror	US	\$3.8bn	Newspapers
Thomson Corp	Canada	\$3.4bn	Magazines, papers

Figures are for media turnover at last published results. A breakdown of media earnings is not yet available for the Italian group Fininvest run by Mr Silvio Berlusconi; it is a contender for inclusion in the top 10, following its takeover of part of the Italian book publisher Mondadori.

"The test of the whole global media concept really hangs now on Time Warner. If they can't make it work I'm not sure anyone can."

That is the view of a UK company which set itself up to barter TV programmes to emerging European TV channels, and has become increasingly sceptical that truly global media businesses can flourish in the face of regulatory and cultural differences between countries.

It is right to point to Time Warner, the world's biggest media company, for clues to whether the corporate experiments of the 1980s will be retained or rejected in the 1990s.

Time Warner performed one of the most audacious of those experiments, the \$14bn merger of the magazine group Time and Warner Brothers film and television studios and cable television. The test of its success will be whether economies of scale and synergies - the "two plus two equals five" factor - will let it pay off its debt of \$3.5bn and keep growing.

That hypothesis - that size brought more wealth, and justified high acquisition prices - was behind many of the most flamboyant media deals of the 1980s. But that theory is now under attack, given the spectacular collapse of some of the most aggressive wheelers and dealers.

The late Mr Robert Maxwell's empire, now under investigation by the UK's Serious Fraud Office, may have caught the most headlines, but there is no lack of other examples.

Mr Rupert Murdoch's News Corporation has spent two years negotiating with its bankers for its survival; it won their support only by agreeing to sell businesses it had fought to buy just a few years before. The French giant Hachette, whose ambitions led it to leap the Atlantic and take over US encyclopedia publisher Grollier at the end of the 1980s, now finds its room for manoeuvre tightly circumscribed by debt, while some of its investments such as the failing French TV channel La Cinq continue to inflict damage to its profits.

An informal poll of finance directors of large US and UK media groups, who are now surveying the wreckage of some of the 1980s empires in search of bargains, produces the consensus that prices for acquisitions are finally falling.

At the start of the 1980s a good magazine group would typically fetch a price of 10-15 times post-tax profits in the UK - slightly higher in the US because of differences in accounting for profits. However, by 1986-1988, the peak of the acquisition boom in media, these prices had more than doubled, partly driven by the availability of finance banks were keen to offer credit, leveraged against what they saw as

unshakeable, advertising-driven cashflow.

According to media finance directors, prices have now fallen sharply to levels only slightly higher than the early 1980s.

The spectacle of failure on a grand scale is not the only reason for the change: media companies and their bankers have been firmly reminded by the past few years that there is no natural law that says advertising must keep growing.

Advertising the revenue that drives television, newspapers, magazines, and most media - apart from book publishing - grew faster than the US, UK and French economies for most of the 1980s.

Advertising agencies notably Saatchi & Saatchi, the UK-based company that itself came to grief through over-ambitious international expansion, were fond of arguing that advertising was "recession proof" and that advertising budgets were among the last areas of spending that would be cut in an economic downturn.

That argument has been decisively undermined by the US and UK experience in the past two years, when advertising budgets have plunged across most media as economies dipped into recession.

As well as new nervousness about estimating media revenue in a particular country, there is more caution about predicting whether a magazine, book or programme will cross national borders, not just in Europe, where the linguistic and cultural barriers are obvious, but within the English-speaking countries too. Media corporate financiers on Wall Street say that banks are using less ambitious assumptions about foreign sales in valuing back catalogues of book, pop music, film and TV companies.

Some media companies are tentatively returning to the bids and deals market, although the specialist media corporate finance boutiques that sprang up in the 1980s may still find it hard to scratch a living from advisory fees.

Price Waterhouse, the accountancy firm which is handling the dismemberment of Mr Maxwell's Maxwell Communication Corporation under UK insolvency law, reports no shortage of interested bidders once the liabilities of the companies are established.

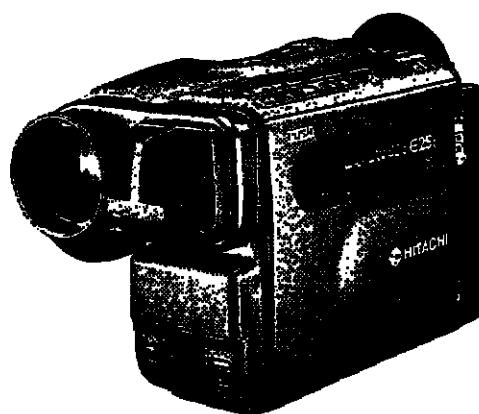
But the signs are that media acquisitions will be on a more cautious scale than in the 1980s. It is the companies that held back in the 1980s and survived with balance sheets intact who are now reaching for the bargains, such as the UK's Reed International, or Mr Conrad Black, proprietor of the UK's Daily Telegraph newspaper, who recently won control of the collapsed Australian Fairfax group, a pattern that some see as virtue rewarded.

Bronwen Maddox

Hitachi looks
video in the AI.

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WORLD INDUSTRIAL REVIEW 4

TELECOMMUNICATIONS

On a triple springboard

THE telecommunications sector is still growing, despite the world recession. Profits of many telephone companies have continued to increase - albeit at a slower rate than before - the volume of telephone traffic is rising, investment is up and new services are mushrooming.

Three principal factors lie behind the market's continuing dynamism:

● First: The industry is in the midst of a far-reaching reorganisation as national state-owned telephone monopolies try to turn themselves into globally-competitive operators. Globalisation itself is being spurred on by the fact that governments are increasingly privatising their state-run telephone companies and subjecting them to competition.

● Second: new technology is reducing costs, improving efficiency and expanding the range of services that can be offered to customers. The widespread introduction of fibre-optic cable and digital exchanges has laid the ground-work for the modern telecommunications infrastructure.

The increasing intelligence of networks combined with advances in radio and semiconductor technology have also played their part.

The most explosive growth continues to be in mobile communications, in particular cellular, and data communications, which is being spearheaded by the facsimile machine, and the personal computer.

● Third: developing countries and the nations of the former Soviet bloc are now trying to make up for decades of under-investment in telecommunications. There is a growing appreciation that they cannot participate in the modern world economy unless they can communicate effectively, both domestically and internationally.

Most Third World and eastern European governments



Moods of the moment: a veteran employee at Scotland's doomed Ravenscraig steelworks. ...

have recently adopted crash programmes to increase the number of phone lines in their countries. However, there is considerable doubt over whether they will be able to find the funds needed for the massive investments planned.

The world telecommunications services market was worth \$275bn in 1990, up from \$175bn in 1986, and is forecast to reach \$567bn in 1995 by the Telecommunications Research Centre, the UK-based industry analyst. Meanwhile, the global equipment market has grown from \$88bn in 1986 to \$127bn in 1990 and is forecast to reach \$189bn in 1995.

The liberalisation of telecommunications markets is now fairly well established in the US, the UK, Japan and a number of other smaller countries. These countries allow competition in the full range of telecommunications services, including the basic telephone service.

The European Commission is due later this year to examine whether competition in the basic phone service should be required across the Community. In most developed countries there is already competi-

tion in mobile and data communications services. The one area of the telecommunications market which has proved particularly resistant to competition is the provision of international telephone services. These have traditionally been provided by national monopolies, co-operating with one another in a series of cartel arrangements.

Even here, though, change is coming. The US regulatory authorities, the FCC and a number of national regulators are trying to reform the cartel practices and international call charges have already started to fall.

Governments have been keen to privatise their telephone monopolies, partly in order to promote efficiency and partly to attract greater investment. The latter reason has been a prominent feature of Third World privatisations.

The trend towards globalisation has had three main manifestations:

● First: the acquisition of stakes in newly-privatised telephone companies. The US "Baby Bell" operators have been particularly prominent in this area.

● Second: establishing "green field" operations in basic telephony, cable television and mobile communications. Earlier this year, for example, American Telephone and Telegraph formed a joint venture to build a network in the Ukraine, while Nynex, one of the Baby Bells, is close to finalising a deal to build a network in Bangkok, Thailand.

● Third: the formation of international partnerships with the aim of catering to the global telecommunications needs of multinational business customers.

Last year, BT, previously British Telecom, tried to persuade Germany's Deutsche Bundespost Telekom and Japan's Nippon Telegraph and Telephone to join its US-based Sprintcom partnership.

Meanwhile, AT&T has held extensive negotiations with the UK's Cable and Wireless about collaborating extensively across the globe.

So far, nothing has materialised in either BT's or AT&T's case. But international partnerships are expected to be an important feature of 1992.

Hugo Dixon

CONSUMER ELECTRONICS

When the spending stopped

THE heady growth of the 1980s for the consumer electronics industry has come to a screeching halt. The prolonged recessions in the US and the UK, along with the slowdown of the Japanese economy, have put a drag on the industry.

But, just as important, electronics companies have hit a gap in the product development cycle. The big mass-market products of years past such as video tape recorders or Walkman-type cassette players have already found their way into homes everywhere and sales have slowed down. Video recorder sales are actually going into reverse in many of the big markets.

One of the few bright spots is the brisk sales of 8mm hand-held video cameras, developed by Sony. Sales of these video cameras has taken off following repeated reductions in size and weight, along with steady improvements in quality.

Profits at electronics companies have been hit hard in the Far East and in Europe.

The travails of the European consumer electronics industry are well established.

Philips, the Netherlands-based group which is Europe's leading consumer electronics group, is widely expected to emerge this year from a sustained bout of cost cutting imposed by Mr Jan Timmer, the company's president. He has taken Philips into important joint-ventures with Japanese producers to help to develop the next generation of products as well as taking the company out of some areas such as the loss making mini-computer division.

The other leading European groups such as Thomson of France and Nokia of Finland are also under pressure to cut costs and find partners to help to shoulder rising research and development costs.

Far less familiar are the across the board cuts in capital spending in the Japanese industry which have become the rule of the day. Sony, one of Japan's most aggressive and innovative companies, this year is likely to cut spending by 30 per cent in the year starting in April. Its mid-year profits to the end of September were down 26 per cent.

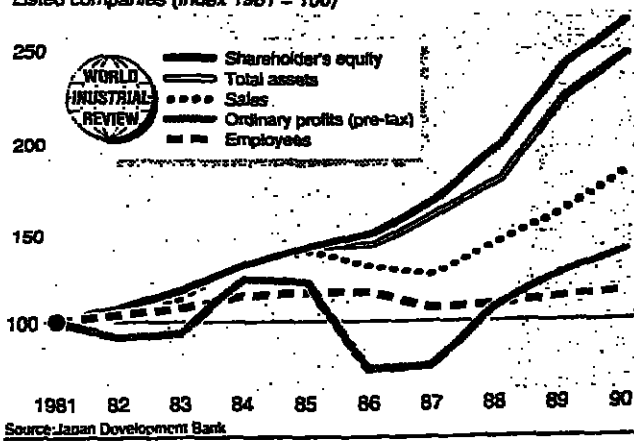
Sony and Matsushita Electric Industry are also suffering from their expensive purchases



... and Tokyo stock dealers during a brief share slide

Japan: Consumer electronics

Listed companies (Index 1981 = 100)



Source: Japan Development Bank

of US film producers. Sony paid \$3.4bn for Columbia Pictures just over two years ago, while Matsushita bought MCA for \$6.1bn in December 1990.

With the US industry going through a slump, the financial gains from these acquisitions have been extremely elusive.

While interest in bits of the past has lagged, products of the future - especially high definition television - have been maddeningly long in coming. HDTV produces a significantly higher picture quality, approaching but not matching cinema projection, by increasing the line count on television monitors.

Japanese electronics companies such as Sony and Matsushita Electric Industrial have

spent hundreds of millions of dollars developing manufacturing facilities for HDTV.

HDTV broadcasts were expanded in Japan last November to 8 hours a day, but with the price of a large picture tube needed to appreciate the higher quality of HDTV and the electronic decoding equipment still costing about ¥4m (\$32,500), and programme offerings comparatively paltry, sales have been scant.

Meanwhile, the Japanese companies have formed two separate development groups jointly with a number of US companies and with Philips of the Netherlands in order to share the huge costs of developing sets of semiconductor chip sets that will reduce the

size, complexity and the cost of making HDTV equipment.

The appearance of these groups amounts to an admission that the risks of going it alone have become prohibitively high. The Japanese are also aiming to ease trade friction with the US, which has complained about the exclusion of US semiconductor companies from the Japanese electronics industry.

Beyond this, the electronics companies are struggling to develop concepts for a new generation of hit products that will re-ignite the growth which the industry has enjoyed for decades. Many focus on the still nascent concept of multimedia - interactive devices which combine high quality audio-visual functions with computing capability.

Sony has launched with modest success a forerunner of multimedia with its Data Discman - a hand-held compact disc player that displays compact disc tracks on a flip-up LCD screen. The Data Discman can display simple illustrations and pronounce dictionary entries. The product, already launched in Japan, the US, and Germany, will reach the UK by the spring.

Philips has already launched its CD-i (compact disc interactive) developed jointly with Sony, to mixed reviews. The machine allows users to call up moving pictures, CD-quality sound, and text from a CD. But it appears so far to lack the applications software needed to turn it into a hit product.

Attention is now focused sharply on how to use CD-ROM (read only memory) technology to design products. Many specialists, for example, believe that CD drives will soon become standard equipment on personal computers.

Sony is teaming up with Apple Computer to design a new generation of hand-held multi-media computers. Sony believes that the personal computer and audio-visual industry will gradually become indistinguishable. From a technological standpoint, this is likely to be true. The biggest uncertainty facing the industry, however, is whether consumers will go for the fancy machines and prices dreamed up in research laboratories.

Steven Butler

IT REQUIRES a Roget's Thesaurus, opened at the entry for "poor," to describe current conditions - and immediate prospects - in world markets for the mechanical engineering and industrial equipment industries.

Depending on the industry and the market, business can be flat, uncertain, weak, bad or downright dreadful. All too rarely, and for too few companies, can markets be described positively, and the remaining pockets of resistance against the general trend can hardly be deemed buoyant.

"The machinery business is bad, but not awful, at least outside the UK," said Mr Edward Hadas of Morgan Stanley in a recent research note. "In the US, demand has not picked up, but has at least stopped declining. In Asia, not an important market for most European companies, the trend is down, but not (yet) sharply."

In Europe, says Mr Hadas, sales are weak in most places outside Germany, but generally not declining any more, although Italy and Spain could be exceptions on the negative side. German demand, fuelled by reunification, had been "incredible," but has now fallen back into the credible range.

Elsewhere, sales into eastern Europe and the former USSR have dropped to virtually nothing, he says, while the Middle East has not yet recovered from the Gulf war, although the latest signs from the region are more encouraging.

Inevitably, there are exceptions to the general picture presented by broad reviews of current business conditions.

Even in the UK, which has sunk into a recession in manufacturing of unequalled severity, cases in a sea of gloom can be identified.

The machine tool industry, producer of the basic metal-cutting and forming machines used in manufacturing, is a case in point. A recent survey for *Machinery* magazine on sophisticated computer-numerically controlled (CNC) machine tools indicated a potential fall of more than 40 per cent in 1990/91 volume sales to the automotive sector, yet sales to the electrical/electronic sector may have grown by 21 per cent.

Giddings & Lewis, the US machine toolmaker, is doing relatively well selling to the North Sea oil sector, but it has been a grim year for many machine tool producers dependent on the UK market.

Similarly, in continental Europe, the few machine tool builders to reveal financial results are awash in red ink. Maho, the German milling and turning machine maker which is one of Europe's biggest producers, plunged to a DM17.3m net loss for the year ended June, against a DM14m profit previously.

Even Japan's Yamazaki, the world's largest producer of CNC machine tools, is feeling the pinch in many export markets, but is big enough to take the knocks of a cyclical business while hardly flinching.

Another industry taking a hammering is construction

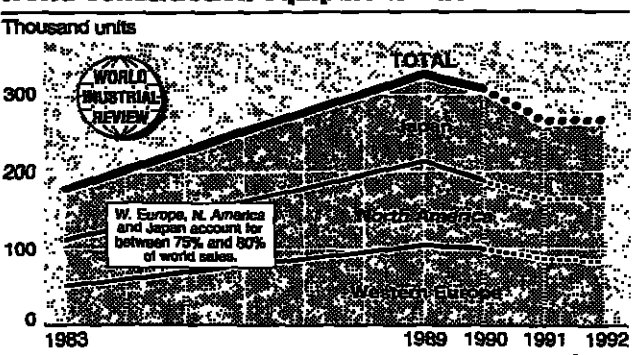


Sign of the times: equipment for sale due to insolvency

MACHINES AND TOOLS

Degrees of discomfort

World construction equipment sales



Source: The Corporate Intelligence Group, London

equipment. Worldwide unit sales of the seven main product types slumped from around 200,000 in 1979 to 130,000 in 1983, and then began a slow climb to nearly 160,000 by 1988. But the recession, notably in the US and the UK, has prompted a renewed fall to below 140,000 units.

Little wonder, therefore, that the big players in the construction equipment industry are scrambling for a good position in Germany, where market prospects have been transformed by reunification and the subsequent infrastructural investment. Corporate Intelligence Group, the London-based analyst, says the eastern market grew by 200 per cent in 1991, with perhaps a further 15 per cent increase this year.

Caterpillar of the US, Komatsu of Japan and VME, the joint venture between Volvo and Clark Equipment, have all made acquisitions or joint venture arrangements with western German construction equipment companies to exploit the new environment. Local equipment suppliers

such as Krupp and Liebherr have also moved smartly across the old border.

The German effect is also at work in the agricultural equipment business, where the large eastern farms offer good long-term prospects to the big producers such as N.H. Geotech, Massey-Ferguson, J.I. Case Europe and Deere.

Elsewhere in Europe, however, structural problems associated with the Common Agricultural Policy, and general recessionary factors, give little room for optimism. The US agricultural equipment market, which went through the wringer in the 1970s, is now steadier, but elsewhere equipment manufacturers are frustrated by a painful fall of life: Third World countries that need equipment most urgently have little money to pay for it.

Amid all the gloom, however, it is important to remember that equipment industries which operate on very different business cycles. Infrastructure spending is often immune to short-term economic factors, and power generating equip-

ment producers are one group currently prospering from growing demand in the western world for new, cleaner generating methods. Meanwhile, ambitious power station programmes in China and elsewhere in Asia continue to underpin demand for coal-fired stations, while in eastern Europe there is likely to be plenty of work for western companies retrofitting Soviet-designed nuclear power stations.

One curious aspect, at least *prima facie*, of the general downturn over the past year is that it has not generated a rash of big mergers. A strong underlying trend of restructuring in Europe - ahead of the Single Market - continues, but it seems most of the mega-deals prompted both by the 1992 effect, and by overcapacity in the heavy equipment sector, are now completed in good time for the implementation of the EC reform.

The merger of Fiat and Ford's agricultural and earth-moving equipment interests to create N.H. Geotech, was the only mega-deal of 1991 for which global strategic factors were the prime motivator. Although grand strategy played a part in three other deals - the takeovers of Davy, Hawker Siddeley and Alipal by Trafalgar House, BTR and Tetra-Pak respectively - special circumstances dominated.

In construction equipment, there has been an encouraging trend of realistic deals between Japanese and European producers which recognise that each side has its strengths. JCB, the fiercely independent UK producer, has announced a significant joint venture with Sumitomo Construction Machinery to attack the European crawler excavator market.

A similar deal pooling Japanese - and US - technology with European distribution strength could be announced very soon between Deere, Hitachi Construction Machinery and Fiat. The deal would create a new European giant and leave N.H. Geotech to concentrate mainly on farm equipment - it will retain the Ford New Holland skid steer loader and backhoe loader line.

What of prospects for the short- and long-term? Clearly, the immediate outlook is weak: in the UK it could be 1993 before some machinery markets recover, and the US economy seems stuck between recession and growth. Rising interest rates and warnings of recession in Germany cannot be dismissed lightly.

Longer-term, there is more reason for optimism. Industrial growth prospects in the Pacific Rim may waver occasionally, but the trend line is firmly upwards. The heavy capital investment required to rebuild eastern Europe's industries and businesses, along with the continuing investment needs in western Europe, ought to get the machinery sector moving in the mid-1990s, if the politicians can find the money.

Andrew Baxter

TARIFFS AND TRADE

The enduring obstacles

EASTER, 1992, has now become the latest in a long list of "final" deadlines in the seemingly interminable Uruguay Round of multilateral talks aimed at liberalising world trade and preventing the growth of protectionism.

But even after five-and-a-half years of negotiations the unresolved issue of farm subsidies could still wreck them. Failure to reach agreement might not, by itself, have an immediate impact on the growth of world trade and of the global economy. But it could strengthen trends towards protectionism, bilateralism and managed trade.

The current round is the eighth conducted since 1948 when the General Agreement on Tariffs and Trade (GATT) came into force. And it is by far the most ambitious as for the first time it has covered for the first time sectors such as agriculture, textiles, investment, services and intellectual property.

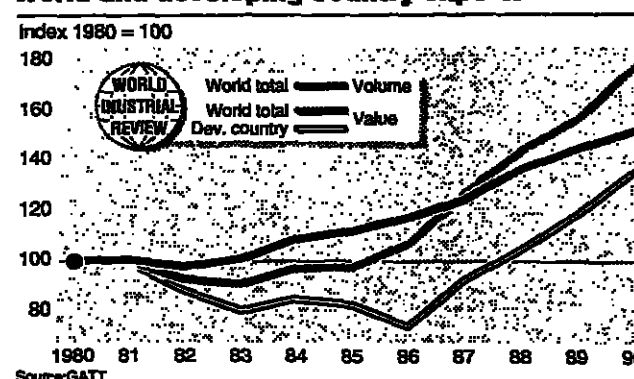
Since September, 1986, when the new round of GATT talks was agreed upon at Punta del Este, Uruguay, the negotiations have been whittled down from 15 specific topics to seven. The talks have proved detailed and complicated and several "final" meetings have taken place.

Their complexity was in part forced on GATT. The seven previous rounds had reduced the tariffs on the manufactured products of the major industrial markets from around 40 per cent to an average of 4.7 per cent. If GATT, which now covers 103 countries, was to remain, despite the changing nature of world trade, global in its rule-making, it had to broaden its scope and tackle new areas.

Agriculture - especially the dispute between the European Community and the US over support for farmers, market access and export subsidies - has been the main stumbling block. Already, this has crippled the mid-review of the Round in Montreal in December 1988, stalled the "final" meeting in Brussels two years later, and caused the end-1991 deadline to be missed.

On January 13, the participants in the Round agreed that the proposals made before Christmas by Arthur Dunkel, GATT's director-general, should be the basic document for further talks leading to a final agreement by mid-April. But the EC still maintains strong objections to the section on farming. It remains to be seen

World and developing country exports



Source: GATT

whether a successful conclusion will be reached as scheduled.

Since GATT came into operation, world trade has acted as one of the primary engines for the growth of world output. Annually, almost without exception, the growth rate of the former has exceeded that of the latter. According to GATT, between 1981 and 1990, the volume of merchandise trade grew at an annual average of 8.6 per cent while output grew at 6 per cent. The rates have slowed for 1990-91 to 5.3 per cent against 3.8 per cent for output; and in the 1980s 4.2 and 2.7 per cent.

In the most recent decade, these rates have been unevenly distributed. In Asia, trade in goods and services rose by an annual average of 7.7 per cent and Gross Domestic Product by 5.4 per cent. In other areas, the rates have been: north America 5.7 and 2.8 per cent; western Europe 4.2 and 2.2; Latin America 2 and 1.6; and in Africa, the exception to the pattern, -0.3 and 2 per cent.

Exports of merchandise trade grew between 1980 and 1990 by an annual average of 5.4 per cent to reach \$3,495bn in 1990 (up 13 per cent that year), while trade in commercial services, which expanded over the decade at the faster pace of 7.1 per cent, reached \$615bn in 1990. That was up 17 per cent over the previous year and accounted for 19 per cent of all world exports.

The distribution of merchandise trade (based on the value of exports and imports) was: western Europe 46.5 per cent, Asia 31.8; north America 16.5; central and eastern Europe and the Soviet Union 5.2; Latin America 4.4; the Middle East 3.3 and Africa 2.6.

With some justification, GATT, whose contracting parties account for about 90 per cent of world trade, can claim much

credit for providing the impetus for the growth in world output.

Through eight rounds, it has preached its gospel of multilateral trade and most-favoured-nation status, which obliges each signatory to the GATT to grant the same treatment to all other members on a non-discriminatory basis. It has evolved regulations which it has tried to enforce through its adjudicatory dispute panels and complaints procedures.

But other factors must be acknowledged. The remarkable growth in communications and transport and the fall in their costs have helped to expand the transnational production of manufactured goods. The international lowering of investment barriers and the integration of financial markets have also influenced considerably the growth in global trade and output.

At the same time, these features have also contributed to growing bilateralism and regionalism with the risk of an increasing disrespect for GATT's rules.

These trends were apparent even before the farm dispute thwarted the Uruguay Round's progress and must be seen as protection against the effects of the Round failing.

The EC's single economic market in 1993 is the most obvious and mature example of regionalism. But in America, the 1988 Free Trade Agreement (FTA) between the US and Canada is being expanded to include Mexico in Latin America and the Caribbean, there are four regional blocs either formed or in the offing. In the

Far East, the Association of South East Asian Nations (Asean) - and Malaysia's Dr Mahathir Mohamed in particular - is trying to set up an economic group which might include Japan, Hong Kong, Singapore, South Korea and Taiwan.

Bilaterally, the US has 16 "framework" agreements in Latin America and one in Singapore which could be the basis for FTAs. President Bush's visit this month to Japan was a notable example of the US trying to manage trade on a bilateral basis.

In the short term, these arrangements might only confirm and institutionalise existing trading patterns, like those between the EC and the European Free Trade Association, which the still-unratified European Economic Area.

But as these groupings become more established, in the absence of a firm international regulatory body, be it GATT or its mooted successor, the Multilateral Trading Organisation, they will become more exclusive and resort increasingly to such protective mechanisms as anti-dumping actions, countervailing duties and, in the case of the US, the retaliatory Super 301 provisions of the 1988 Trade Act.

If the Uruguay Round fails, those countries with protective statutes will be best insulated. By contrast, developing countries, especially in Africa, which account for more than two-thirds of GATT's membership, will be especially vulnerable.

In the short term, the growth of world trade and world output will be governed more by global recession than the pace or absence of GATT regulations.

But, according to the findings published in *The World Economy* of December 1991, a minimalist "ice-saving" outcome to the Round would benefit world trade by \$12.7tn while a "comprehensive" agreement would produce benefits of \$362.5tn.

This is what is at stake if a successful conclusion is reached by Easter. Thereafter, protectionist trends will be contained by the US Congress and presidential election in November. The EC's situation will be on 1993.

Against this background, Uruguay Round negotiations will be seen as a necessary holding operation against a resurgence in protectionist bilateralism and regionalism.

Anthony Modder

The new centre of discontent

The shopping centre developers who laid their plans in the balmy days of the 1980s consumer boom are opening their malls in an arctic climate. For every centre which is performing better than anyone dared to hope, there is one staring failure in the face. Even those centres - a majority - which will succeed eventually are struggling to find tenants.

Mr. David Watt, a director of Debenhams Tawson & Chinnock, property advisers, says that many schemes may take 30 months to let, and even then the developer will not make any money.

The outlook for one in 10 of the new schemes is even worse. "The very worrying cases are those which are not getting up to 50 per cent let. Are they going to be white elephants?" he asks.

Developers cannot afford to allow their malls to stand half empty. They can easily get locked into a downward spiral when a lack of tenants breeds a lack of customers and thus mounting difficulties for the dwindling numbers of remaining tenants.

The recession, combined with the large supply of new space, is forcing landlords to compete for tenants which they would not have even considered in better times.

Retailers are being offered 250-300 per sq ft or more as an incentive to open shops. A new generation of niche retailers - such as cosmetics retailer Body & Face, Haagen Dazs, the ice cream maker, and tea and coffee seller Whitbread of Chelsea - are expanding on the back of the incentives, prime positions and keen rents offered by developers.

The capital contributions from developers can give the newcomers an enor-

mous advantage over their predecessors, many of whom had forced up rents in their feverish competition for space in the 1980s. "We used to have space bandits, now we have capital bandits," says Mr Graham Chase of Clive Lewis, chartered surveyors.

But the trend towards giving up-front capital incentives presents dilemmas for landlords. Is it worth paying a retailer to set up shop, if there is a risk that it will not be able or willing to stick with a 25-year lease?

"There are circumstances where pulling in tenants even if they are only there for a year is a worthwhile exercise. It puts some life in the centre," says Mr Stan Perry of Eagle Star. The Albion Insurance Company, Eagle owns the Albion Insurance Co. Ltd., is based in England, which he lost about one in 10 of its shops since it opened in October, excluding its anchor store, the Co-op.

Agents and tenants report that developers are becoming less willing to provide capital contributions. In some cases, this is due to their own financial pressures. In others, it is because they have become disillusioned with their fledgling tenants.

From a standing start in November 1990, Creative Crystal, a gift retailer, opened 30 shops last year in shopping centres throughout Britain. Half these shops now stand empty and the company is struggling for survival. "We are teetering on the brink," says Mr Arthur Brown, a director.

Creative Crystal's rise and fall is as much a measure of the state of the shopping centre market as it is of the recession. The company admits that it

would not have expanded so fast without incentives. And with hindsight, it believes it should have moved at a slower pace.

It is not alone. Mr Brown can point to four other undercapitalised independents which are in a similarly precarious position after rapid expansion. Most struggling shopping centres will batten down the hatches and ride out the storm. But what will happen to those that do not make the cut-off?

One possibility is a change of use. Sibec's failed Winter Gardens development in Southport, Merseyside, has been bought from the receiver by Safeway, the grocery superstore. Safeway is seeking permission to build a super-

Another prominent example of change of use is Tobacco Dock, the shopping centre which was built in an old tobacco warehouse in the London docklands. Being well off the beaten track, it failed to attract enough shoppers and went into receivership in 1990. The receivers are hoping to complete a sale to Mr Paul Kempin, a Leicester-based investor, who wants to turn it into a tourist destination with a "sea life centre".

In some cases, a change of ownership may be enough to revive a centre. A pension fund may be hampered by its reluctance to treat an investment as a business requiring active management. A entrepreneurial landlord who is prepared to bully tenants into paying their rents and help them attract trade may get better results.

The most striking example of this is the Trocadero in London's Piccadilly,

which was built by Electricity Supply Nominees (ENS) as an upmarket shopping mall on the advice of Richard Ellis, the surveyors, which ENS subsequently sued.

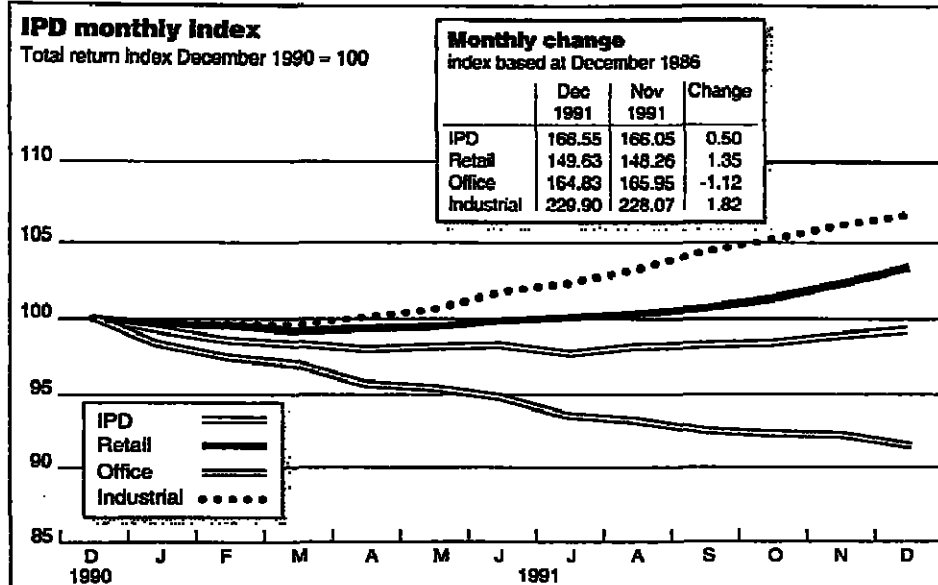
The Trocadero's fortunes and rental income increased sharply when Brent Walker and Power Group, a property company, bought it and the adjoining island site from ENS for \$105m in 1987. (The site was valued at an eyebrow-raising £250m at the end of 1989.) The new owners took the Trocadero down-market in a way that had been barred by ENS's trustees.

Are the developers of this crop of disasters to blame? Or are they merely victims of an unforeseeable change in circumstances? In Mr Watt's view, the problems largely date back to the unusually buoyant conditions of the consumer boom. "Developers did their homework in a snapshot," he says.

The developers were egged on by the retailers. Obsessed by expansion, they started to look at towns with populations as low as 20,000. Now the credited spending bubble has burst, the centres' catchment area may be too small to sustain profitable stores. Similarly, stores built in large towns that already have a centre, face too much competition for comfort.

But unlike previous gluts in retail property, only in a minority of cases is the poor design of centres to blame for their failure. Mostly, developers have learned from the poor location, layout and appearance of some of the 1960s shopping centres.

shopping centres is an improvement on Birmingham's Bull Ring or London's Elephant & Castle – the most enduring eyesores of the 1960s.



Uncertain end to 1991

Last year ended on a note of uncertainty with falling rents and a reversal in the yield improvement of the previous two months, according to the latest figures from the Investment Property Databank, a research group.

Total returns to the monthly index of the IPD failed to climb back to positive figures after a poor month for office property in December. The sector was doubly hit with one- and a half points off both rental and capital values.

The 1991 All Properties total return figure of -0.8 per cent

The pattern of sector returns remained unchanged throughout the year. Industrials showed the highest returns and offices the lowest. Rental values fell in all three sectors while capital growth and total returns continued to improve albeit fitfully.

The total return in the retail sector fell slightly from the previous month's peak level.

Retail property was the only sector to show positive rental growth in December, although yields moved outwards pushing the end year yield up from 8.6 per cent to 8.8 per cent.

Office property rents dropped by 1.3 per cent, resulting in the sector's worst ever quarter of -3.2 per cent and year-on-year at -0.1 per cent. Yields appear to have stabilised at around 9.7 per cent.

Industrial property produced a total return for 1991 of 6.9 per cent. The year-on-year rental value growth has fallen to -0.5 per cent.


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ARTS

Fauré's Requiem

QUEEN ELIZABETH HALL

Tuesday's Fauré Requiem was given by the Orchestre Révolutionnaire et Romantique, (fancy name), the Monteverdi Choir and a group of boy chorists from Salisbury Cathedral under John Eliot Gardiner. In itself it proved so complete an experience, so transportingly beautiful, so fully committed to communicating the substance of this extraordinary masterpiece, that one almost forgot an important point was being emphasised thereby.

Fauré's original form of scoring for the work, for chamber forces, was highly personal and imaginative, but it was disapproved by his publishers and eventually suppressed in favour of the familiar later one for large forces more conventionally disposed. In recent years there have been several attempts at reconstruction of the chamber Requiem (followed by notable recordings); this latest had the benefit of a new edition (soon to be published) by the leading Fauré scholar Jean-Michel Nectoux, with the Roger Delage, which draws on autograph material found at the Madeleine in Paris.

It is wholly convincing in vocal and instrumental layout, more so (I think) than any previous effort of Fauré rediscovery. Hearing the Requiem this way exposes with new potency of impact and intensity of detail the singular, unrepeatable greatness of its artistic conception. Too often, in all but the most stylised and disciplined of "traditional" performances, one feels the musical invention being swamped by the sound, or else the players and singers being tethered to a semi-perpetual level of polite mezzoforte in order to allow a balance of parts to be maintained.

The fewer the participants, the greater the possibility for keen, pointed musical attack, for unfettered involvement and a wide range of dynamics in all the lines – and the greater the expressive power to be tapped from the notes. Gardiner understands the power of these notes. His reading, underpinned by a cleanly purposed rhythmic tread, lightly floated in its melodic lines, entirely free of both churchly sentimentality and musicalological piety, was a marvellous example of this conductor's interpretative art. The economy and intimacy of the music, its capacity for saying so much, so clearly, with so little flourish or excess verbiage, seem his natural territory; the sound of the performance and the sense of the music were made inextricable.

The choice of soloists – the admirably grave but supple and sensitive Gilles Cachemille and Catherine Boti the bright, true soprano – was part of the same process. It goes without saying that a chamber-sized Requiem places an added burden of accuracy and control on its exponents, which all have shouldered with unarguable confidence and authority.

The first half was a spread of wonderful French *capella* choral music, by Saint-Saëns, Debussy and Poulenc (Un Soir de neige and the shimmering Figure humaine), wonderfully delivered by the Monteverdi Choir. Altogether, this was a concert of exceptional richness.

Max Loppert

Drawn back to Mantegna

Patricia Morison recommends some scholarly fun at the RA

A fortnight ago, fresh from *Andrea Mantegna* at the Royal Academy, I described it as a "miracle" of an exhibition. (Less understandably, I cited Mantegna on Lake Garda and not on the lagoon, for which aberration, *mea culpa*.) I also noted that museums could only have justified the loan of so many exceedingly precious paintings, drawings, and prints by this late 15th-century master, on the grounds that this was an exhibition with a heavyweight scholarly agenda. In other words, it was not going to be enough for the general public to have a perfectly lovely time. The experts, too, would have to have their field day.

If I have a (mild) criticism of this wonderful exhibition it is that the general public could well miss out on the scholarly fun. It is as though two feasts of Mantegna are set before us in the Academy. Self-service is, of course, delicious, and costs £4.00 for the entry fee. However, the "meat and drink" – the labels and the printed room-by-room guide – might have done rather more to convey the novel and, it should be said, speculative view of Mantegna's art which lies behind this exhibition.

The only hint the casual visitor will have that this is a controversial exhibition, is the innocent little phrase, "here attributed to Mantegna himself", which crops up notably often in the guide. Finding out what that involves leaves you no choice but to up-grade from self-service to high table Mantegna. The cost is £22.50 for the highly informative catalogue – and a long morning's read.

What, then, seems to be the new view of Mantegna? Most strongly it comes out in the exhibition's magnificent prints and drawings. In most Old Master exhibitions, the room set aside for works of art on paper is the one which visitors with aching feet will bypass. This time, it is virtually impossible to take a painting-centred view of the artist.

Collaboration between the Academy's lighting technicians and conservators have made it possible for prints and drawings to be hung beside the paintings to which they relate. This technical achievement

has the effect of letting us see the world as if through Mantegna's two pairs of spectacles. There was the world he strove, with obsessive care, to image in colour. But that same world he also had the vision, as no one had ever done before, to image in black and white.

David Landau, who has curated the prints, is also chairman of the exhibition's steering committee and was responsible for the initial idea for a major Mantegna show, conceived after mounting an exhibition of the artist's engravings at Christ Church, Oxford, in 1979. Landau is not only a print scholar and editor of *Print Quarterly*. More surprisingly, he is also joint managing editor of *Look*, London's free advertising newspaper. This makes Landau an anomaly among the art-historians, a status he values highly. "I have the freedom to say what I think. People in academe and museum worlds will be more cautious, because they have got a lot to lose."

Landau's views on Mantegna as a printmaker emphasise how extraordinary it was that the artist in his 30s and busy painting the Camera Picta in Mantua, decided to experiment with engraving on copper. The technique was then in its infancy, and was used principally by German artists for small, cheap devotional images, playing cards, and the like. Mantegna, however, did not see engraving as a technique merely to multiply images mechanically. At this stage in his career he was well-entrenched by the Gonzagas not to bother with that. He looked at Donatello's bronze reliefs, and at his beloved antique carved gems and cameos of antiquity, and saw that it would be possible to create a work of art using black, white and greys to express tone and volume. It was, comments Landau, "a tremendous leap in his career, and a tremendous leap in the history of art."

There is no evidence Mantegna actually incised plates himself. However, Landau's study of engravings by Mantegna and his workshop leads him to add four to the canonical list of seven made by the artist. They include the "Flagellation" and the "Descent into Limbo". For an artist who had trained as a miniaturist (the exhibition attributes to young

Mantegna a beautiful little illumination of the infant Christ in a basket, working with tiny strokes on copper perhaps came easily, although Landau describes Mantegna as an artist experimenting, not getting the first engravings right.

Mantegna, a restless genius, lost interest once he had mastered engraving – the heavenly "Virgin and Child" represents the pinnacle of achievement. But as he grew old, he wanted prints of his paintings and hired professional engravers. Landau believes there was only one engraver, Giovanni Antonio da Brescia, although the catalogue goes for two engravers, adding in a figure called the Premier Engraver. The catalogue also reveals that one of the team of scholars, Suzanne Boorsch, disagreed radically with Landau's views, and argues that none of the engravings was actually from Mantegna's own hand.

Landau stresses that there is nothing remotely whimsical in the conclusions that he, Boorsch, Keith Christiansen (paintings) and David Ekserdjian (drawings) put forward in this momentous exhibition. A condition he set the Academy, the Metropolitan in New York, exhibition's sponsors, Clivett, was that during the three years of preparation the scholar-team should together examine as many as possible of the works which would be exhibited.

This intense collaboration, Landau and Ekserdjian agree, was unique and extraordinarily valuable. Ekserdjian recognised that a drawing of "Christ between St. Andrew and Longinus" which he found in a box of Mantegna's prints in Munich, was no copy but an important working drawing for the print. The artist, unsure about Christ's posture, has cut out the head and pasted it back at a different angle. Ekserdjian also had two drawings uncovered, one whose ghostly existence had previously been spotted (the head of a man) and the other, a design for a candelabra, which had not. Only 30 drawings are generally recognised as being by Mantegna; adding another three is no mean achievement.

As they travelled the world's print-rooms and galleries, the Mantegna team evidently generated heat



'Christ between St. Andrew and Longinus': not a copy but an important working drawing by Mantegna for a print, discovered by David Ekserdjian

as well as light. Landau speaks of "tremendous rows", and having to argue fiercely for his four reattributions. He helped his case by developing a new technique, superimposing enlarged transparencies on a lightbox to show exactly how the artist's drawings were used for engravings.

I have not exhausted all the novel and controversial aspects of the team's ideas, but at least I may have suggested why this level of academic input makes *Mantegna* a deeply serious, as well as a beautiful, exhibition. Maybe we should have seen a little more of the scholarly toil, which certainly does not wag the dog. But if you have ever wondered whether art-historians are not merely playing a rather pointless game of attributions and restrictions, bear it in mind that without this scholarly toil, we would never have seen the dog.

Royal Philharmonic Orchestra

ROYAL FESTIVAL HALL

While other London orchestras are intent on establishing centres of activity, the Royal Philharmonic Orchestra has been out on the road. Yesterday it completed what is claimed to be the first tour by any arts organisation to link all the capital cities of the European Community, sponsored by Cellnet.

It is heartening that the RPO's Vladimir Ashkenazy, like other foreign conductors who have held resident posts in London, has proved sympathetic towards British music. For while the tour has done nothing to promote living British composers, it has included a token British piece in each programme and a few performances of Walton's First Symphony; though I note that only in London and Dublin did the management risk the Fifth Symphony of Vaughan Williams, a last cosmopolitan score.

Audiences abroad will have found the RPO holding on to its warm and well-blended sound during Ashkenazy's period of tenure. Overall bloom takes precedence over clarity and detail, or at least that is how it seemed at the official London concert of the tour last Friday from a seat well to the side of the auditorium.

The evening was predominantly a French one. Berlioz's Overture to *Béatrice et Bénédict* opened the programme and Ravel's *La Valse* closed it, both in unexaggerated performances, though it was difficult to hear much of what was going on either. In between the soprano Jill Gomez made a soloist of plausibly Gallic sympathies in a selection of Canteloue's Songs of the Auvergne and two little-known Berlioz settings, "La Captive" and "Zélide", where she

let the words go unheard too often.

A companion concert on Tuesday, in theory outside the tour although it repeated a few programmes, was much more substantial. Ashkenazy has not yet taken up much Vaughan Williams, but on the evidence of this performance of the Fifth Symphony, we would benefit from his doing so. The music moved well and the lambent lyricism which he favours in other areas of his repertoire here found a natural outlet, with the RPO players at their best attaining just that sense of ethereal beauty which one imagines Vaughan Williams must have had in mind.

The symphony is dedicated to Sibelius and it was that composer's Violin Concerto that preceded it. The soloist was Midori, the 20-year-old Japanese violinist, who is a little pushed to find a full enough sound for this concerto's lilting, enough sound for his spitter energy excitingly takes command. If a balance between introspective Nordic gloom and outgoing solo virtuosity is sought for this music, then Midori is aware of both, although one cannot help sensing where her own priorities lie.

In case that should leave any doubt in the matter, it must be stated clearly that this young violinist is not only a formidable technician, but also a musician who knows what she wants to say with every note. Whatever outcome the GATT negotiations may bring, it is presumably safe to assume that there will be no import barriers on violinists of her quality from the Far East.

Richard Fairman

The Cotton Club

ALDWYCH THEATRE

With the best will in the world, it is very difficult to find much good to say about *The Cotton Club*, the latest in a line of musical derivatives to land on the London stage. Indeed I am coming to the conclusion that the genre is not for theatre critics who expect more from a show than a bit of song and dance. I shall try my best, however, to be kind.

In one respect, *The Cotton Club* is an improvement on *Sophisticated Ladies*. Marcel Peneux is clearly at the top of his profession, yet the fascination lasts for about five minutes. I have seen enough tap-dancing this month to suffice for the rest of the year.

It is possible that such shows can be redeemed by brilliant settings and brilliant costumes. It is not the case with either. I reported that *Sophisticated Ladies* was anything but sophisticated. Some of the sets and costumes in *The Cotton Club* are distinctly tawdry.

Audience participation might help as well. On the first night it did not really come off. It was not helped by an invitation for white folks to show that they have rhythm being apparently deliberately aimed at the stately theatre critics of *The Times* and *The Guardian*. That cast a damper.

Still, some people obviously enjoy this sort of show and rumor has it that there is more of the genre to come. *The Cotton Club* is directed and choreographed by Billy Wilson.

Questions arise, however, about whether the theatre is the right place for what is essentially an extended cabaret. On the whole, theatre-goers expect something to happen. Those who go to cabaret at least have other diversions, like eating or drinking. Over 2½ hours of song and dance in the theatre can be a strain.

As for tap-dancing, there was a very good example of it in *Sophisticated Ladies*. Marcel Peneux is clearly at the top of his profession, yet the fascination lasts for about five minutes. I have seen enough tap-dancing this month to suffice for the rest of the year.

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Malcolm Rutherford

Gormenghast

THE OXFORD PLAYHOUSE

Mervyn Peake's classic *Gormenghast* trilogy sprawls over 1500 pages and took 13 years to write (1946-1959). A two-hour stage version seems almost beyond the scope of ambition. Yet *The David Glass Ensemble* is now touring with a play based on *Titus Groan* and *Gormenghast*. It is a brave, bold, exciting stab at the impossible.

Peake knew the stage. His plays, *The Wit to Woo* and *The Case* were produced in his lifetime; he developed *Gormenghast* the musical, for which Benjamin Britten wrote the score; his illustrations for the trilogy witness his dark draftsmanship (he was a war artist at the liberation of Belsen). So he was far from being a closeted novelist.

However, his arbitrary world works best in novel form: private imaginings build an architectural vision rivalled only by J.R.R. Tolkien's middle-earth mythologies. The play condenses the first two novels of Peake's trilogy, *Titus Groan* and *Gormenghast*. The crumbling Earl Groan and his Countess Gertrude preside over a decaying castle; Titus, their son and 77th Earl, is subject to the mad dictates of Gormenghast "law", and prey to the plottings of Steerpike the machiavel. The Groans have a Master of Ritual, a Chief Retainer and Master Cook. An unknown Wild Thing haunts the castle's corridors.

John Constable's script translates the frustrations of Peake's world without the compensations of his style. The result is an evening in

which moments of excitement emerge from periods of boredom. In Peake, slabs of adamantine prose bridge the gaps where nobody speaks, but the theatre has to show rather than tell. Director David Glass, designer Rae Smith and choreographer Sally Owen have opted for mime; there are breathless chases, fires and storms delivered by slick, inventive staging.

The equivocal virtue of the production is that one needs to have read the *Gormenghast* trilogy to make sense of it. Peake's characters survive, to the last snap of the Retainer's cracking joints and the ooings of sweat from the Cook's fetid brow. The plot, always a distraction in Peake, remains faithful to the books. But without these pleasures of recognition, it can be hard work to maintain contact with the stage characters.

The Ensemble acts with great poise and energy, negotiating tricky mimes, whether climbing up stairs or falling off cliffs (Sally O'Donnell as the Wild Thing is particularly striking). John Bascott's music is a constant and welcome support to a difficult evening's theatre.

The tour, which began last week in Bradford, reaches London (Battersea Arts Centre), on March 17 via Cambridge, Swindon, Hexham, Worthing, Brighton, Newark, Darlington, Glasgow, Leicester, Epsom, Carlisle and Berwick-Upon-Tweed.

Andrew St George

INTERNATIONAL

ARTS

PREVIEW

& EXHIBITIONS

The Royal Danish Ballet's second Bournonville Festival will take place from March 28 to April 4 at the Royal Theatre in Copenhagen. August Bournonville is the greatest name in Danish ballet. Between 1830 (when he became artistic director at the Royal Theatre) and 1877, he raised the standard of dance in Copenhagen to international level, while at the same time giving it a unique national quality. Bournonville staged more than 50 ballets, creating a repertoire that has become an important part of dance tradition.

A first Bournonville Festival was held in 1979, marking the centenary of his death. This year's festival will differ from the first in several ways. Since 1979, two full-length ballets, *Abdallah* and *The Lay of Thrym*, have been included in the Royal Danish Ballet's repertoire, and a Folk Tale and Napoli will appear as new productions. In addition to the performance events, there will be three exhibitions. Thorvaldsen's Museum will illustrate the link between

Bournonville and Thorvaldsen; the Museum of Decorative Art is mounting a show entitled *Napoli and the Dream of Italy*; and there will be a special Bournonville exhibition at the Royal Court Theatre (bookings and information: Royal Theatre, P.O. Box 2185, DK-1017 Copenhagen, tel 3332 2022 fax 3315 0303).

The Ballet du Nord, based in the French city of Lille, and the Frankfurt Ballet are both on tour in the coming month. The young French company makes its first appearance in Britain next week at Sadler's Wells in London (Feb 4-8), with works by Balanchine and Jose Limon. The Frankfurt company returns to the Châtelet in Paris (Feb 14-March 1) with two full-evening choreographies by William Forsythe.

The opera calendar for the next month is unusually rich. In Paris, Andre Engel's staging of *Lady Macbeth of Mtsensk* at the Bastille (ten performances Feb 1-28) is followed by Rossini's *Il viaggio a Reims* at the Théâtre des Champs-Élysées, conducted by Claudio Abbado (five performances Feb 22-March 1). Bernard Haitink conducts Johannes Schöna's new production of Don Giovanni at the Royal Opera in London (eight performances Feb 5-March 3), while Geneva's Grand Théâtre Opéra revives Alberto Franchetti's grand opera *Crastoforo Colombo* (1822), with Justino Diaz and Carol

Neblett (six performances Feb 17-23). And Peter Stein's new WNO production of *Pelleas et Mélisande*, conducted by Pierre Boulez, opens in Cardiff on Feb 21.

EXHIBITIONS GUIDE

AMSTERDAM
Van Gogh Museum: Edouard Vuillard (1868-1940): early and mid-career paintings. Ends March 8. Also Edgar Degas: 73 bronzes cast from wax and clay models found after the artist's death. Ends Feb 23. Closed Mon.
Rijksmuseum Rembrandt: a major exhibition bringing together paintings from museums in Berlin, Amsterdam and London. Ends March 1. Closed Mon.
BERLIN
Museum Gropius-Bau: The Jewish World: Jewish lifestyle, culture and history around the world. Ends April 28. Daily.
Käthe-Kollwitz-Museum Egon Schiele (1890-1918): 100 drawings and water-colours by the Austrian Expressionist painter. Ends March 2. Closed Tues.
Alte Museum Martin Schongauer: exhibition marking the 500th anniversary of the death of the first great engraver of German art. Ends Feb 16. Closed Mon and Tues.
Neue Nationalgalerie Otto Dix: centenary exhibition. Ends Feb 16. Closed Mon.

CHICAGO
Art Institute: *Imaging the Body*: a selection of prints, drawings and photographs from the 18th to 20th centuries, exploring the relationship between the biological sciences and the visual arts. Ends

April 28. Also Chicago on the Streets: three Chicago photographers take part in this photography-taken exhibition examining the problems of the homeless. Ends April 5. Daily.
FLORENCE
Palazzo Pitti: Caravaggio: an exhibition marking the centenary of the critic Robert Longhi, who spearheaded the current vogue for the Baroque master. Ends March 15. Closed Mon.
Palazzo Strozzi: Gustav Klimt: portraits, drawings and theatre sets by the Austrian Jugendstil painter. Ends March 8.
LONDON
Royal Academy of Arts: Andrea Mantegna (c1431-1506): paintings, drawings and engravings by one of the greatest artists of the early Italian Renaissance, including the Adoration of the Magi and the celebrated series of nine canvases of The Triumphs of Caesar. Ends April 5. (Tickets can be booked in advance 071-287 9579). Also Katsushika Hokusai (1760-1848): sketches, paintings and 150 prints by the most celebrated Japanese artist in the West. Ends Feb 9. Daily.
Accademia Italiana Alberto Savinio: 60 paintings and drawings from 1925 to 1952 by the multi-talented Italian Surrealist. Ends Feb 23. Closed Mon (24 Rutland Gate SW7).

MUNICH
Kunsthalle der Hypo-Kulturstiftung: A History of Dolls: 600 dolls and dolls-houses ranging from valuable 16th and 19th century models from Germany, France and Britain right up to the Barbie-Doll. Ends March 1. Daily.
Leibnizhaus Chung Eun-Mo (b1946): 20 recent paintings by the Korean artist who has spent most of her adult life in New York and Italy. Also Rainer Wittenborn (b1941): photos documenting the cultural history of southern Italy. Ends March 1. Closed Mon.
NEW YORK
Museum of Modern Art: The William S. Paley Collection: paintings, sculpture and drawings ranging from the latter half of the 19th century through to the 1970s, donated by the man who founded CBS and was chairman emeritus of the museum at the time of his death in 1990. Ends April 7. Closed Wed.
Metropolitan Museum of Art: American Rococo 1750-1775: a major exhibition exploring the spread of 18th century European rococo style in the decorative arts of colonial America, with more than 170 works of art. Ends May

associate artist. Ends March 1. Daily.
MADRID
Fundación Juan March: Richard Diebenkorn (b1922): retrospective of the American figurative artist covering the years 1949-1985. Ends March 8. Daily.
PARIS
Centre de l'Art Reina Sofia Lyubov Popova: more than 100 paintings and works on paper by a leading figure of the early 20th century Russian avant garde. Ends Feb 17. Closed Tues.
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STOCKHOLM
Moderna Museet: Lee Jaffe (b1950): 20 objects, including sculpture, paintings and a new boxing-ring installation, by the multi-media artist from the Bronx.

17. Also Stuart Davis (1894-1964): retrospective of the American modernist. Ends Feb 16. Closed Mon.
Brooklyn Museum: The New Merengue: designed by three Harlem-based artists, the installation draws elements as diverse as Caribbean music and dance, architectural components of Charles Cathedral, geography and numerology, into a project tracing the migration of Caribbean and African American peoples to Brooklyn. Ends May 3. Closed Mon and Tues.
Whitney Museum of American Art: William Wegman: a retrospective of the artist best known for photographs of his dog Man Ray. Ends April 19. Also Alexis Smith (b1949): a mid-career survey of the Californian collage artist. Ends March 1. Closed Mon.

PARIS
Musée des Arts et Métiers: Dubuffet: the artist's collection of his own work, which he donated to the museum in 1967. Ends March 29. Closed Mon and Tues.
Musée des Arts et Métiers: *La Mode Élegance and Fashion in 18th century France*: 80 exhibits from French Regency to the Revolution. Ends March 31. Closed Mon and Tues (107 rue de Rivoli).

ROME
Palazzo Ruspoli: Canova: sculpture and the Farnese Collection from the Hermitage in St Petersburg. Ends Feb 28. Daily.
STOCKHOLM
Moderna Museet: Lee Jaffe (b1950): 20 objects, including sculpture, paintings and a new boxing-ring installation, by the multi-media artist from the Bronx.

known for his audacious critiques of civilisation. Ends March 29. Closed Mon.
Nationalmuseum: The Empire Style in Sweden: paintings and sculpture of the early 19th century, bronze objects, wallpapers and several complete interiors. Ends March 29. Closed Mon.

VIENNA
Kunsthistorisches Museum: Japanese masterworks: an exhibition covering the past four centuries of Japanese art and design, on loan from the Tokyo Fuji Art Museum. Also Dialogue with Nature: 124 photographs by Daisaku Ikeda (b1928). Ends March 22. Daily.
Kunsthistorisches Museum: Paul Hindemith: composer as draughtsman. Selection of expressionist and surreal drawings by the German composer. Ends Feb 9. Closed Tues.

WASHINGTON
Alois Riefler (b1935): an exhibition of realistic and abstract drawings by the Austrian artist, in which he explores the relationship between people and furniture. Ends March 1. Daily.
National Gallery of Art: Gerard David's Saint Anne Altarpiece: the three panels of the restored altarpiece by the early 15th century Dutch artist have been brought together with seven smaller panels. Ends May 10. Also Walker Evans: classic documentation of American life during the Depression. Ends March 1. Also Albert Bierstadt: most comprehensive collection of work ever assembled of the epic American landscape painter of the 19th century. Ends Feb 17.

FINANCIAL TIMES

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Friday January 31 1992

A single EC energy market

THE NEW energy directive put forward by the EC Commission is supposed to be one of the fundamental building blocks of the European single market. But it will have to uproot deeply entrenched interests if it is to achieve the desirable objective of removing barriers between member states' markets for electricity and gas.

In few areas do state monopolies maintain such dominance as energy. Few also suffer from such distorted price signals, the result of decades of subsidy and government manipulation. The directive challenges, head on, many members' long-established energy policies.

The measure proposed last week by Mr Antonio Guterres, the Portuguese Energy Commissioner, would open the EC's gas and electricity distribution networks. Under the directive, large energy consumers could buy electricity and gas from suppliers anywhere within the EC, at the security of supply. These should not be dismissed, but combined with appropriate regulation and open market - stimulating trade in energy - is potentially more secure than a closed one.

Opponents may also point to the evidence of UK power liberalisation - limited though it is - to argue that a free market does not necessarily bring the desired benefits. The British record has been disappointing so far because prices have ended upwards rather than down. But this is partly because the UK market contains vestiges of the monopolies and price distortions which adherence to the principles behind the directive would remove.

Apart from pointing the way ahead for the EC energy market, the plan would create an opening for increased gas imports from Russia and reinforce the EC's efforts in resolving that country's financial problems. Just as with farm produce, it is not in the interest of either the EC consumer, nor to mention the desired stability of eastern economies, for the EC to resist Russian gas imports. In return, a more flexible EC energy market should also facilitate the much needed export of electricity to eastern Europe.

Mr Cardoso has launched a bold plan. It is worth fighting for.

One step
It is an indication of the size of Mr Cardoso's task that only one country, the UK, has not yet approached the kind of free market he envisages, and then only in electricity. Yesterday's decision by the UK to lift the ban on gas imports is only a step, if an important one, in a long march towards a liberalised

Secretive sale of BTG

THE FINAL crumbs of the government's privatisation meal are being hard to digest. The recent debacle of the privatisation of the trust ports has garnered much bad publicity. But similar potential problems surround the British Technology Group sell-off. In both cases the unusual nature of the organisations, the lack of an elaborate and unambiguous bidding procedure, in which unspecified weight is attached to considerations other than price. To make matters still more opaque, the government and Price Waterhouse, its financial advisers, have been secretive about the details of the sale and the terms of the sale.

As the successor to the National Research Development Corporation, set up by the post-war Labour government, BTG still plays an important role in commercialising publicly-funded research in UK universities and controls an impressive portfolio of British intellectual property. At the same time, it is expanding internationally under the banner of "the world's largest technology transfer organisation". The public interest in BTG's fate is greater than the estimated proceeds of the sale - £20m to £50m - might indicate.

Last year the government gave parliament assurances that it would protect the independence of BTG and prevent any asset-stripping. For example, bids would be accepted only from consortia in which no shareholder had a stake of more than 15 per cent, and trade buyers would be excluded. Strong involvement with UK universities and existing BTG staff and management would also be encouraged.

No disclosures

The bidding process is now well under way. The deadline for preliminary proposals was four weeks ago and shortlisted consortia have to submit final bids by February 12. But Price Waterhouse and the Department of Trade and Industry have disclosed nothing about the submissions, not even the number being considered in the final round. And, according to current plans, no information will be released about the losing bids even when the win-

UK gas market.
It is from the continental countries that the greatest resistance is expected. In France, where the state-owned Electricité de France enjoys a monopoly, the plan would not merely allow in competitors, but would also expose the subsidy enjoyed by its substantial nuclear power industry, because it does not bear the cost of future decommissioning of plant. In Germany, electricity prices have been kept artificially high to help the country's inefficient coal industry. Mr Cardoso's plan would force Germany to review this policy.

Special problems

Indeed, each member state has a special set of problems, and will seek special treatment as the directive makes its way through the Brussels machine. Much of the resistance will come in the form of warnings about the impact on security of supply. These should not be dismissed, but combined with appropriate regulation and open market - stimulating trade in energy - is potentially more secure than a closed one.

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Mr Cardoso has launched a bold plan. It is worth fighting for.

ner is announced - probably just before the general election.
So far, two consortia have identified themselves as second-round bidders. One, led by BTG management and staff, offers the prospect of continued international expansion from an independent UK base. The other, headed by Research Corporation Technologies, BTG's leading competitor in the US, would provide an instant Anglo-American alliance and could develop more quickly into a global technology transfer organisation.

The other, headed by Research Corporation Technologies, BTG's leading competitor in the US, would provide an instant Anglo-American alliance and could develop more quickly into a global technology transfer organisation.

The best way of ensuring that the qualitative "public interest" issues are properly balanced against price is to make the bidding as open as possible. The government should not only name the second round bidders, but also specify clearly the weights attached to the various non-financial criteria in evaluating their submissions. The most important criterion should be a long-term commitment to BTG's core business, the profitable exploitation of technology. When announcing the winner, it should also publish all the shortlisted bids, at least in outline. As with the trust ports privatisation, the BTG sale has no chance of commanding public support unless it is seen to have been conducted fairly.

Mr George Bush offered a timely reminder this week of the powers of an incumbent president.

No matter that his State of the Union address to Congress promised more than it delivered. By combining proposals for fresh reductions in long-range nuclear missiles with a mild fiscal stimulus to the US economy, Mr Bush showed how easily the White House can shape the debate before the presidential election in November.

The initial judgment is that Mr Bush has read the public mood correctly. His response to a recession which has endured longer than any downturn since the 1930s may be modest, but it suggests strongly that the president is gambling on a recovery by early summer.

The risk is that Mr Bush waited too long, and produced too little. If so, he may be destined to follow Herbert Hoover as the Republican president who sat on his hands and lost his bid for re-election against Franklin Roosevelt in 1932, ushering 20 years of activist Democrat presidents.

In his fiscal 1993 budget submission to Congress, Mr Bush demonstrated beyond doubt that he believes that government intervention at this stage in the economic cycle would do more harm than good. This no doubt comforts Mr Alan Greenspan, chairman of the Federal Reserve, who warned Congress again this week to avoid an election-year bidding war on tax cuts, but it also underlines that the White House has stuck to its view that one ingredient alone will haul the economy out of recession: confidence.

This view has remained unchanged, in spite of the clamour among conservative Republicans, liberal Democrats and Democratic presidential candidates over the past four months for dramatic action, such as an immediate, across-the-board tax cut.

What was striking about Mr Bush's State of the Union address on Tuesday night was the degree to which the president dwelt on the "crisis of confidence" theme. "There is a mood among us. People are worried, there has been talk of decline. Someone even said our workers were lazy and uninspired," said the president, in a

The White House seems to accept the argument that Americans have temporarily suffered a collective loss of nerve following the end of the Cold War

reference to recent criticism coming out of Japan.

In the next breath, Mr Bush invoked Neil Armstrong's moon landing, the mid-west farmers whose granaries feed the world, and the men and women of Desert Storm. He concluded, to thunderous applause: "We come and go, but greatness endures."

Appeals to American identity are as old as the republic itself, but Mr Bush's address suggests that the White House accepts the argument, prominent among certain commentators - mainly of the conservative persuasion - that Americans have temporarily suffered a collective loss of nerve following the end of the Cold War.

The Democrat diagnosis is different. According to presidential candidates such as Mr Jerry Brown of California and, to an extent, Senator Bob Kerrey of Nebraska, Americans are disillusioned with their political institutions, unsure about their job prospects, uncertain about the future. Others such as Governor Bill Clinton of Arkansas, the early front-runner when he is not seeking to escape old rumours of extramarital affairs,

Not music to their ears

Why is Greek shipowner and rising media-baron Yannis Alafouzos nursing bruises after a police arrest by a riot squad?

The official reason is that, as boss of the top private station Sky Radio as well as Greece's most respectable paper Kathimerini, he was trying to set up a 30-megawatt transmitter on Mount Hymettos above Athens when his licence allowed only 10W.

But onlookers suspect his real crime was refusing to behave like a traditional Greek newspaper tycoon and toe the party line, in this case a conservative one. The ruling New Democracy party dislikes being publicly criticised by one of its own.

Alafouzos, in his later 30s, is open to further punishment through his plan to start a news-centred television station, which looks likely to be refused a licence. Broadcasting minister Sotiris Kouvelas, who would be the one to grant it, says the Alafouzos media empire is a looming monopoly - a curious claim when there are 80 other private radio stations in Athens, besides 15 daily papers and over 20 television stations.

Ironically, Kouvelas himself came near to a similar bruising when, as mayor of Salonica, he set up a popular city hall radio station. The socialist government of the day threatened to send in the riot squad to tear down the transmitter.

At the time Kouvelas was acclaimed as a champion of the right to free speech. But Greek politicians' memories are notoriously short.

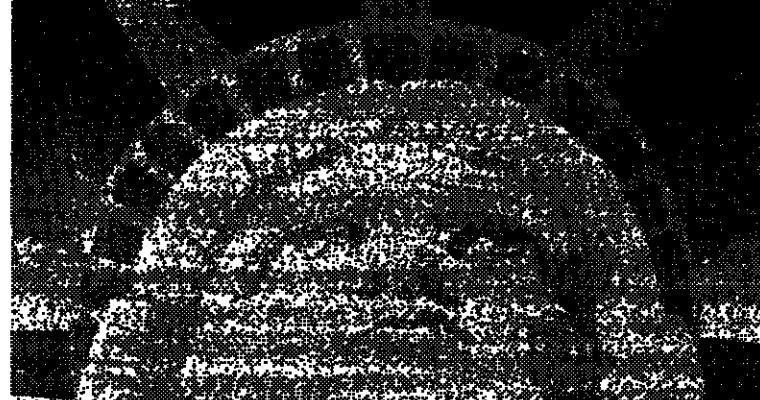
To the wall

"Punishments across must sell small brothel in Pininfarina." With the end of London's Roy Brooks estate agency, it is not only property dealers who'll

President George Bush is pinning his re-election hopes on an upturn in the economy, writes Lionel Barber

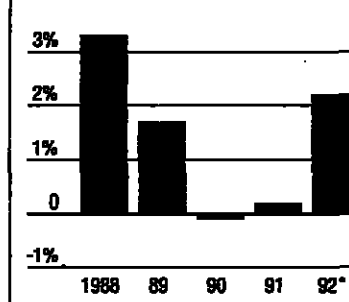
The only way to go is up

The state of the union



GDP growth

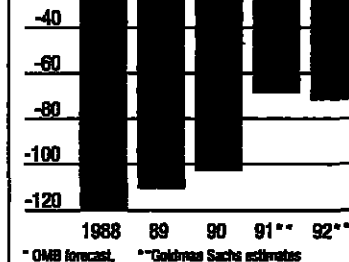
annual percentage change Q4 on Q4



Source: Office of Management and Budget

Federal Budget deficit

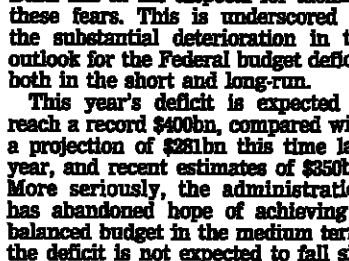
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Source: Office of Management and Budget

Trade balance

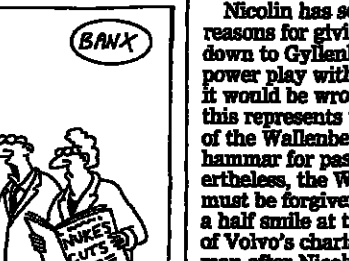
(\$bn)



Source: Office of Management and Budget

Bush's approval rating

Desert Storm begins



Source: Gallup

makes an even more explicit pitch to middle-class Americans whose living standards, he says, have been squeezed during the Reagan and Bush administrations.

In real terms, median family income has in fact remained stagnant since 1973. The difference today is that more Americans, particularly the 70 per cent of the population who earn between \$20,000 and \$40,000 a year, are worried about problems such as job security, foreign competition, poor education and, above all, the future direction of the country.

Mr Bush addressed some of these fears in Tuesday's speech, focusing first on triumphs past and present: the American victory in the Cold War and the Gulf war. At times, he came within a whisker of jingoism - "a world once divided into two armed camps now recognises one pre-eminent power, the United States of America" - but he ended with a clear message: "Now we can stop making the sacrifices we had to make when we had an avowed enemy that was a superpower. Now we can look home-ward even more, and move what needs to be set right."

These words - faintly evocative of Mr George McGovern's "Come Home America" slogan in the 1972 presidential campaign during the Vietnam war - should not be misread: Mr Bush is not born-again isolationist. But it does mean that he is ready to accelerate reductions in defence spending which has seen hundreds of billions of dollars devoted over the past 40 years in pursuit of the arms race against the former Soviet Union.

This week, Mr Bush ordered \$50bn in defence cuts, beyond those already contemplated in the Pentagon's plan to reduce the US armed forces by 25 per cent over the next five years. Congress seems certain to push for further cuts of up to \$100bn; but Mr Bush noted that by 1997, he would have cut defence spending by 30 per cent since taking office. "This deep, and no deeper," he warned.

At the same time, Mr Bush announced further reductions in the US land- and sea-based nuclear deterrent, using a combination of unilateral and negotiable proposals. The reductions elicited an immediately favourable reaction from Boris Yeltsin, the Russian president, who announced that he had ceased production of several long-range weapons systems.

Further talks are planned today at the United Nations Security Council in New York and at President Bush's camp David retreat, prospects for a early deal eliminating multi-warhead, intercontinental missiles, the most destabilising first-strike weapons, are good, according to US officials.

The surprising thing was how little impact Mr Bush's nuclear proposals created at home. This may change if the president drives home his message that the end of the Cold War means an end to the nuclear terror and a new security to Americans; but the fact that the president's fiscal 1993 budget submission to Congress took precedence underlines how preoccupied Americans have become with

their domestic troubles. Economic insecurity has become Public Enemy Number One.

The striking lesson from this year's budget submission to Congress is how limited is the number of tools that Mr Bush has at his disposal for tackling these fears. This is underscored by the substantial deterioration in the outlook for the Federal budget deficit, both in the short and long-run.

This year's deficit is expected to reach a record \$400bn, compared with a projection of \$281bn this time last year, and recent estimates of \$350bn. More seriously, the administration has abandoned hope of achieving a balanced budget in the medium term: the deficit is not expected to fall significantly below \$200bn (about 3 per

cent of gross domestic product) over the next five years, according to Mr Richard Darman, budget director.

These deficits - a substantial portion of which were run up in the 1980s under the Reagan/Bush administration - are a crippling legacy to future generations. They also help to explain why Mr Bush's own "growth package" is so modest.

Mr Bush has confined himself to proposing a few short-term measures, including a temporary tax credit for first-time home buyers of up to \$5,000; a temporary 15 per cent investment tax allowance; an increase in the personal exemption by \$500 for each child; a cut in the capital gains tax cut, now 28 per cent, to 15.4 per cent; and an executive order to employers

to withhold less in federal taxes from workers' pay-cheques - a move that will give the average family \$350 per worker, but that will be clawed back by the government next year.

Just before Christmas, optimistic souls at the White House hinted that Mr Bush might be ready to support conservative Republican calls for income tax cuts as part of a \$60bn Keynesian-style reflation. The price would have been breaking the \$500bn budget deficit reduction agreement with Congress struck in 1990; but the potential political benefit would have been a dramatic Republican initiative to pull the economy out of recession.

In the event, the president accepted his advisers' warning that busting the budget agreement would so unnerve the financial markets that interest rates would rise, countering the Fed's policy of using progressive reductions in the discount rate to lower the cost of borrowing. And so began Mr Bush's waiting game, tempered by judicious leaks of the growth package aimed at creating the impression of a caring, activist president.

This delay may hurt Mr Bush next month when he faces a crucial first primary election in New Hampshire, one of the states hit hardest by the recession. But the reality is that the president has handed economic policy to Mr Greenspan at the Fed. Populist Democrats and Republicans may rail against an untested Fed running the country, but it does allow several tactical advantages from Mr Bush's standpoint.

First, the president can cast the Democrats as the big spenders, a tactic which has worked in three successive presidential elections.

The administration has not, as feared, lifted the discipline of the budget agreement: caps on discretionary spending programmes remain in place (although Mr Bush is willing to amend the act to allow defence funds to be used as an offset if Congress objects to other cuts needed to finance the child tax exemption).

Second, Mr Bush will pay the tax-cut card with all the favour of his predecessor, Mr Ronald Reagan. His appeal for a cut in capital gains often sounds hollow; he knows that the Democratic price is a tax on the wealthy which he is not prepared to accept.

Third, the White House wants to avoid specifics, particularly on controversial issues such as health care. "It's the black box strategy," says Mr James Thurber, head of Congressional Studies at American University in Washington DC. "The idea is to avoid showing your hand and make Congress deal with the details. If things go wrong, Congress gets the blame."

Democrats will counter that Mr Bush's rhetoric far exceeds what he has delivered in his three years in office. Mr Bush, who calls himself the "environment president" and "education president" has almost as many titles as residences in the US. Democrats, who believe that the 20 years of scepticism about government's ability to solve problems is over, call him a "do-nothing" president.

Mr Clinton has shown himself well capable of challenging Mr Bush on his home record, particularly on education. By contrast, Mr Patrick Buchanan, the pugnacious conservative Republican who is standing against Mr Bush in the New Hampshire primary on February 18, has his own report: "Are you better off than you were four years ago?"

This is the question that Mr Reagan used so effectively against President Carter in 1980. Knowing that the answer is a firm negative, Mr Bush will play to his strengths as commander in chief of Desert Storm, the decisive leader who still towers above his democratic rivals.

Yet the truth is that Mr Bush has staked his political future on early signs of economic growth. Like the economy, he has only one way to go: upwards.

OBSERVER



"Does this mean we're not a nuclear family any more?"

Policy switch

No sooner has Britain's Office of Fair Trading chief Sir Gordon Borrie handed in his notice than another good OFT man - Richard Thomas, the 42-year-old director of consumer affairs - heads for the door. Could the two events be connected?

Thomas, like his boss, is a clever lawyer whereas Sir Bryan Carsberg, Borrie's successor as director general, is an accountant. However, Thomas assures me that the timing of the departures is pure coincidence. He never regarded himself as a candidate for Borrie's job and unlike most of his OFT colleagues, he is not a career civil servant.

He is off to join City law firm Clifford Chance as the first director of its public policy practice. He will not be a partner but he will certainly be earning more than the £51K-59K that his old job is being advertised at.

It seems slightly odd that Clifford Chance wants to poach a consumer affairs expert rather than someone like Martin Howe, boss of the OFT's

neering group, one of the crown jewels of the Wallenberg empire, and remains one of the family's most trusted advisers.

Nicolin has sound business reasons for giving the thumbs down to Gyllenhammar's latest power play with Procordia and it would be wrong to suggest this represents the revenge of the Wallenbergs on Gyllenhammar for past slights. Nevertheless, the Wallenbergs must be forgiven for more than a half smile at the predicament of Volvo's charismatic chairman after Nicolin has rejected his offer.

Not out

Tut, tut. Top woman gives up £100,000 job to spend more time with her family. It sounds a plausible tale in these stressful times and makes a good headline. But in the case of Diana Cornish, the 46-year-old managing director of the Brook Street Bureau recruitment agency, it is not accurate.

Having risen to the top of the employment business - she was involved with Blue Arrow long before Tony Berry arrived - she wants a new challenge. "Women don't get many chances at the top," says Cornish, who makes it clear that after a well-earned holiday, she will be looking around for gainful employment again.

If plans for a management buy-out of Brook Street had not collapsed 15 months ago, she might have hung around a little longer. But after 18 years in the same business, she wants to prove that she can do something other than run an employment agency. A businesswoman worth watching.

Dry

Overheard at Britain's embassy in Bonn: What comes between fear and sex?

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Smoke signals give encouragement

The international cigarette companies are targeting new markets, writes Philip Rawstone

Growth prospects are now opening for international cigarette companies that would have been regarded as a pipe-dream a decade ago. Political change in Eastern Europe and the removal of trade barriers in the Far East have given the multinationals - Philip Morris, BAT Industries, R.J. Reith and Rothmans International - access to big potential markets.

Ten years ago, the world market amounted to 4,500bn cigarettes. But more than 60 per cent of that was virtually closed to the multinationals by communist and non-communist state monopolies.

Today, world consumption of cigarettes is 50 per cent greater at 6,500bn, and western tobacco companies are barred from less than 5 per cent of it.

Sir Peter Sheehy, chairman of BAT, says the prospects for international companies are better than at any time during his 40 years in the industry. The group's exports have risen 10 per cent since 1986 to 50bn in 1990.

Philip Morris, the tobacco exports of which already contribute \$30n to the US balance of payments, says: "The potential for our business is phenomenal." The group plans a \$100m investment programme over the next five years to increase its worldwide production capacity to cope with the expected demand.

The business of the liberalised markets has as yet only been scratched. The scope for growth can be measured from the fact that BAT supplied 10.3 per cent of the total world market in 1990, but a mere 1 per cent of the communist and former communist market, which accounted for 2,400bn cigarettes, and only 2.9 per cent of the 1,600bn cigarettes consumed in other countries with tobacco monopolies.

The multinationals have continued to extract profitable growth from established markets in the US and much of western Europe in spite of a decline in consumption under the constant and growing pressure of health lobbies.

But they are now brimming with confidence about the outlook for profits well beyond the next decade. In most of the newly opened markets, smoking is still on the increase, and consumers are showing a strong preference for the multinationals' products.

Worldwide sales of international brands, led by Philip Morris's ubiquitous Marlboro, have grown by 7 per cent a year over the past three years, and they are gaining market share almost everywhere from national brands in western

European countries such as France, Italy and Spain where state monopolies have previously dominated new markets.

The multinationals' salesmen are advancing in force into eastern Europe and the former Soviet Union where the demise of communism has opened a potential market for 700bn cigarettes - eight times bigger than the UK's.

Economic problems, political uncertainties, and poor service facilities may slow the profitable exploitation of opportunities. Mr Charles Pick, tobacco industry analyst at Nomura Research Institute, says: "The market is characterised by a lack of hard currency, modern technology and competition."

Initial operations have encountered frustrating day-to-day difficulties with inadequate banking and telephone systems, and a chronic shortage of hotel accommodation and trained personnel.

BAT's advance guard in east Germany, for instance, lived for a time in caravans and sent messages by taxi.

The lack of clearly defined lines of responsibility between central and local government authorities in the republics also makes negotiation long and difficult.

But the longer-term potential is worth serious investment. Mr Philippe Grandjean, spokesman for Philip Morris's operations in eastern Europe, says: "We have to make a firm commitment; show that we intend to be a permanent partner in the new systems being established in these countries. We do not expect immediate returns. We are building a solid base for the future."

Cigarette production in Russia this year is expected to fall about 150bn cigarettes short of demand. Philip Morris recently signed a contract to supply 11bn, and will start producing Marlboros in Russia this year. It supplied the republic with 22bn cigarettes last year - and says it was paid promptly for them in spite of reports that other companies have been offered payment on a 720-day basis or various barter deals.

R.J. Reynolds, which sold 14bn cigarettes to Russia last

STATE TOBACCO MONOPOLIES UNDERGOING LIBERALISATION					
Market	Bn of cigarettes a year	Market	Bn of cigarettes a year	Market	Bn of cigarettes a year
China	1,883	S Korea	98	Turkey	76
Sov Union	450	France	96	Thailand	40
Japan	320	Italy	91	Taiwan	35
E Europe	250	Spain	82	Portugal	14

EASTERN EUROPEAN MARKETS				
Country	Population (m)	Smokers (m)	Cigarette volume (bn)	Per capita consumption
Albania	3.1	1.2	2.7	860
Bulgaria	9.0	3.4	19.0	2,109
Czechoslovakia	15.5	5.9	25.9	1,724
East Germany	16.2	3.8	30.4	1,876
Hungary	10.6	4.0	26.3	2,485
Poland	37.8	14.2	94.2	2,493
Romania	23.1	8.6	32.5	1,412
Russia	286.0	107.3	402.8	1,546
Yugoslavia	23.8	8.9	55.5	2,355
Total*	408.5	153.1	699.9	1,712

*excluding East Germany.

Source: Nomura Research Institute Europe

year, also expects to be producing Camel and other brands in a joint venture in Kazakhstan later this year, and BAT is investigating opportunities.

In east Germany, Philip Morris has gained 44 per cent of the market by acquiring a former state-owned factory, and simply improving the quality of its 10 and Jewel brands as well as adding Marlboro to the range. Reynolds, which also bought a factory, has had less success with the local Club

brand and Camel, holding only a 7 per cent share. BAT and Rothmans have occupied intermediate positions by using the factories of their west German subsidiaries to supply the new market. BAT has gained 11 per cent of the market, but its HB and Pall Mall brands lead the higher-priced segment.

Rothmans has adopted a more cautious approach than

its rivals, apparently believing that there is considerable scope for losing money as well as making it. But its Golden American brand, developed to provide "good quality at an affordable price", has a 16 per cent share.

In Hungary, with an annual consumption of 26bn cigarettes, BAT has recently signed a joint venture agreement with the state-owned company at Pecs, which supplies 45 per cent of the market. It is also helping to improve the quality of the country's tobacco crop.

Philip Morris and the Austrian state tobacco monopoly have jointly bought another cigarette company near Budapest which has been making Marlboros under licence for the past 15 years and has a 24 per cent market share.

While profitable sales growth may be slow in eastern Europe, Far East markets, with rising populations and personal incomes, are already a prime source of profits. Rothmans, for example, has 55 per cent of the Malaysian market, and it increased operating profits in 1990 by 70 per cent.

Since US trade pressures cracked the government monopoly in Japan in the mid-1980s, Philip Morris has cap-

tured an 11 per cent share of the 320bn cigarette market - almost double the combined share gained by its international rivals. Volume sales of Marlboro and other PM brands, such as Lark, rose 22 per cent in 1990 to 35bn.

BAT, too, is well established through Lucky Strike and Kent, produced by its US subsidiary, Brown & Williamson. Its John Player Special also occupies a profitable niche.

Rothmans, which still has less than 1 per cent of the market, is investing in marketing its mild Dunhill Lights.

South Korea, with an annual cigarette consumption of 96bn, has proved more difficult to penetrate. Four years after liberalisation, imports account for only 4 per cent of the market. The national monopoly still dominates distribution channels, and the international companies complain of red tape and an anti-imports drive thinly disguised as a campaign against "conspicuous consumption."

The 40bn cigarette market in Thailand was only opened to imports late last year, but the international companies are becoming well established in Taiwan. Philip Morris brands lead the imports sector, but BAT's State Express 555 brand has a 23 per cent share and sales are growing vigorously.

Rothmans is optimistic about prospects in Indonesia, where western-style cigarettes have made little impression on a market dominated by locally produced kreteks, a blend of cloves and tobacco.

However, the prize on which all the multinationals have set their sights is China, where demand for cigarettes has grown by nearly 10 per cent a year over the past decade to 1,700bn, almost a third of the world's total consumption.

Reynolds has established a joint venture company in the country; and Rothmans, which has long been associated with efforts to improve Chinese tobacco farming, is a partner in a joint venture company which will begin to manufacture cigarettes in Shandong province in June.

Philip Morris and BAT, with its State Express, Kent and Hilton brands, have been successful in selling into duty free and other hard currency outlets.

Imports, according to Philip Morris, still account for only 0.3 per cent of Chinese consumption. Because of constraints on hard currency, nobody expects any rapid growth in the near future. But the prospective rewards are worth a little patience: just over 6 per cent of the market would equal total cigarette sales in the UK.

Joe Rogaly Deuce, ad Tories



Do not bank on the idea that Labour is finished. That is what the crystal ball has indicated for most of the past fortnight, but these are early days. The great British political game of 1992 is not yet over. Indeed, it has hardly begun. The date of the contest is still uncertain, although it sounds like April 9. As to who will win, none of us can be sure. The poll results are madly close. Just a few weeks ago, the score stood at deuce, advantage Labour. Today it stands at deuce, advantage Conservative. Next week the percentage point could hop back over the net.

My current guess is that the Tories will squeak home, either with a majority of less than 10 or as the largest party in a hung parliament. This is also the conventional wisdom, which should be a warning that it stands a high chance of being wrong. The guesswork can be refined by asking why the Conservatives are doing so well and - an entirely different question - why Labour is not five or six points ahead.

The first of these questions is the easier one to answer. Since the turn of the year, the Tory campaign has been extremely cleverly managed. In mid-December, the government realised that the Autumn Statement forecasts of economic recovery would not come true. It looked as if the continued recession would sweep the Conservatives out of office. So a decision was made to divert the public's attention. It has been adhered to with the fierce determination of ruthless politicians who want above all to win.

Trump after trump has been Patten as an energetic and surprisingly tough-minded chairman, plus Messrs John MacGregor, John Wakeham and Richard Ryder to help day-to-day planning. Labour's war cabinet is far more diffuse. Its campaign co-ordinator, Mr Jack Cunningham, does not enjoy the powers or status of a Tory chairman.

These operational details matter. There is no longer the hatred of the government that some expressed when Mrs Thatcher was in office. Nor is

there much overt enthusiasm for Mr Neil Kinnock's party. Yet the underlying mood of the country is one of impatience with the recession. There is a feeling that it is time for a change, perhaps time to give Labour a chance. With a mood like that and gloomy economic outlook reports like the one from the Confederation of British Industry this week Labour should be five or six points ahead.

It can still recover. The Conservative tax campaign, born of Christmas desperation, may have been timed too early for maximum impact. The CBI message may yet seep into the general consciousness, confirming what people know from experience to be true. This week's insinuation that the Tories would raise VAT, if re-elected may not have been wholly countered by Mr Major's denial. Mr Smith's party political broadcast, stating who will benefit from Labour's proposals, may help. It did not have the knockdown quality of the Tories' anti-tax propaganda of the previous week, but it may be no less successful. Labour's decisions to adopt proportional representation for elections to a Scottish assembly and a new London authority could confuse the Liberal Democrats and attract some of their votes.

Much therefore depends upon Labour's political dexterity over the next few weeks. If its tactics are sharp, it could recover. If not, the penalty could be severe. When Labour looks like winning, some Liberal Democrats vote Tory; when the danger seems remote, they return to the fold. A Tory lead in England could therefore start the unravelling of Labour support. In Scotland, the peril is imminent. This week's ICM poll, published by the Scotsman and Independent Television News, shows 50 per cent in favour of an independent Scotland. This may not translate into Scottish Nationalist Party victories at a general election - unless Labour looks like losing the main contest. In that circumstance there could be an accelerated swing to the SNP. Mr Major would win, at the small price of losing Scotland. You would never have to worry about Labour again.

Mr Major is cast as both statesman and ordinary chap who can be trusted

LETTERS

SIB argues that survey results not flawed

From Ms Colette Rowe.
Sir, Mr Scurlfield (Letters, January 29) casts doubt on the results of a survey commissioned by the Securities and Investments Board into termination rates for life assurance policies.

We commissioned the survey because of the numerous published information. When we made the results available last December, we also published details of the methodology used. That methodology involved calculation of termination rates using information about premiums, rather than policy numbers, supplied by life offices in their statutory returns to the Department of Trade and Industry.

As the researchers made clear in their report, (and as SIB has in its comments), there are some limitations in the figures, stemming, for example, from the inclusion of temporary short-term assurances, the treatment of paid-up pensions contracts and other factors. Moreover, the termination rates quoted in the report are a "snapshot" for 1990 which, because of the recession, might be worse than for other years. It is also recognised that the aggregate termination rates hide significant differences between individual life offices.

But notwithstanding these limitations, the main message - that termination rates are uncomfortably high - is clear. SIB therefore rejects Mr Scurlfield's assertion that the survey is "biased" and that no further conclusions should be drawn from it.

If there is now to be a debate about how the industry might develop a common methodology for the calculation of termination rates, SIB would very much welcome this. We would also welcome greater willingness on the part of the life offices to make publicly available information on the persistence of life assurance policies.

Colette Rowe, group director - retail markets, Securities and Investments Board, Colette House, 2-14 Bankhill Row, London EC1

Fax service
LETTERS may be faxed on 071-576 9555. They should be clearly typed and not handwritten. Please do not fax more than one letter at a time.

Real marginal costs of cars need taxing solution

From Mr Andrew Lindsay.
Sir, Alex and Sue, in Richard Tomkins' article "When fare is not fair" (January 29), need lessons in economics. The true cost by road of their 230-mile round-trip to Birmingham from London is not £11, but £41, making rail travel at £46 almost economic.

They should consider the following: £11 for fuel, £5 for car servicing (230 miles is 4 per cent of the 6,000 mile service interval which will cost £120), £2 for road tax (2 per cent of 12,000 mile annual mileage) and £23 depreciation. The depreciation charge assumes car life of 80,000 miles while its value declines from £10,000 to £2,000 - ie 230 miles is 0.28 per cent of the car's life.

On this basis, we need better education rather than further taxes on car owners and drivers to make rail traffic a viable alternative on cost grounds.

Andrew Lindsay, 3 Russell Hill, Purley, Surrey CR8 2JA

From Mr Gerald Ingram.
Sir, Richard Tomkins rightly highlighted the low marginal

cost of using cars. In the current political climate it would perhaps be more useful for our leaders to indulge in serious discussions about ways of correcting the imbalance.

We continually hear comments that no action is really possible until road-pricing schemes are available, yet it seems that two specific actions could be taken immediately to start the process.

● abolish the road fund licence;

● abolish special car tax.

In these, petrol taxes should be increased to recoup the lost tax revenue. This would encourage people to use more fuel efficient cars and reduce the fixed costs of motoring and it would of course reduce the marginal cost gap between roads and railways which Richard Tomkins referred. Additionally it would ensure that overseas tourists/travellers who use British roads contributed more towards the costs than they currently do.

Gerald Ingram, 74 Lambourne Drive, Locks Heath, Southampton

'Spousal equivalents' benefits

From Mr Steven Sieverts.
Sir, Nikki Tait's account of "spousal equivalents" being treated as spouses in a few American employee benefit plans was interesting and informative (Management, January 24). The reference, however, to "... a handful of public sector employers, such as Manhattan's Montefiore Hospital" is twice wrong: it's the Montefiore Medical Center; it's in the Bronx, not in Manhattan; and it's a private-sector (non-profit) institution, not in the public sector.

Ms Tait also might have noted that the reason for the low take-up of the Lotus scheme by its homosexual employees probably lies in the pattern for health benefits generally. Partners most likely are also working, making them eligible for their own employer-furnished benefits. Very commonly, American workers are required to contribute to the cost of health insurance for their spouses. If either a spouse or an equivalent is

already covered through his or her own employment, why pay for another coverage which is secondary? Steven Sieverts, vice-president, health care finance, Blue Cross and Blue Shield, 550 12th Street SW, Washington DC 20065 US

Simple answer

From T. Ritson.
Sir, Managers have an easy solution to the problem highlighted by Paul Taylor ("Managers intimidated by computers", January 27). I use a cheap, simple and effective program that solves all my problems. It is called Ko-Pilot. You just load it on to a pc like any other program and call it up at need. It solves problems by following a simple menu system.

T. Ritson, 26 Siskara Gardens, London SW18 1LQ

Part-time not second rate

From Ms Jane E Walker.

Sir, Valerie Amos (Letters January 21) from the Equal Opportunities Commission says that a "significant proportion of part-time working women would like to work full-time" but offers no evidence for her assertion.

The 1990 Women and Employment survey showed that more than four-fifths of women with part-time jobs were happy with their working hours and pay. More significant still, the 1986 Labour Force Survey shows 65 per cent of women prefer part-time.

Moreover, these jobs which women choose to do should not be dismissed as a "second-class alternative to a 'long and successful career'": the 1984 Women and Employment survey showed levels of satisfaction with the type of work and job security were actually higher among part-timers.

Valerie Amos should recognise that the traditional full-time employee job is not the universal preference or aspiration of women.

Jane Walker, 40 Elmismore Gardens, London SW7 1AQ

From Ms Alison Wolf.
Sir, Valerie Amos implies that part-time work is a second-rate option forced upon women. Of course, some women who work part-time would prefer full-time employment. However, survey evidence indicates that the enormous unmet demand is for flexible part-time arrangements - and as a positive preference, not second-best. The experience of Victoria Franklin (Letters, January 23), offered full-time or nothing by her boss, is, distressingly, not unusual.

Most revealing, however, is Ms Amos's disparaging comparison between part-time "work" and a proper full-time "career". The latter is an option only for the affluent middle-class minority: yet it is their dominate the whole debate about child-care. Surely one should expect a broader vision from the chief executive of a government organisation funded to promote the interests of all women.

Alison Wolf, Institute of Education, University of London, 20 Bedford Way, London WC1

FINANCIAL TIMES CONFERENCES WORLD PHARMACEUTICALS

London, 16 & 17 March 1992

The conference will focus on how pharmaceutical manufacturers are globalising their organisation and operations in response to the demands of a changing marketplace and will examine the new management skills required in the coming decade, as companies move from a corporately managed, R&D led organisation to a more market reactive structure.

Speakers include:

Mr Heini Lippuner
Chairman of the Executive Committee
CIBA-GEIGY Limited

Professor Dr Horst Meyer
Head of Pharma
Bayer AG

Dr Hans-Peter Sigg
Vice President of the Executive Board
Sandoz International Ltd

Dr Henry A McKinnell
Chief Financial Officer
Pfizer Inc

Mr William U Parfet
President
The Upjohn Co

Mr Hugh R Collum
Finance Director
SmithKline Beecham

Dr Håkan Mogren
President & CEO
AB Astra

Mr James N Wilson
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Dr Armin M Kessler
Chief Operating Officer
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Mr Peter W Ladell
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Marion Merrell Dow Europe AG

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Strategy and Business Development
The Dupont Merck Pharmaceutical Company

Professor Trevor M Jones
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Mr Jean-Jacques Bertrand
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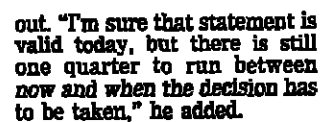
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HA

ICI faces charges of restrictive practices

**By Peter Bruce in Madrid
and Paul Abrahams
in London**



The group heralded a fall in 1991 profits last September, but the Belgian market was still disappointed by the news and the shares lost BF500 to close at BF12,100 yesterday. Brussels brokers were pessimistic about the immediate future.

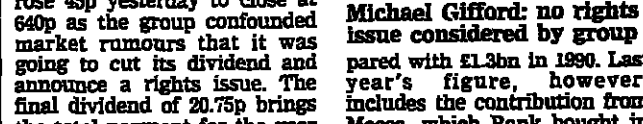
Solvay was hit by a fierce downturn in its plastics activities during the second half of last year. Sales slumped following increased competition from east European imports of polyvinyl chloride (PVC), and the division barely broke even.

The group's core alkalis sector had also suffered "significantly lower" profits.

Overall sales volume slipped by 3 per cent, but Solvay said consolidated turnover was "close to" the 1990 figure of BF255bn.

Cash-flow was down by 3 per cent, or 16 per cent before extraordinary gains.

By Michael Skapinker, Leisure Industries Correspondent



in the previous year, or £192.7m if the figure is adjusted as if Mecca had been in the group throughout 1990. Earnings per share fell from 70.1p in 1990 to 38.4p last year.

Profits rose to £59.4m, against £34.2m or an adjusted £52.6m, in the recreation business, which includes casinos, bingo and amusement centres. Profits also rose to £23.6m - against £5.1m actual, or £22.2m adjusted - in leisure. Profits from holidays and hotels were £76.6m, against £66.4m actual, £78.1m adjusted.

The drop in trading profits came primarily in the film and television businesses which fell

to £21.9m from £36.7m actual and adjusted. Profits from Rank's interest in Rank Xerox, the photocopying company, were £158.7m, compared with £167.3m in 1990.

Interest costs rose to £93m from £16.2m, due to high borrowing rates and the assumption of Mecca's debts.

Lex. Page 18

By Andrew Fluh
In Frankfurt

BMW, the German maker of luxury cars, expects to produce

and sell even more cars in 1992 after a year in which turnover rose by 10 per cent to DM29.8bn (\$18.5bn) and profits showed a further increase.

Despite his optimism about this year's performance, however, Mr. Eberhard von Kuenheim, the chief executive, expressed some misgivings about world economic trends. He also called for more moderate wage and fiscal trends in Germany as the post-unity boom slowed down.

BMW, which has benefited from high demand for the latest generation of its compact 3-series model, lifted car output by 6.6 per cent to 583,000 units; this was despite some disruption during the change-over to the new model. Motor-cycle production, accounting for only a small proportion of its total business, was 8 per cent higher at 32,000 units.

By Andrew Fisher

ROBERT Bosch, the German motor components, telecommunications and engineering group, yesterday reported a further decline in operating profit and warned that moderate wage deals would be necessary for any improvement in 1992.

Bosch, owned by a foundation, gave no actual profit figures for last year. In 1990, net profits fell by 11 per cent to DM568m.

As a big supplier to motor companies worldwide, Bosch could be a key target - as in the 1984 engineering strike - for selective union action aimed at disrupting the sector. The engineering pay round has not begun, but a ballot by the IG Metall union in the steel industry is expected to lead to a strike.

Bosch's experience in the last strike was one reason for its decision to locate more production abroad. Another was the high cost of German production.

Bosch cut its world labour force by around 8,000 people (excluding the impact of acquisitions) last year to try to improve profitability. Most cuts were at German plants. Bosch also announced plans to take control of two motor equipment companies in Czechoslovakia.

By Ronald van de Krol in Amsterdam

PHILIPS, the Dutch electronics group, has sold its remaining 20 per cent stake in Hollandse Signaalapparaten (HSA), the Dutch defence electronics manufacturer, to Thomson-CSF of France, which bought an 80 per cent stake in the company two years ago.

accounts because it had already booked the full value of HSA in the first quarter of 1990 on the assumption that it would later divest the rest of the subsidiary. In that quarter, the Dutch electronics group recorded total extraordinary gains of FL 330m, including no-

ket leader in naval command and control systems. It currently has an annual turnover of F1 800m (\$445m) and a workforce of 4,000. Two years ago, it generated sales of F1 900m with a staff of 5,300.

The sale of HSA completes Philips' full withdrawal from the European defence electronics sector. Its only remaining defence electronics subsidiary is Magtec of the US, which has an annual turnover equivalent to more than £1bn. Despite several years of active searching, Philips has failed to find a buyer for Magtec.

By Robert Taylor in Stockholm

STENA LINE, the Swedish shipping group which acquired Sealink, the UK ferry operator, 18 months ago, announced yesterday that foreign investors would be able to buy shares in the company after next Thursday when trading in its restricted B shares on the

The formal decision to seek government permission to revoke an alien ownership prohibition clause from Stena's articles of association was taken at last May's shareholders' meeting. In future, al-

The company said it had decided to change its share structure because of "the increased level of foreign inquiries" it had received, "not least from interested parties in the UK".

By Robert Taylor

FINLAND is to have a new savings bank from September this year with assets totalling FM100bn (\$23bn), it was announced yesterday.

To be called Suomen Säästöpankki SSP, it will bring together 41 of the present Finn-

ish regional savings banks in the country which between them account for 80 per cent of the assets in Finland's saving bank system.

will become the fourth largest commercial bank in Finland when it starts operations. The chief executive officer is to be Mr Paavo Prepula, the present head of the savings bank in the regional city of Tampere.

Buys Hercules

By Paul Abraham

HAARMANN & Reimer, a fully-owned specialty chemicals subsidiary of Bayer, the German group, has acquired the worldwide fragrance business of Hercules, the Delaware-based chemical and aerospace conglomerate.

Terms were not announced but the business has a turn over of about \$55m.

Mortgage Securities (No 1) Plc

£45,200,000

Class A Mortgage Backed Floating Rate Notes due 2023

Notification of Correction

Interest payable on the relevant interest payment date 31st January, 1992 will amount to £2,714.75 per £100,000 Note rather than £2,722.19 as previously advised.

Agent Bank: Bank of Scotland

Mortgage Securities (No 1) Plc

£20,000,000

Class B Mortgage Backed Floating Rate Notes due 2023

Notification of Correction

Interest payable on the relevant interest payment date 31st January, 1992 will amount to £2,765.03 per £100,000 Note rather than £2,772.60 as previously advised.

Agent Bank: Bank of Scotland

NOTICE OF REDEMPTION to the Holders of

BANK OF MONTREAL
(A Canadian Chartered Bank)

Yen 5,000,000,000
6 1/8 per cent. Notes due 1993

Yen 1,500,000,000
6 1/8 per cent. Notes due 1993

NOTICE IS HEREBY GIVEN that in accordance with Clause (vi) of the Terms & Conditions of the Notes, Bank of Montreal ("The Issuer") has elected to redeem on March 20, 1992 the "Redemption Date", all of the outstanding Notes at a Redemption Price (the "Redemption Price") calculated as per the formula stated in Clause (vi) of the Terms and Conditions of the Notes together with accrued interest (the "Accrued Interest") to the Redemption Date. The Redemption Price and Accrued Interest on the Notes shall be payable on or after the Redemption Date upon presentation and surrender of the Notes, together with all appurtenant coupons maturing after the Redemption Date, at the office of the Fiscal Agent in London. Notes should be presented for payment together with all unsaturated coupons, failing which the face value of any missing coupon will be deducted from the sum due for payment. Any amount so deducted will be paid against surrender of the missing coupon within a period of 10 years from the Redemption Date. On and after the Redemption Date interest on the Notes shall cease to accrue and all coupons maturing after this date shall be void. Dated as of January 31, 1992.

The Fiscal Agent
Bank of Montreal
London

U.S. \$300,000,000

Woodside Financial Services Ltd.
(Incorporated in the State of Victoria)

Guaranteed Floating Rate Notes due July 1997
Unconditionally Guaranteed by

Australian Industry Development Corporation

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from January 31, 1992 to April 30, 1992 the Notes will carry an Interest Rate of 5% per annum. The amount payable on April 30, 1992 will be U.S. \$3,281.25 and U.S. \$131.25 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

CHASE

January 31, 1992

Wells Fargo & Company

US\$200,000,000

Floating rate subordinated notes due 2000

In accordance with the provisions of the notes, notice is hereby given that for the Interest Period 31 January, 1992 to 28 February, 1992 the Notes will carry an Interest Rate of 5 1/4% per annum. Interest payable on the relevant interest payment date 28 February, 1992 will amount to US\$40.83 per US\$10,000 note and US\$204.15 per US\$50,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

Wells Fargo & Company

US\$150,000,000

Floating rate subordinated notes due 1992

In accordance with the provisions of the notes, notice is hereby given that for the Interest Period 31 January, 1992 to 28 February, 1992 the Notes will carry an interest rate of 5% per annum. Interest payable on the relevant interest payment date 28 February, 1992 will amount to US\$38.89 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

Security Pacific Corporation

Dutch Guilders 250,000,000

Floating Rate Notes 1998 due 1996

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from January 31, 1992 to July 31, 1992 the Rate of Interest has been fixed at 8 per cent and that the interest payable on the relevant Interest Payment Date, July 31, 1992, against Coupon No. 13 in respect of Nlg50,000 nominal of the Notes will be Nlg2,022.22, and in respect of Nlg100,000 nominal of the Notes will be Nlg4,044.44.

BSN-AMRO Bank N.V.
Agent Bank

T. C. Ziraat Bankası
(Incorporated in the Republic of Turkey with limited liability)

U.S. \$140,000,000

Floating Rate Notes Due 2001

Notice is hereby given that the Interest Rate for the period from 29th January, 1992 to 29th July, 1992 is 7 1/8%. The Floating Rate Note Interest Amount payable on 29th July, 1992 is U.S. \$284.38 per U.S. \$10,000.

In accordance with clause 6(c) of the Terms and Conditions of the Notes, the Interest Rate applicable for those Noteholders who have elected to Redeem their Notes on 29th July, 1992 is 5% and the Floating Rate Note Interest Amount payable will be U.S. \$252.78 per U.S. \$10,000.

Bankers Trust Company, London, Agent Bank

NOTICE TO NOTEHOLDERS

Swedbank
(Sveabankernas Bank)

US\$100,000,000

10 1/8% Notes due 1999

In accordance with Condition 6 (b) of the Terms and Conditions of the above issue and in compliance with the provisions of the Fiscal Agency Agreement, notice is hereby given that all the outstanding Notes will be redeemed on March 2, 1992. Payment of the principal amount of the Notes will be made upon presentation of the Notes with Coupon No. 3 and following attached, at the offices of the Fiscal Agent or any of the following Paying Agents.

Fiscal and Principal Paying Agent:
Banque Paribas Luxembourg, Luxembourg

Paying Agents:
Morgan Guaranty Trust Company of New York, London
Morgan Guaranty Trust Company of New York, Brussels
Suisse Bank Corporation, Basle

Swedbank
Luxembourg, January 31, 1992

KOREA GROWTH TRUST
International Depositary Receipts
evidencing Beneficial Certificates
representing 1,000 units

Notice is hereby given to the Unitholders that Korea Growth Trust, managed by Citizens Investment Trust Management Co. Ltd., declared a distribution of won 526,000 per IDR of 1,000 units payable on February 7, 1992. Payment of coupon number 7 of the International Depositary Receipts will be made in US dollars at one of the following offices of Morgan Guaranty Trust Company of New York:

New York, 30, West Broadway
Basle, 25, Avenue des Arts
London, 1, Angel Court
Frankfurt, 4446, Mainzer Landstrasse
Zurich, 38, Stockenstrasse

The amount of dollars shall be the net proceeds of the sale by the Fund of the won amount to a foreign exchange bank in the Republic of Korea at its "spot rate" on February 7, 1992.

The proceeds of the coupons presented after February 7, 1992, will be converted into US Dollars at the prevailing spot rate of the day following their presentation, and will be distributed to the Unitholders in proportion to their respective entitlements and after deduction of all taxes and charges of the Depositary.

Holder residing in a country having a double taxation treaty with the Republic of Korea may obtain payment of their coupon at a lower rate of the Korean non-resident withholding tax, on condition they furnish to either the Depositary or through one of the designated sub-paying agents a certificate showing their residence together with a copy of the certificate of Incorporation or a copy of the passport for individuals. These documents are requested by the Korean National Tax Administration Office as evidence of residence and without them the full rate of 26.875 per cent Korean non-resident withholding tax will be retained.

With respect to the Korea Growth Trust Prospects and pursuant to clause 18(D) of the Trust Deed notice is also given that, as from May 31, 1992, payment of coupon number 7 will be made under deduction of 26.875 per cent of the Korean withholding tax.

Depositary: Morgan Guaranty Trust Company of New York, 35, Avenue des Arts, B-1040 Brussels

J P Morgan

KOREA GROWTH TRUST (KGT)
KOREA 1990 TRUST (KNT)
SEOUL ASIA INDEX TRUST (SAIT)
International Depositary Receipts
evidencing Beneficial Certificates

Notice is hereby given to the Holders that the Korean government has amended the relevant Korean tax law as follows:

1. Contents of the Amendment

Before the amendment to Korean tax law, any gains realized on the redemptions of Units in the Korea Growth Trust, the Korea 1990 Trust and the Seoul Asia Index Trust were treated as dividend income and subject to withholding of Korean income tax at the rate of 26.875 per cent.

Due to the amendment to Korean tax law, gains realized on the redemptions of units in the Korea Growth Trust, the Korea 1990 Trust and the Seoul Asia Index Trust will be treated as dividend income or capital gain in accordance with the nature of such gains, and will be subject to withholding of Korean income tax at the rate of 26.875 per cent in the case of dividend income or at the rate of the lower of 10.75 per cent of the gross realization proceeds and 26.875 per cent of the gain made in the case of capital gain unless otherwise eliminated or reduced by the applicable tax treaty. As a result of such amendment, the Unitholders in certain countries including USA, UK, France, Canada and Switzerland will not be liable for Korean withholding tax on capital gains pursuant to tax treaties with Korea.

2. Enforcement Date

January 1, 1992; provided that gains accumulated in the trust funds before the enforcement date will be treated as dividend income in accordance with the previous tax law.

For further questions, please contact Mr. Y.H. Chin at the International Business Department, Citizens Investment Trust Management Co. Ltd., as MANAGER 9 946-14 Ttchi-Bang, Kinsung-dong, Seoul 135-280, Korea. Tel: 822-561-2711, Te: KCS915 CTTMCO, Fax: 822-561-2777

Notice of Interest Determination
MORGAN STANLEY GROUP INC.
Floating Rate Notes Due 1993

Interest on the above securities for the Interest Period of January 16, 1992 through July 15, 1992, is scheduled to be paid on July 16, 1992, at the Interest Rate of 4.375% per annum. The Interest Amount will be \$221.18 per \$10,000 of principal.

The First National Bank of Chicago,
Reference Agent

January 31, 1992

NOTICE

SHINKO SHOJI CO., LTD.

U.S.\$65,000,000

4 1/4 per cent. Guaranteed Bonds due 1993
with Warrants to subscribe for shares of common stock of Shinko Shoji Co., Ltd.

NOTICE TO WARRANTHOLDERS

NOTICE IS HEREBY GIVEN, pursuant to Clause 4(E) (iii) of the Instrument (the "Instrument") by way of deed poll, dated 16th June, 1988, made by Shinko Shoji Co., Ltd. (the "Company") in connection with the captioned Warrants, that the Ordinary General Meeting of Shareholders of the Company held on 30th January, 1992 approved an amendment to the Articles of Incorporation of the Company, effective as of the date of resolution, so that:

- (1) the financial year of the Company be changed from a year ending on 31st October to

INTERNATIONAL COMPANIES AND FINANCE

Lion Nathan expands in Australia

By Bruce Jacques in Sydney

LION NATHAN, New Zealand's biggest brewer, is to buy the 50 per cent it does not own in National Brewing Holdings, Australia's second biggest brewer, and formerly Bond Brewing, from Australian Consolidated Investments (ACIL) for A\$45m (US\$31.5m).

The purchase was announced jointly in Sydney yesterday by Lion and ACIL, formerly Bell Resources. They said the deal was part of a "back-to-back" arrangement following the scrapping of an earlier deal to merge Lion and ACIL.

This planned merger, announced in October last year, was a complex arrangement conditional on agreement from Swiss bondholders in ACIL to swap their scrip for new bonds issued by Lion. But ACIL said yesterday it had been informed by Swiss Bank Corporation - as paying agent for the Swiss franc bonds - that the proposed bond exchange was against Swiss law.

In addition, Schroders Australia Ltd was retained by ACIL to provide an independent assessment of the terms and conditions of the bond exchange, ACIL said.

"Notwithstanding that Lion Nathan was willing to increase the face value of the capital

notes from A\$35m to A\$45m, Schroders has advised that on the basis of existing conditions it would be unable to give an opinion that the bond exchange would be fair and reasonable to ACIL bondholders."

ACIL reiterated that its shareholders had agreed to a put and call arrangement which approved the sale of the remaining half of the company's brewery business to Lion Nathan, should the larger merger proposal not proceed.

"Lion Nathan has advised ACIL that it will exercise the call option," ACIL said.

"Lion Nathan will acquire

the interest from ACIL for A\$45m plus 50 per cent of National Brewing Holdings' 12-month earnings to June 30 1992. The consideration will consist of A\$300m of Lion Nathan junior capital stock with the balance consisting of cash and Lion Nathan ordinary shares."

The deal means that Lion, which bought half of National Brewing Holdings from ACIL for A\$35m last year, will emerge with control of about 40 per cent of the Australian beer market.

National controls brands including XXXX, Tooheys and Swan.

UK groups buy into NZ liquor business

By Terry Hall in Wellington

LION NATHAN has sold half its liquor manufacturing and distribution business, New Zealand Wines and Spirits, to International Distillers and Vintners, owned by Guinness, and Hiram Walker, owned by Allied Lyons.

The two UK-based international liquor groups are paying a total NZ\$20m (US\$13.3m) and each is acquiring a 25 per cent shareholding.

NZ Wines and Spirits was the family company of Lion Nathan's managing director and big shareholder, Mr Douglas Myers, and there was surprise in New Zealand yesterday that he should sell.

However, Mr Myers said the money raised would be used to repay debt.

NZ Wines and Spirits would continue to be managed

by Lion Nathan, and the deal would ensure that existing brand distribution agreements would continue, and allow access to new brands.

He added that the move was a logical step in a trend for brand owning companies to fully or partly own regional distributors.

Mr Malcolm Don, Lion Nathan's corporate treasurer, said

the money raised by the sale would be treated as an extraordinary dividend to August 31. NZ Wines and Spirits was estimated to be making profits of NZ\$20m a year before interest payments and tax.

The new joint venture arrangement is conditional on certain approvals being obtained, but Mr Don said no difficulties were expected.

Kodak to reshape UK imaging operations

By Paul Taylor

HASTMAN Kodak, known worldwide for its consumer photographic products, is attempting to boost its business in office imaging products and services.

As part of a worldwide restructuring, the multinational group's UK subsidiary will announce today that its Copy Products and Business Systems divisions are being merged to form a new division, Kodak Office Imaging.

Kodak intends to exploit its expertise in handling images in the rapidly expanding electronic business information technology sector.

Kodak Office Imaging will be responsible for providing a range of products and services spanning all areas of business document imaging - scanning, microfilming, digitising, manipulation, enhancement, retrieval, transmitting, receiving, printing,

publishing and photocopying. Mr Mike Mansell, who heads the new division in the UK, said: "Kodak is determined to enhance its customers' business performance by offering complete, tailored solutions across the whole spectrum of office imaging."

Kodak recognises that its commercial business has been overshadowed by its consumer photographic business, and its previous business structure - around an autonomous business unit - failed to fully capitalise on commercial customer relationships.

The company is also signalling that it expects to enter into more strategic alliances and co-operative product developments where its can build upon its imaging expertise.

Kodak employs 7,000 people in the UK and has total domestic sales of £400m (£724m).

USX-US Steel Group expects improvement

MR Charles Corry, chairman of USX, expects the company's USX-US Steel Group to have a better year in 1992 than in 1991, Reuters reports.

Company officials said they thought the business had a good chance to return to profitability in the event of even a modest US economic upturn.

"I don't think this year in steel is going to be as bad as 1991," Mr Corry said.

For the full year, US Steel Group, the nation's largest steelmaker, reported a net loss of \$507m, or \$10 a share, on sales of \$4.9bn.

Mr Corry said he was re-energised to forecast when the US economy might turn up.

But he added that USX does expect the second half of 1992 to be better than the first half. He also said that US Steel had in recent weeks seen a slight upturn in its orders for steel.

Despite the 1991 loss, Mr Corry said US Steel had no plans to close any of its facilities

or to set any major layoffs. Earlier this week, Bethlehem Steel, the second largest US steelmaker, said it was exiting some of its businesses in a restructuring that would result in the elimination of 6,500 jobs. It also eliminated its 10 cents-a-share quarterly dividend.

Mr Corry noted that USX's board declared the steel group's 25 cents-a-share quarterly dividend on Tuesday, unchanged from the previous quarter. He said any further decision on the dividend would be made on a quarterly basis.

Early in 1991, US Steel had said it would shut down part of its Fairless Works in eastern Pennsylvania. Earlier this month, the company said it was closing its South Works in Chicago.

"We have nothing further in mind at this time," said Mr Corry. "We have honed our operations pretty well."

Bank of East Asia exceeds expectations

By Simon Holberton in Hong Kong

BANK of East Asia, Hong Kong's largest local family-controlled bank, yesterday exceeded market expectations when it reported a 30 per cent growth in profits to HK\$504 (US\$65m) in 1991 compared with HK\$387.7m a year earlier.

The bank usually starts Hong Kong's corporate reporting season and, with profit growth nearly twice that reported a year ago, its results were seen as auspicious for the colony's corporate sector generally.

As is customary with the colony's banks, Bank of East Asia provided little detail of how its profit was arrived at, although it was struck after an unspecified transfer to inner reserves.

Analysts said they thought the declared growth in profits reflected actual profit growth last year. They doubted, however, if the bank would be able to maintain such a high profit growth this year.

Miss Maie Cheung, an analyst at Baring Securities, said the Bank of East Asia had a

large slice of its business in the Hong Kong housing market. The government, which is concerned about spiralling property prices, has encouraged banks to rein in the lending and the longer this restraint continues profits might be less than otherwise, she said.

The bank has been steadily expanding its operations in Hong Kong, China and abroad. Mr David K.P. Li, the bank's chief executive, said the bank planned to open two more branches in the colony this

year - bringing the total to 62 - as well as a banking subsidiary in Toronto and a new office in the heart of New York's Chinatown.

Directors recommended a dividend of 50 cents a share which, with the interim of 25 cents, makes a total payout of 75 cents - up 20 per cent on last year's dividend. They are also recommending to shareholders a one-for-five bonus issue to be met by capitalising HK\$172.1m from the bank's share premium account.

CHASE MANHATTAN OVERSEAS BANKING CORPORATION

US\$150,000,000
Floating rate notes due 1993

For the six months 31 January, 1992 to 31 July, 1992, the rate of interest has been fixed at 5 1/2% interest payable on the relevant interest payment date, 31 July, 1992 against Coupon No. 28 will be US\$26.54.

Agent: Morgan Guaranty Trust Company
JPMorgan

U.S. \$100,000,000 Allied Irish Banks Plc

In accordance with the provisions of the Notes, notice is hereby given that for the three months interest period from January 31, 1992 to April 30, 1992 the Notes will carry an interest rate of 4 1/2% per annum. The interest payable on the relevant interest payment date, April 30, 1992 against Coupon No. 27 will be U.S. \$15.83 and U.S. \$26.60 respectively for Notes in denominations of U.S. \$10,000 and U.S. \$250,000. The sum of U.S. \$15.83 will be payable per U.S. \$10,000 principal amount of Registered Notes.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
January 31, 1992

CHEMICAL NEW YORK CORP

US\$600,000,000 FLOATING RATE SENIOR NOTES DUE 1999

In accordance with provisions of the Notes, notice is hereby given that for the interest period from 31 January 1992 to 28 February 1992 the Notes will carry an interest rate of 5 1/2% per annum. The interest payable on the relevant interest payment date, 28 February 1992 against coupon no 57 will be US\$40.83 per US\$10,000 Note.

CHEMICAL BANK
Agent Bank

NOTICE TO NOTEHOLDERS

The Toronto-Dominion Bank US\$100,000,000 10% senior notes due March 2nd 1992.

Notice is hereby given that pursuant to clause 33 of the notes, The Bank will redeem all of the notes for the above issues on March 2nd 1992.

The Toronto-Dominion Bank
London
Principal Paying Agent

CONTRACTED BUSINESS SERVICES

The FT proposes to publish this survey February 20, 1992. It will be of considerable interest to our readership of Chief Executives, Finance Directors, Board Directors and Managers - the very people who have responsibility for employing contract contractors. If you want to reach this important audience, call Monica Perry on 071 871 4611 or fax 071 871 7662.

Date source: BMRC 1990

FT SURVEYS

This announcement appears as a matter of record only
January 1992

FERRUZZI - BEGHIN SAY

has acquired

the

DUCROS

Group



Paris - New York - London
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U.S. \$70,000,000

Autopista Vasco-Aragonesa, Concesionaria Española, S.A.

Guaranteed Floating Rate Notes due 1995

Unconditionally Guaranteed by The Kingdom of Spain

Notice is hereby given that for the six months interest period from January 31, 1992 to July 31, 1992 the Notes will carry an interest rate of 4.3125% per annum. The interest payable on the relevant interest payment date, July 31, 1992 against Coupon No. 14 will be U.S. \$218.02 and U.S. \$5,450.82 respectively for Notes in denominations of U.S. \$10,000 and U.S. \$250,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
January 31, 1992

National Australia Bank Limited

US\$100,000,000
Floating rate notes due 1997

Notice is hereby given that the rate of interest relating to the above issue has been fixed at 4 1/4 per cent for the period 31 January 1992 to 31 July 1992.

Interest payable on 31 July 1992 per US\$10,000 note will be US\$224.34.

Agent: Morgan Guaranty Trust Company
JP Morgan

NMB POSTBANK GROUP

NMB Postbank Groep N.V.

(originally issued in the name of Nederlandsche Middenstandsbank N.V.)

U.S. \$100,000,000

Floating Rate Notes Due 1992

In accordance with the provisions of the Notes, notice is hereby given that, for the six month period 31st January, 1992 to 31st July, 1992, the Notes will bear interest at the rate of 4 1/4% per annum. Coupon No. 14 will therefore be payable on 31st July, 1992, at the rate of US\$5,608.51 from Notes of US\$250,000 nominal and US\$224.34 from Notes of US\$10,000 nominal.

S.G. Warburg & Co. Ltd.

Agent Bank

January 31, 1992, London

By: Citicorp, N.A. (CSSI Dept.), Agent Bank

CITIBANK

CITICORP

(Incorporated in the State of Delaware)

Unconditionally guaranteed on a subordinated basis by

US\$250,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL NOTES DUE JANUARY 1997

Notice is hereby given that the Rate of Interest has been fixed at 5.25% and that the interest payable on the relevant Interest Payment Date April 30, 1992, against Coupon No. 29 in respect of US\$10,000 nominal of the Notes will be US\$131.25.

U.S. \$400,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL NOTES DUE OCTOBER 1996

Notice is hereby given that the Rate of Interest has been fixed at 5.25% and that the interest payable on the relevant Interest Payment Date April 30, 1992 against Coupon No. 30 in respect of US\$10,000 nominal of the Notes will be US\$131.25.

January 31, 1992, London

By: Citicorp, N.A. (CSSI Dept.), Agent Bank

CITIBANK

REPUBLIC NEW YORK CORPORATION



Consolidated Statements of Condition

Assets	December 31,		Liabilities and Stockholders' Equity	December 31,	
	1991	1990		1991	1990
(In thousands of US\$ except per share data)					
Cash and due from banks	\$ 412,028	\$ 424,899	Non-interest bearing deposits:		
Interest bearing deposits with banks	8,776,578	7,129,174	In domestic offices	\$ 953,321	\$ 959,906
Precious metals	278,309	458,896	In foreign offices	95,446	151,409
Investment securities	9,666,882	7,642,680	Interest bearing deposits:		
Trading account assets	288,950	98,148	In domestic offices	8,971,780	9,572,343
Federal funds sold and securities purchased under resale agreements	10,546	1,081,719	In foreign offices	10,362,356	9,303,196
Loans, net of unearned income	8,568,958	9,004,859	Total deposits	20,382,902	19,988,814
Allowance for possible loan losses	(227,454)	(236,634)	Short-term borrowings	1,822,744	1,983,018
Loans (net)	8,341,504	8,768,225	Acceptances outstanding	1,718,296	2,390,400
Customers' liability on acceptances	1,698,687	2,378,658	Accrued interest payable	240,365	224,404
Premises and equipment	383,460	391,837	Due to factored clients	493,644	493,454
Accrued interest receivable	354,576	334,095	Other liabilities	1,464,884	433,748
Investment in affiliate	534,744	505,918	Long-term debt	3,120,425	2,416,213
Other assets	493,753	382,752	Stockholders' Equity		
Total assets	\$31,220,805	\$29,597,001	Cumulative preferred stock, no par value	456,925	306,425
			Common stock, \$5 par value 150,000 shares authorized in 1991 and 50,000 in 1990; 52,045,389 shares outstanding in 1991 and 51,465,470 in 1990	260,227	172,027
			Surplus	448,303	531,156
			Retained earnings	832,140	670,342
			Total stockholders' equity	1,997,586	1,682,990
			Total liabilities and stockholders' equity	\$31,220,805	\$29,597,001

Summary of Results (In thousands of US\$ except per share data)	Twelve months ended December 31,		Three months ended December 31,	
	1991	1990	1991	1990
Net income	\$ 227,360	\$ 201,220	\$ 58,227	\$ 49,452
Cash dividends declared on common stock	\$ 49,324	\$ 44,246	\$ 13,011	\$ 11,424
Per common share:				
Net income	\$ 3.95	\$ 3.82	\$ 1.00	\$.85
Primary	\$ 3.95	\$ 3.82	\$.98	\$.85
Fully diluted	\$.95	\$.88	\$.25	\$.22
Cash dividends declared				
Average common shares outstanding	51,852	49,726	52,052	51,927
Primary	51,852	49,726	52,052	51,927
Fully diluted				

The portion of the investment in precious metals not hedged by forward sales was \$9.7 million and \$4.3 million in 1991 and 1990, respectively.

World Headquarters: Fifth Avenue at 40th Street, New York, New York 10018

Member Federal Reserve System/Member Federal Deposit Insurance Corporation/Member New York Clearing House Association

BEVERLY HILLS • CAYMAN ISLANDS • LOS ANGELES • MEXICO CITY • MIAMI • MONTREAL • NASSAU • NEW YORK
BUENOS AIRES • CARACAS • MONTEVIDEO • PUNTA DEL ESTE • RIO DE JANEIRO • SANTIAGO • BEIRUT • GENEVA • GIBRALTAR • GUERNSEY
LONDON • LUGANO • LUXEMBOURG • MILAN • MONTE CARLO • PARIS • ZURICH • HONG KONG • JAKARTA • SINGAPORE • TAIPEI • TOKYO

SAFRA REPUBLIC HOLDINGS SA



Consolidated Statements of Condition

Assets	December 31,		Liabilities and Shareholders' Equity	December 31,	
	1991	1990		1991	1990
(In thousands of US\$ except per share data)					
Cash and due from banks	\$ 48,262	\$ 76,825	Client deposits	\$ 6,117,347	\$ 5,675,007
Interest bearing deposits with banks	3,276,098	2,998,004	Bank deposits	828,601	924,586
Precious metals	775	2,056	Total deposits	6,945,948	6,599,593
Investment securities	4,160,744	3,598,156	Short-term borrowings	825,582	333,442
Trading account securities	9,535	10,125	Accrued interest payable	92,824	93,102
Loans, net of unearned income	1,328,848	1,278,205	Other liabilities	56,680	28,331
Allowance for possible loan losses	(13,809)	(9,094)	Long term debt	44,402	70,018
Loans (net)	1,315,039	1,269,111	Shareholders' Equity		
Premises and equipment	51,632	52,315	Common stock, US\$ 5 par value, 200,000,000 shares authorized		
Accrued interest receivable	101,473	124,161	17,831,012 issued:		
Other assets	103,398	37,980	17,786,482 shares outstanding in 1991 and 17,786,482 in 1990	89,155	89,155
Total assets	\$ 9,066,960	\$ 8,164,733	Surplus	819,586	819,586
			Retained earnings	192,171	132,901
			Less: 31,530 shares held in treasury, at cost, in 1991 and 32,073 in 1990	(1,378)	(1,396)
			Total shareholders' equity	1,099,544	1,040,248
			Total liabilities and shareholders' equity	\$ 9,066,960	\$ 8,164,733
			Book value per share	\$ 61.77	\$ 58.44

Summary of Results (In thousands of US\$ except per share data)	Twelve months ended December 31,		Three months ended December 31,	
	1991	1990	1991	1990
Net income	\$ 84,475	\$ 71,447	\$ 22,610	\$ 19,014
Net income per common share	\$ 4.75	\$ 4.01	\$ 1.27	\$ 1.07
Average common shares outstanding (in thousands)	17,786	17,824	17,786	17,824

Safra Republic Holdings S.A.
32, Boulevard Royal - 2440 Luxembourg - Tel. 4793 31 310 - Fax 4793 31 226 - Telex 3320 RBNBY LU

Banking Subsidiaries
Republic National Bank of New York (Swiss) S.A.: Head office in Geneva and branches in Lugano, Zurich and Guernsey
Representative office in Buenos Aires, Argentina
Republic National Bank of New York (France): Head office and 1 branch in Paris and 1 branch in Monaco
Republic National Bank of New York (Luxembourg) S.A.: Head office in Luxembourg
Republic National Bank of New York (Guernsey) Ltd.: Head office in St. Peter Port, Guernsey
Republic National Bank of New York (Gibraltar) Ltd.: Head office in Gibraltar

Affiliate
Republic National Bank of New York in New York and 30 banking locations around the world

REPUBLIC NEW YORK CORPORATION OWNS 48.6% OF SAFRA REPUBLIC HOLDINGS SA, WHICH IS ACCOUNTED FOR BY THE EQUITY METHOD.

ON A FULLY CONSOLIDATED BASIS, TOTAL ASSETS EXCEED \$39 BILLION AND TOTAL CAPITAL, INCLUDING MINORITY INTEREST AND SUBORDINATED DEBT, EXCEEDS US\$3.9 BILLION.

NEW ISSUE

All of these securities having been sold, this announcement appears as a matter of record only.

January 31, 1992

9,200,000 Shares

International Paper Company

Common Stock

These securities were offered internationally and in the United States.

International Offering
1,840,000 Shares

Credit Suisse First Boston Limited

Goldman Sachs International Limited

Kidder, Peabody International Limited

ABN AMRO Bank N.V.

BNP Capital Markets Limited

County NatWest Securities Limited

Deutsche Bank Aktiengesellschaft

Nomura International

J. Henry Schroder Wagg & Co. Limited

UBS Phillips & Drew Securities Limited

United States Offering
7,360,000 Shares

The First Boston Corporation

Goldman, Sachs & Co.

Kidder, Peabody & Co. Incorporated

Morgan Stanley & Co. Incorporated

Salomon Brothers Inc.

Bear, Stearns & Co. Inc.

Dillon, Read & Co. Inc.

A.G. Edwards & Sons, Inc.

Lazard Frères & Co.

J.P. Morgan Securities Inc.

Oppenheimer & Co., Inc.

PaineWebber Incorporated

Prudential Securities Incorporated

Smith Barney, Harris Upham & Co. Incorporated

S.G. Warburg Securities

Wasserstein Perella Securities

Dean Witter Reynolds Inc.

A Division of Grantchester Securities, Inc.

MERCURY OFFSHORE STERLING TRUST (ISCAV)

Registered Office: 14, rue Léon Thyss, L-2636 Luxembourg, Grand-Duché de Luxembourg. R.C. Luxembourg No.824.990

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shareholders of Mercury Offshore Sterling Trust will be held at 14, rue Léon Thyss, Luxembourg, at 11.00 a.m. on 17th February, 1992 for the purposes of considering and voting upon the following matters:

Agenda

1. To accept the Directors' and Auditors' reports and to approve the financial statements for the year ended 30th September, 1991.
2. To declare dividends for the year ended 30th September, 1991 as may be recommended by the Board, as necessary to obtain distributor status for the Company, and to fix the date of payment.
3. To discharge the Directors from their responsibilities for all actions taken within their mandate during the year ended 30th September, 1991.
4. To re-elect the Directors holding office at present.
5. To decide on any other business which may properly come before the Meeting.

Voting

Resolutions may be passed by a simple majority of the votes cast thereon at the Meeting with no requirement as to quorum.

Voting Arrangements

In order to vote at the Meeting, the holders of bearer Shares must deposit their Shares not later than 12th February, 1992 either at the registered office of the Company, or with any bank or financial institution acceptable to the Company, and the relative Deposit Receipt (which may be obtained from the registered office of the Company) must be forwarded to the registered office of the Company to arrive not later than 12th February, 1992. The Shares so deposited will remain blocked until the day after the Meeting or any adjournment thereof.

The holders of registered Shares need not deposit their certificates but can be present in person or represented by a duly appointed proxy.

Shareholders who cannot attend the Meeting in person are invited to send a duly completed and signed proxy form to the registered office of the Company to arrive not later than 12th February, 1992. Proxy forms for use by registered Shareholders are included with the annual report and can also be obtained from the registered office. A person appointed a proxy need not be a holder of Shares in the Company, lodging of a proxy form will not prevent a Shareholder from attending the Meeting if he subsequently decides to do so.

10th January, 1992

The Board of Directors

CITICORP

U.S. \$350,000,000
Subordinated Floating Rate Notes Due November 27, 2035
Notice is hereby given that the Rate of Interest has been fixed at 5% in respect of the Original Notes and 5.087% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date February 28, 1992 against Coupon No. 75 in respect of US\$10,000 nominal of the Notes will be US\$38.89 in respect of the Original Notes and US\$39.57 in respect of the Enhancement Notes.

U.S. \$500,000,000
Subordinated Floating Rate Notes Due October 25, 2005
Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date February 28, 1992 against Coupon No. 76 in respect of US\$10,000 nominal of the Notes will be US\$38.89.

U.S. \$500,000,000
Subordinated Floating Rate Notes Due January 30, 1998
Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date February 28, 1992 against Coupon No. 73 in respect of US\$10,000 nominal of the Notes will be US\$38.89.

January 31, 1992
By: Citicorp, N.A. (Citi Dept.), Agent Bank

CITIBANK

U.S. \$100,000,000

FIDELITY FEDERAL SAVINGS AND LOAN ASSOCIATION

Collateralized Floating Rate
Notes Due 1992

Interest Rate	4.25% per annum
Interest Period	31st January 1992 30th April 1992
Interest Amount per U.S. \$100,000 Note due 30th April 1992	U.S. \$1,062.50

Credit Suisse First Boston Limited
Agent



Instituto de Crédito Oficial

Yen 20,000,000,000

Statutorily Guaranteed
Floating Rate Notes due 2000

For the interest period from January 31, 1992 to July 31, 1992 the Notes will carry an interest rate of 6.1% p.a.
The coupon amount pertaining to each Note of Yen 100,000,000 for this period will be Yen 3,033,333 and will be payable on July 31, 1992.

Listed on the Luxembourg Stock Exchange

The Industrial Bank of Japan, Limited, Tokyo
Agent Bank

Daiwa International Finance (Cayman) Limited

U.S. \$200,000,000

Subordinated Floating Rate Notes due 2001

Guaranteed on a subordinated basis by

The Daiwa Bank, Limited

Interest Period: 31st January 1992 to 30th April 1992

Number of days: 90 days

Interest Rate: 4.25% per annum

Coupon Amount of each Note: U.S. \$1,062.50

The Daiwa Bank, Limited, London Branch as Agent Bank

US \$204,000,000

Republic of Italy Euro Repackaged Assets Limited

F.E.R.A.R.I. I

Floating Euro-dollar Repackaged Assets of the Republic of Italy due 1993

For the period from January 31, 1992 to April 30, 1992 the Notes will carry an interest rate of 4.25% per annum with an interest amount of US \$1,023.44 per US \$100,000 Note.

The relevant interest payment date will be April 30, 1992.

Agent Bank: Banque Paribas Luxembourg

Société Anonyme

INTERNATIONAL COMPANIES AND FINANCE

Shutdown costs drive Dow Chemical \$94m into red

By Alan Friedman in New York

DOW CHEMICAL, the second biggest US company, has announced a \$94m loss in the fourth quarter of 1991, compared with a \$273m net profit last year. The result again reflects the depressed state of the US chemicals industry.

The company's poor showing comes in the wake of this week's disclosures of a \$240m fourth-quarter loss at Du Pont, and a \$68m loss in the quarter at Union Carbide.

Dow attributed the fourth-quarter loss to the slowdown in the global economy, weak industry fundamentals and a \$70m pre-tax charge related to plant shutdowns and asset write-offs.

Revenues for the fourth quarter were 11.3 per cent lower at \$4.5bn. For the whole of 1991, Dow's net profit declined by 32 per cent, to \$835m, on revenues down by 5 per cent, to \$18.8bn.

Mr Frank Popoff, Dow Chemical's chief executive, acknowledged the fourth-quarter loss "and a very disappointing year in which pricing was our major challenge and accounted for about 90 per cent of the profit reduction we experienced". Mr Popoff estimated that lower prices reduced profits by about \$600m in 1991.

Dow's chemicals and performance products division suffered a 66 per cent slump in its 1991 profit, to \$278m, after special charges relating to the shutdown of chlor-alkali and derivative plants. Sales in the division declined by 11 per cent.

The group's plastic products division also had lower sales and profits compared with 1990, with the latter 50 per cent down year-on-year, to \$491m. The company said the high-volume thermoplastics, includ-

ing polyethylene and polystyrene, accounted for more than 75 per cent of the drop in sales and earnings.

Dow said its hydrocarbons and energy division suffered a \$230m loss in 1991, mainly because of special charges related to asset write-downs.

The consumer specialties division - which generated \$7 per cent of Dow's total operating income of \$1.7bn in 1991 - had an operating profit 16 per cent higher at \$92m.

Mr Popoff said he expected a resumption of growth during 1992 and a return to "positive earnings momentum" in the second half of the year, when the world economy was expected to improve.

On Wall Street, where the decline in chemicals sector earnings has been discounted by investors, Dow Chemical's share price was marked 1 1/4 higher to \$54 1/4.

Boeing cautious despite advance

By Martin Dickson in New York

BOEING, the US aerospace group, reported a 27 per cent increase in fourth-quarter earnings but said it expected 1992 revenues to grow only slightly, to around \$29.5bn from \$28.5bn in 1991.

The world's largest civilian aircraft manufacturer said it expected increased sales in 1992 of its 737 and 747 commercial jets to offset a nominal decline in sales of defence and space equipment.

The company reported fourth-quarter earnings of \$483m, or \$1.17 a share, compared with \$318m, or 92 cents, in the same period of last year. Revenues were \$7.75bn, up from \$7.01bn. For the full year, Boeing made \$1.57bn, or \$4.56 a share, compared with \$1.38bn, or \$4.01, on sales of \$27.5bn in 1991.

Mr Frank Shrontz, chairman, said the increase in 1991 earnings was due mainly to better commercial aircraft sales, a lower operating loss at the defence and space business, and a lower tax rate. This was partially offset by higher research and development expenses, principally for its new two-engine, wide-bodied aircraft, the 777, and lower other income.

The defence and space business, which was profitable in the fourth quarter, had an annual operating loss of \$102m, down from \$118m in 1990. He expected this sector to be profitable in 1992.

Mr Shrontz said the outlook for commercial airlines in 1992 remained uncertain, although traffic and yields appeared to be improving at the year-end.

The economic slowdown had particularly affected demand among all manufacturers for aircraft with fewer than 150 seats, and production rates for Boeing's 737 jet could be subject to further reduction. However, he added that demand for wide-bodied aircraft remained strong.

Boeing's first order book at the end of December was \$37.5bn, compared with \$37.3bn at the end of 1990.

Reebok posts record sales and earnings

By Karen Zagor

REEBOK, the US sports shoe maker, posted record sales and earnings for its fourth quarter and the whole of 1991.

Net income for the fourth quarter was \$48.7m, or 53 cents a share, compared with \$38.5m, or 44 cents, a year earlier. Sales increased 20 per cent in the latest quarter to \$96.6m.

For the year, Reebok had net profits of \$234.7m, or \$2.37 a share, against \$176.6m, or \$1.54, in 1990. Sales rose 26.5 per cent to \$2.73bn.

Mr Paul Fireman, chairman and chief executive, said the company forecast "plenty of opportunity for growth in this recessionary environment".

He said the Reebok brand had gained market share in a relatively flat market.

Mr Fireman added that the company had repaid \$165m of the \$315m it borrowed for a stock repurchase in 1991.

Net income flat at top insurer

MARSH & MCLENNAN, the world's biggest insurance broker, yesterday turned in stagnant fourth-quarter and full-year earnings, writes Karen Zagor.

For the three months to December 31, the company had net income of \$54.2m, compared with \$54.5m a year earlier. However, fewer outstanding shares helped earnings per share rise to 75 cents in the 1991 quarter from 74 cents the previous year.

The 1991 figures include extraordinary pre-tax gains of \$10m.

Revenues were only slightly lower, at \$665.9m against \$668.5m in the 1990 quarter.

For the whole of 1991, net earnings were \$306.5m, or \$4.18 a share, on revenues of \$2.78bn, compared with earnings of \$304.1m, or \$4.15, on revenues of \$2.72bn.

Job-cutting charge hits Xerox

By Martin Dickson

XEROX, the US document processing group, yesterday reported a 61 per cent drop in fourth-quarter net income as it took a \$175m pre-tax charge against earnings to cover the cost of cutting 2,500 white-collar jobs.

The group reported net income of \$91m, or 73 cents a share, compared with \$235m, or \$2.27, in the same period of 1990. Last year's figures included a \$50m gain from the sale of its South Pacific operations and \$12m of losses from discontinued operations.

Revenues in the latest quarter dipped from \$5bn to \$4.9bn. Xerox announced the \$175m charge in December, saying it

would eliminate the jobs to create a more efficient, flatter, customer-responsive organisation.

Revenues from its document processing business increased 3 per cent in the fourth quarter, compared with 1990, excluding the South Pacific sale and currency translations.

Fourth-quarter income was \$182m, against \$180m, excluding special items. The group's insurance and other financial service operations produced fourth-quarter earnings of \$47m, down from \$63m a year ago.

For 1991, Xerox reported net income of \$454m, or 3.51 a share, compared with \$235m,

or \$2.27 a share in 1990. Revenues totalled \$17.8bn, compared with \$18bn the previous year.

Mr Paul Allaire, chairman, said Xerox had become a more customer-responsive organisation in 1991. It had also increased market share as sales of lower-end, less expensive office equipment continued to show good growth throughout the year. However, the weak economy had hit sales of higher-end products to larger customers.

He said that despite a weak property and casualty insurance market, profits from financial services had been relatively stable.

Goodyear's recovery lifts share price

By Karen Zagor in New York

GOODYEAR Tire & Rubber, the last surviving big US-owned tyre group, expects to post earnings of \$98m for 1991, compared with a loss of \$38.3m a year earlier.

The news bolstered Goodyear's share price, which rose 1/4 at midday to \$59 1/4.

Goodyear forecasts operating income of \$783m on sales of \$10.9m for the year.

Mr Stanley Gault, chairman, said the company expects to report fourth-quarter earnings of \$105m, including an after-tax gain of \$45m from the sale of its Scottsboro Alabama tyre plant.

Proceeds of that sale, with a \$600m public stock offering, have helped Goodyear cut debt by \$1bn to about \$2.6bn.

Mr Gault said the company plans to improve working capital efficiencies while holding capital expenditures below depreciation.

"These actions, together with cash from operations and proceeds from future sales of non-tyre assets should reduce debt below \$2bn and produce a debt-to-debt-plus-equity ratio of less than 40 per cent by the end of 1994."

Coca-Cola rises 17% as foreign sales surge

By Alan Friedman

THE RAPID growth of soft drink sales outside the US helped Coca-Cola, the leading US carbonated beverage company, to achieve a 17.1 per cent increase in 1991 net profits, to \$1.6bn.

The earnings improvement was struck on total revenues 13 per cent higher at \$11.5bn. Net profits for the fourth quarter of 1991 rose by 21.8 per cent to \$358.4m, on 12.6 per cent higher revenues of \$2.9bn.

The growth in full-year operating income, which was up by 18.8 per cent, was led by the group's international soft drinks division, which achieved 19 per cent higher profits of \$2.14bn.

Operating income from the US soft drink business rose by 31 per cent, to \$469m. The operating profit from Coca-Cola's foods division was 11 per cent higher at \$104m.

The company's share price was buoyed by the healthy 1991 results, and by the announcement of a planned two-for-one stock split. The

share price was marked 3 3/4 higher to \$75 3/4.

Soft drink sales volume, as measured by unit cases, rose faster internationally than in the US market. International soft drink volume grew by 6 per cent in 1991, more than twice the rate of US growth.

In the US, volume was 3 per cent higher in the last quarter of 1991, and up by 2.5 per cent for the full year. Coca-Cola yesterday claimed its US market share increased during 1991 by a fraction of 1 per cent, to 41 per cent; this compares with an estimated 33 per cent share for Pepsi Co., the main competitor.

In the European Community, operating income rose by 15 per cent and unit case sales volume by 8 per cent. This was despite an 11 per cent decline in volume in the UK, which the company blamed on economic conditions.

In Germany, unit case sales increased by 18 per cent, thanks to the company's penetration of the eastern regions of unified Germany.

Lotus meets forecasts with \$5.8m result

By Louise Kehoe in San Francisco

LOTUS Development, the US personal computers software publisher best known for its spreadsheet programs, reported stronger-than-expected fourth-quarter sales. Income after charges for job cuts and consolidation of operations was in line with analysts' forecasts.

Revenue in the fourth quarter was \$249.2m, a 32 per cent increase over sales of \$188.4m in the same period a year ago. Net income declined to \$5.8m, or 14 cents a share, after a \$23m restructuring charge which was higher than anticipated.

In December, Lotus announced plans to cut its workforce by 10 per cent, eliminating about 4,000 jobs, and said it would take a fourth-quarter charge of between \$14m and \$18m.

The charges were higher because consolidation of facilities was "more aggressive than previously anticipated", the company said.

In the corresponding quarter of 1990, Lotus reported a net loss of \$31.6m, or 74 cents a share, reflecting a \$63m one-time charge related to the acquisition of Samna, another software company.

Including the fourth-quarter restructuring charge, Lotus' net income for 1991 totalled \$43.1m, or 98 cents, compared with \$23.3m, or 54 cents, after the Samna acquisition charge. For the year, revenues rose to \$926.9m from \$892.2m in 1990.

"We are extremely encouraged by the strong business momentum experienced in the fourth quarter," said Mr Jim Manzi, president and chief executive officer.

The company's 1992 goals include expanding spreadsheet market share and building on the expanding market for personal computer communications software.

Lotus also said it would expand its efforts in portable and pen-based computing.

Lower prices push Inco into fourth-quarter deficit

By Bernard Simon in Toronto

INCO, the world's largest nickel producer, suffered a fourth-quarter loss and an 81 per cent drop in earnings for 1991 as a whole.

The setback was due mainly to lower nickel and other metal prices, and to higher production costs. But the company also spent US\$31m in after-tax severance costs last year. Earnings for the year as a whole were \$32.6m, or 74 cents, down

from \$41.2m, or \$1.15, in 1990. Revenues fell to \$3.05bn from \$3.34bn.

The fourth-quarter loss was \$5.5m, compared with earnings of \$7.6m a year earlier. Sales and other revenues dipped to \$710.3m from \$870.3m. A tax benefit of \$31m was recorded in the fourth quarter from the transfer of a 30 per cent interest in its subsidiary in Guatemala to the Guatemalan government.

The primary metals division suffered a \$5m operating loss in the fourth quarter, compared with income of \$188m a year earlier. The company ascribed the loss to lower nickel, copper and precious metal prices, higher production costs, and the severance programme.

Inco's unit costs rose sharply

last year to an average of \$2.43 per lb of nickel, from \$2.15 per lb in 1990. Production costs for copper climbed to \$1.58 per lb from \$1.36 per lb. The company understood to have budgeted for a much smaller increase in costs this year.

Fourth-quarter nickel deliveries were almost unchanged at 125m lb, but the average realised price tumbled to \$3.55 per lb from \$4.31 per lb.

INTERNATIONAL CAPITAL MARKETS

Sterling Eurobond demand lifts interest in new issues

By Tracy Corrigan

A BROAD range of borrowers, including three UK companies, raised funds in the Eurobond market yesterday.

Pent-up demand for sterling Eurobonds boosted interest in three new issues. Enterprise Oil launched a £100m four-year

INTERNATIONAL BONDS

deal via Warburg which performed strongly, meeting surprisingly firm demand from overseas as well as UK investors.

Dealers said the deal's reception was enhanced by continental demand for short-dated sterling bonds, as well as by the generally positive performance of previous Enterprise deals.

The deal was considered fairly priced to yield 95 basis points above the comparable gilt issue. The proceeds will be used to develop the company's continental fixed assets.

A £100m issue of 11 1/4 per cent bonds by the Guaranteed Export Finance Corporation (GEFCO) via Baring Brothers was added to an existing £250m deal. The deal, structured as a block trade (without any underwriting group), was considered attractively priced to yield 34 basis points above the three-year gilt, and also benefited from firm demand for short-dated sterling paper.

A £100m eight-year deal for Britannia Building Society via UBS was considered reasonably priced at a spread of 115 basis points above the 9 per cent gilt due 2000, but had to rely mainly on UK institutional demand, due to both the maturity and the borrower.

In the Ecu sector, British Gas International launched an Ecu150m offering of five-year bonds due 1997, priced to yield 8.45 per cent, 5 basis points below the yield of Kreditanstalt für Wiederaufbau's five-year deal launched on Wednesday.

Logically, KfW, a German state agency without an explicit government guarantee is a stronger credit than British Gas, a public company, albeit a utility, even though both are Triple-A rated. However, dealers reported strong demand from retail investors, many of whom still focus on name more than credit and described placement as smooth.

The improvement of swap opportunities in the Ecu sector allowed British Gas to achieve cheaper funding than would have been available in the sterling market. The proceeds of the issue, which will be used to replace short-term borrowings, were swapped into fixed-rate sterling at a level "well under 10 per cent", according to a British Gas official. British Gas's £200m five-year deal launched last Friday was also swapped into sterling at just

under 10 per cent.

The deals have also filled a gap in the maturity spectrum of British Gas's debt profile as the company previously had no debt maturing in 1997. The company may return to the Eurobond market later in the year to finance the repayment of the last £250m tranche of its government debenture. However, the repayment could be repaid from the company's cash flow.

In the French market, the European Investment Bank launched a French 10-year deal via Credit Commercial de France, priced to yield 27 basis points above the 10-year French government bond.

Strong demand for the issue caused the spread to tighten to 23 basis points, which comforted underwriters who have felt the EIB has been skimping on the yield spread and fees of recent deals. (The deal was syndicated, rather than structured as a block trade, as some agencies were led by US chairmen, respectively Mr Richard Breeden, chairman of the Securities and Exchange Commission, and Mr Gerald Corrigan, president of the Federal Reserve Bank of New York.)

Though little detail of the regulators' conclusions has been revealed, it is possible to piece together the two main conclusions. They apply both to banks which carry on securities business on their own balance sheets and to non-bank securities firms. The first would force many securities businesses - particularly those in the UK - to have more capital to support their equity exposures. Although no figures were published after the meeting, it is understood the banking and securities regulators reached broad agreement that securities traders should have capital equal to 8 per cent of their net

An emotive topic for international regulators

Richard Waters examines the development of capital rules for securities traders

FOR an esoteric subject, the development of capital rules for securities traders raises surprisingly strong emotions.

According to one investment banker in London, the international regulators who have been tackling this difficult question in recent days "are living in cloud cuckoo land - they have no philosophical background for their ideas and no experience of running these businesses." Another comments: "It would simply be a disaster if they do what they are planning to do."

These bankers, who refused to be named, were reacting to the outline for a common international standard for assessing the minimum capital backing needed by securities firms, which emerged from a meeting of regulators in Switzerland this week.

Though an international agreement, between the International Organisation of Securities Commissions (Iosco) and the Basel Committee on Banking Supervision, the meeting had a distinctly US feel. Both agencies were led by US chairmen, respectively Mr Richard Breeden, chairman of the Securities and Exchange Commission, and Mr Gerald Corrigan, president of the Federal Reserve Bank of New York. The meeting was held at the Regency Hotel in New York, and the regulators' conclusions have been revealed, it is possible to piece together the two main conclusions. They apply both to banks which carry on securities business on their own

balance sheets and to non-bank securities firms. The first would force many securities businesses - particularly those in the UK - to have more capital to support their equity exposures. Although no figures were published after the meeting, it is understood the banking and securities regulators reached broad agreement that securities traders should have capital equal to 8 per cent of their net

positions, with a further 4 per cent of their gross positions. It is the 4 per cent requirement that raises the greatest passions in the UK, which has held out for a 3 per cent rule. Securities companies claim it fails to recognise the merits of diversification in their portfolios.

It will be an enormous boost for the entire structure of the capital markets, said one leading banker yesterday. Bankers have been lobbying for the change for some time, on the grounds that the tax created severe distortions in the interbank market and handicapped the lira deposit market overall. Moreover, while interest on interbank deposits has been subject to withholding tax, such lending to corporates has been exempt.

The result has been to make banks extremely reluctant to lend money to corporates. However, while money has been made on the bond side, tax reform on interbank deposits, strongly supported by the Bank of Italy, had been consistently blocked by the Finance Ministry.

between the different risks of different types of security. Illiquid securities, for instance, are more difficult to sell and therefore inherently riskier than liquid ones. That would make the rules a blunt instrument to apply - just as the internationally agreed rules on credit risk make little distinction between different types of loans taken on.

Little theoretical justification has been advanced to support the 8+4 proposal - indeed, the precise numbers adopted are likely to be the result of what the market will bear rather than any idealised numbers. This mirrors the discussions between banking regulators which led to the 8 per cent ratio adopted in the Basel accord of 1988.

The second significant conclusion from this week's meeting, concerns the ratio of subordinated debt to other capital that can be counted for regulatory purposes. Broad agreement was reached on a ratio of 2.5:1.

That will help to appease securities firms, but has angered banking regulators. The proposed rules that brought about the earlier Basel accord had debated this issue, before finally alighting on a ratio of 1:1.

Preliminary agreement on these two contentious points merely scratches the surface of what has become a deeply involved negotiation, aimed at reaching a compromise between the different interests of banks and securities companies. The list of complaints from each side is still long enough to suggest that considerable work lies ahead.

Securities firms point out that the broad rules being proposed make no distinction

between the different risks of different types of security. Illiquid securities, for instance, are more difficult to sell and therefore inherently riskier than liquid ones. That would make the rules a blunt instrument to apply - just as the internationally agreed rules on credit risk make little distinction between different types of loans taken on.

An international accord would not be able to allow for the many sophisticated hedging techniques used to limit market risk. These techniques are too complex, and are developed too fast, for international regulators to keep pace.

For banks, the rules would relate only to trading books, not other parts of the business. The result: an in-built difference in the capital treatment of different types of lending done in the same institution. This would raise difficult questions about what should or should not be carried in a trading book. It could also lead to greater securitisation of banks' assets, as lending is switched into the trading book to take account of the more favourable capital regime.

This week's agreement marked the beginning of a long process of negotiation. The immediate result will be a consultative paper on the issue. This will be the subject of intense negotiation, as each side attempts to tip the overall impact of the proposed capital regime in its favour.

However, other planned developments in the EC will prevent the capital directive from falling off the agenda altogether. The development of a consolidated supervisory directive, for instance, which would bring together the prudential regulation of all aspects of a diversified financial group's business.



Richard Breeden: Chairman of the SEC



Gerald Corrigan: Federal Reserve Bank president

Italy to reform tax on interest for interbank deposits

By Halg Simonian in Milan

ITALY'S cabinet was poised yesterday to abolish the 30 per cent withholding tax on interest for interbank deposits, in what would be a further crucial step in reforming Italy's capital markets.

Confirmation of the decision is due at a cabinet meeting today, according to Mr Rino Formica, the finance minister. Mr Formica did not indicate when the move would take effect.

Removal of the withholding tax would be one of the most significant in a series of recent steps to liberalise and improve the competitiveness of Italy's capital markets. However, while money has been made on the bond side, tax reform on interbank deposits, strongly supported by the Bank of Italy, had been consistently blocked by the Finance Ministry.

It will be an enormous boost for the entire structure of the capital markets, said one leading banker yesterday. Bankers have been lobbying for the change for some time, on the grounds that the tax created severe distortions in the interbank market and handicapped the lira deposit market overall. Moreover, while interest on interbank deposits has been subject to withholding tax, such lending to corporates has been exempt.

The result has been to make banks extremely reluctant to lend money to corporates. However, while money has been made on the bond side, tax reform on interbank deposits, strongly supported by the Bank of Italy, had been consistently blocked by the Finance Ministry.

bank market for the briefest possible periods. "The interbank market tends to be used only as a last resort, and on an overnight basis", commented one banker. The tax makes using the market "extremely expensive".

Removing the tax should stimulate the creation of a much deeper interbank market and produce a range of maturities. Those, in turn, should spur the development of derivative products like interest rate swaps and forward rate agreements. Such techniques have flourished in the London-based Eurodollar market - which is unaffected by the withholding tax - but have been severely handicapped domestically.

By removing the main barrier between the domestic interbank market and that for Eurodollar deposits, the tax

change would also create a much bigger overall lira deposit pool. The existence of the tax is believed to be one of the major factors behind the delay in creating futures and options products on interbank deposits at foreign derivatives markets, a step that may now be accelerated.

The lower house of the Italian parliament yesterday approved a long-awaited new law governing minority shareholders' rights in takeover bids. With only days before the dissolution of parliament, approval of the law, which has been seen as one of the last crucial steps in Italy's stock market reform, appeared increasingly doomed.

The new ruling must now be approved by the senate before becoming law.

NEW INTERNATIONAL BOND ISSUES									
Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner			
BRITISH GAS	400m	8 1/4	101.51	1997	1 1/4	Cred. Suisse F. Boston			
ENTERPRISE OIL	100	10 1/4	98.55	2000	1 1/4	UBS			
BRITANNIA BUILDING SOCIETY	100	10 1/4	101.08	1998	1 1/4	S.G. Warburg Secs.			
GEFCO	100	11 1/4	102.21	1994	-	Baring Brothers			
FRANCE	3bn	8 1/2	(b)	2002	(b)	CCF			
ECU	150	8 1/4	101.225	1997	1 1/4	Deutsche Bk. Cap. Mkts.			
LIFFE	150bn	11.80	101.8	1998	1 1/4	Banca Nazionale d. Lavoro			

*Private placement. Convertible. With equity warrants. Floating rate. Final terms. Non-callable. (b) Fixed tender and issue price at 98.12. Fees 32.5/17.50p. Non-callable. (c) Fungible with 250m sterling bond issued in 1991. Non-callable.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS									
Figures in parentheses show number of stocks per section	Index	Day's Change	Est. Earnings (pence)	Est. Dividend (pence)	Est. Yield (%)	Index	Day's Change	Est. Earnings (pence)	Est. Dividend (pence)
1 CAPITAL GOODS (178)	785.71	+0.2	8.63	6.10	14.82	0.52	784.87	788.65	782.61
2 Building Materials (23)	851.27	+0.3	7.31	6.55	15.12	0.44	850.99	853.96	848.78
3 Contracting, Construction (29)	826.57	-0.8	9.27	8.56	15.59	0.00	826.98	829.82	824.52
4 Electricals (7)	2453.42	-0.1	10.08	6.09	12.47	0.00	2453.69	2462.96	2467.50
5 Electronics (26)	1782.09	+1.9	10.33	4.82	12.27	0.10	1783.51	1790.85	1736.64
6 Engineering-Aerospace (38)	331.18	+0.1	16.12	7.85	17.54	0.74	331.06	334.64	322.22
7 Engineering-General (43)	493.54	+0.1	9.63	4.99	12.81	0.82	492.88	491.72	488.19
8 Metals and Metal Forming (10)	333.18	+0.5	2.10	10.42	-	0.00	331.50	330.93	332.93
9 Motors (13)	299.17	+0.4	8.53	7.97	15.58	0.00	297.90	301.97	300.35
10 Other Industrial Materials (19)	1607.61	+0.1	7.48	5.10	15.90	0.69	1607.81	1618.83	1625.94
21 CONSUMER GROUPS (18)	1650.27	+0.2	7.05	3.33	17.47	1.80	1649.62	1651.70	1642.53
22 Brewers and Distillers (23)	2070.74	+0.6	8.04	4.42	15.09	7.92	2071.30	2071.71	2053.06
23 Food Retailing (17)	1247.22	+0.2	8.65	4.07	14.29	2.11	1244.15	1241.65	1226.67
24 Food Retailing (17)	2533.54	+0.1	8.72	3.27	14.90	0.39	2534.26	2527.99	2511.41
25 Health and Household (24)	4498.53	+0.1	5.05	2.17	22.70	0.88	4495.71	4500.88	4482.92
26 Hotels and Leisure (24)	1256.14	+0.8	7.54	5.34	16.48	3.07	1256.33	1261.07	1250.33
27 Media (23)	1487.07	+0.3	6.58	3.61	19.10	1.22	1482.60	1484.77	1484.52
28 Packaging, Paper & Printing (17)	738.14	+0.3	6.98	4.38	17.37	0.22	737.31	739.04	730.05
29 Stores (23)	1011.96	-0.5	7.31	3.57	18.13	0.23	1012.60	1012.20	1018.06
30 Textiles (10)	168.62	+0.1	7.57	5.10	16.86	0.00	168.97	169.12	163.89
40 OTHER GROUPS (115)	1214.14	+0.7	9.35	5.46	12.70	6.09	1205.90	1208.95	1204.75
41 Business Services (13)	1335.49	+0.2	7.34	4.80	17.31	0.00	1333.08	1337.89	1324.27
42 Chemicals (21)	1474.77	+0.2	6.85	4.96	18.05	0.44	1472.18	1475.51	1472.75
43 Conglomerates (11)	1250.72	+0.5	11.24	7.85	10.83	3.11	1251.71	1257.89	1251.72
44 Transport (14)	240.38	+0.8	5.42	5.32	26.41	2.46	240.85	240.96	239.84
45 Electricity (16)	1210.97	+0.5	14.97	6.14	8.69	15.30	1210.50	1215.64	1188.33
46 Telephone Networks (4)	1391.61	+0.1	11.88	4.51	11.26	15.96	1378.42	1385.29	1374.41
47 Water (10)	2380.91	+0.8	17.92	6.68	11.50	0.00	2381.50	2384.78	2388.76
48 Telecommunications (4)	1633.21	+0.8	5.42	5.32	26.41	2.46	1633.78	1634.74	1614.33
49 INDUSTRIAL GROUP (483)	1232.99	+0.3	8.22	4.68	15.23	2.88	1230.40	1235.42	1226.31
50 Oil & Gas (19)	2162.16	-0.5	11.83	6.48	11.18	8.11	2173.81	2176.19	2168.33
51 500 SHARE INDEX (500)	1737.47	+0.2	8.62	4.70	14.64	3.28	1736.89	1737.92	1735.85
61 FINANCIAL GROUP (87)	728.69	+0.1	6.38	-	-	0.13	728.89	730.87	728.37
62 Banks (9)	873.12	-0.1	4.39	6.08	46.28	0.00	873.64	877.33	872.42
63 Insurance (Life) (6)	423.03	-0.4	-	-	-	0.00	423.45	424.33	420.13
64 Insurance (General) (2)	8.46	-	-	-	-	0.00	8.46	8.46	8.46
65 Insurance (Bridges) (10)	1003.59	+0.1	7.71	6.66	17.08	1.80	1004.13	1015.23	1003.10
66 Merchant Banks (7)	470.37	+0.8	-	-	-	0.00	466.85	466.19	462.20
67 Property (34)	76.20	+0.8	6.89	5.69	20.66	0.44	76.11	79.30	79.74
68 Other Financial (14)	240.18	+0.2	11.11	7.44	11.36	0.00	239.72	239.64	238.26
71 Investment Trusts (68)	1169.39	+0.2	3.61	-	-	1.46	1168.74	1169.30	1168.85
99 ALL-SHARE INDEX (653)	1218.88	+0.2	-	-	-	2.56	1217.03	1219.99	1213.90
FT-SE 100 SHARE INDEX	2550.8	+4.3	2554.0	2533.9	2545.5	2550.0	2549.9	2510.4	2525.3

FIXED INTEREST									
PRICE INDICES	Thu Jan 30	Day's change	Wed Jan 29	Accrued Interest	Est. Yield (%)	Index	Day's change	Est. Yield (%)	Index
1 British Government	122.10	+0.01	122.11	1.80	1.07	8.71	8.70	9.75	8.70
2 5-15 years (26)	136.39	+0.09	136.36	1.80	1.78	9.19	9.20	9.75	9.19
3 Over 15 years (8)	147.64	+0.08	147.52	2.57	0.00	9.28	9.29	10.04	9.28
4 Irredeemables (1)	162.86	+0.02	162.82	2.44	0.00	9.29	9.29	9.99	9.29
5 All stocks (66)	134.42	+0.06	134.35	1.90	1.37	9.41	9.41	10.04	9.41
6 Index-Linked	169.02	+0.01	169.01	1.22	0.00	9.89	9.88	10.78	9.89
7 Over 5 years (2)	149.51	+0.02	149.48	0.51	0.63	10.13	10.12	10.78	10.13
8 All stocks (11)	151.07	+0.02	151.04	0.60	0.54	10.13	10.12	10.78	10.13
9 Index & Loans (62)	117.50	+0.12	117.67	2.77	0.40	10.61	10.62	11.88	10.61

40p index 2533.9; 9 am 2541.6; 10 am 2538.6; 11 am 2545.7; Noon 2545.5; 2 pm 2542.5; 2.30 pm 2540.8; 3 pm 2536.1; 4 pm 2536.6; 4.30 pm 2536.1; 5 pm 2536.1; 5.30 pm 2536.1; 6 pm 2536.1; 6.30 pm 2536.1; 7 pm 2536.1; 7.30 pm 2536.1; 8 pm 2536.1; 8.30 pm 2536.1; 9 pm 2536.1; 9.30 pm 2536.1; 10 pm 2536.1; 10.30 pm 2536.1; 11 pm 2536.1; 11.30 pm 2536.1; 12 pm 2536.1; 12.30 pm 2536.1; 1.30 pm 2536.1; 1.45 pm 2536.1; 1.55 pm 2536.1; 2.05 pm 2536.1; 2.15 pm 2536.1; 2.25 pm 2536.1; 2.35 pm 2536.1; 2.45 pm 2536.1; 2.55 pm 2536.1; 3.05 pm 2536.1; 3.15 pm 2536.1; 3.25 pm 2536.1; 3.35 pm 2536.1; 3.45 pm 2536.1

UK COMPANY NEWS

BT slips 4% to £759m in third quarter

By Michio Nakamoto

BRITISH Telecommunications pleaded for fairness and flexibility in its pricing structure being reviewed by the industry regulator, as it unveiled a 4 per cent decline in pre-tax profits from £797m to £759m in the third quarter to December 31, 1991.

The group brought forward the announcement of its results by two weeks to coincide with the publication yesterday by Ofel of a consultative document which began the review of BT's prices by the industry regulator.

This was the second successive quarter in which BT saw a profit decline despite continuing efforts to raise productivity, said Mr Iain Vallance, chairman.

The performance reflected, above all, the first full quarter impact of a price cap at RPI minus 6.25 percentage points, followed by recession and increased competition.

"As you can see the current price cap is pretty tough," Mr Vallance said. "By bringing forward its third quarter results, BT had hoped to counter criticism that its

high prices have led to excessive profitability.

Turnover in the third quarter was "almost flat" at £3.29bn (£3.28bn) as growth was insufficient to counter the effects of regulatory and competitive pressures, the group said.

Earnings per share declined 5 per cent to 8.2p (8.6p). "Near term prospects remain depressed," BT said.

The group had indicated that staff levels would be reduced by about 10,000 but yesterday it confirmed that the cuts would be substantially more than that at between 10,000 and 15,000.

Revenue from inland telephone calls declined slightly to £1.27bn (£1.29bn) due to overall price reductions which were partly offset by the new directory enquiry charges introduced in April, it said.

International telephone call revenue fell to £442m (£447m) while international call volume increased by 3 per cent over the 12 months to December.

However, this volume increase was more than offset by the effects of the 9.5 per cent price reduction on international

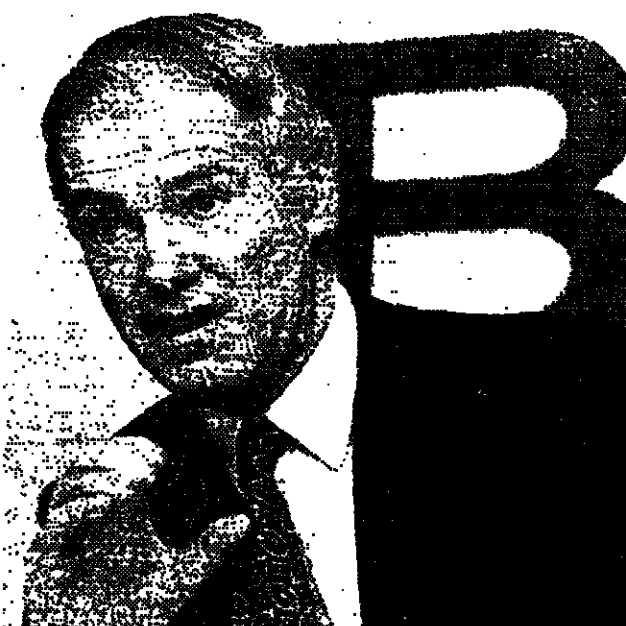
calls from the UK which were introduced in September, BT said.

The two areas which saw revenue growth were telephone exchange line rentals and other sales and services, a division which was boosted by the increase in interconnect receipts from other UK telecommunications operators and a better performance at Cellnet, the mobile communications network operator.

For the nine month period to December 31 turnover rose by just under 2 per cent to £2.92bn (£2.97bn), pre-tax profits increased by 2 per cent to £2.37bn (£2.32bn) and earnings per share rose by 1 per cent to 25.6p (25.4p).

Responding to charges that BT's local call rates were the most expensive in the world and that it was more expensive to make an international call from the UK than to the UK, Mr Michael Hopper, group managing director, said that those were "myths."

Mr Hopper pointed out that the UK had a larger area covered by local call charges than the US, Germany and France



Iain Vallance: current price cap 'pretty tough' and that for a three minute call made during business hours it was more expensive to call the UK from the US, France, Germany and Spain than the other way round.

Bass agrees real ale marketing deals with Young's and Fuller's

By Andrew Bolger

BASS, the UK's biggest brewer, has agreed reciprocal marketing deals with Young's and Fuller's, two of London's leading real ale brewers.

Young's bitter will be sold in more than 100 of Bass' managed pubs in London, while the Wandsworth brewery's 180 pubs will stock Tennent's Extra, Bass' premium draught lager.

Fuller's London Pride will also be offered in Bass pubs and about 160 of Fuller's 200 pubs in the south-east will sell Carling Black Label, the Bass brand which is the UK's best-selling lager.

Bass said the real ales could eventually be offered to all its 500 pubs in the south-east. Most of those selected would carry both Young's bitter and London Pride, a stronger beer.

but this would be decided on a pub-by-pub basis.

The deal marks another stage in the resurgence of real, or cask-conditioned, ales which have been regaining popularity after years of yielding ground, first to keg bitter and more recently to nationally-promoted lager brands, such as Carling. Although the recession has cut overall demand for beer, UK markets for premium lager and real ale are both growing.

Grolsch, the Dutch brewer, is currently in talks to buy Ruddles, the Leicestershire-based brewer founded in 1858, in a deal which could be worth £40m, according to industry estimates.

Bass said that Carling was continuing to gain market share and currently claims

about 20 per cent of the market for non-premium lager.

Bass already brews its own real ales, but said: "These quite different beers will extend the choice to the customer. They have such a strong consumer franchise in the south-east that what we offer will not suffer."

There are, however, continuing pressures towards consolidation in the brewing industry. Fuller's said that growing demand for London Pride had obliged it to increase capacity at its Chiswick brewery, and it had accordingly decided to end production of K2, its own lager brand.

"K2 was a good brand, but we never set out to be a national brand. We could never offer the discounts of the big operators," Fuller's said.

See Lex

Unitech declines 11% to £7.8m

By Roland Rudd

UNITECH, the international electronics group, yesterday halved its dividend to 2.1p as it announced an 11 per cent fall in pre-tax profits from £8.8m to £7.8m in the half year to end-November.

The group blamed the decline on the harsh trading conditions experienced in all its markets.

Sales increased from £126.1m to £130.8m.

After tax of £3.59m (£3.68m) and minorities of £1.49m (£1.32m) earnings per share came out at 4p (5.8p).

The group said slowdowns in

the previously strong Japanese and German markets adversely affected profits, while market conditions showed no improvement in North America, the UK or France.

Minority interests reflected the reduction of the group's holding in Nemic-Lambda KK, its Japanese power supply subsidiary, following last year's flotation. Unitech's holding was reduced from 64 per cent to 50.6 per cent.

Exchange rate movements, particularly the strengthening of the Yen, benefited profit by £500,000.

During the past three years Unitech has earned an increasing part of its profits outside the UK. If this trend continues additional tax outlays could be incurred due to uncovered advance corporation tax.

Mr Peter Curry, chairman, said the cut in the dividend reflected the group's difficulty in being a UK based group with an international business.

"We wanted to address the situation rather than just make artificial changes by acquiring a UK company with good profits or rearranging our debt," he said.

Goodhead falls 39% and omits dividend

GOODHEAD GROUP, the printing, publishing and paper company, suspended its interim dividend yesterday as pre-tax profits tumbled 39 per cent to £439,000 for the six months to November 30, writes Peggy Hollinger.

Mr John Madejki, chairman, sought to reassure investors, saying the board had "every intention of declaring a final dividend". Fully-diluted earnings per share fell from 2.3p to 1.2p.

Mr Colin Rosser, chief executive, said each of the group's

divisions was trading profitably. This had not been the case in the second half of last year, when the group returned a profit of £62,000 purely due to an exceptional £762,000 gain.

Similarly, first-half profits this year were entirely due to halved interest charges of £706,000 following the £4.5m sale of the Wiltshire printing business in April. Debt at the half-year was £10m.

Turnover fell from £37.9m to £22.2m. Just under half of the decline in sales was due to the decline in sales with £5.8m of

the drop coming in the paper division. The paper market remained very soft, although profits had been helped by more spot deals, where margins are higher.

Mr Rosser said the publishing business - mainly free newspapers - had been the hardest hit, with advertising revenues down by 30 per cent on the previous year.

The contract printing operation, which traditionally provides the bulk of profits, increased its contribution by 5 per cent to £700,000.

Standard Life holds endowment bonuses

By John Authors

STANDARD LIFE, the UK's largest mutual life insurance company, has maintained bonuses on its endowment policies.

But it also sent a strong signal that bonuses could be reduced next year, by lowering the "interim" bonus rates which would be payable to people claiming from the policies over the next year.

The move means that pay-outs on 25-year policies, which are widely used to repay mort-

gages, are virtually static, increasing by about one third of 1 per cent from last year's figure.

This should be enough to assure that Standard Life will retain its position as the industry's top investment performer over 25 years, and therefore the prospect that independent intermediaries will continue to favour the sale of Standard Life policies.

However, the office made substantial cuts in pay-outs on

10-year policies, which were down by 8 per cent following a pronounced industry trend.

The bonus rate on Standard's new "united with profits" policies was cut from 9.5 per cent to 8.5 per cent.

The move is also a significant development in a broadening debate among actuaries about how the weak returns of the last two years, and projected lower yields over the next decade, should best be

reflected in pay-outs.

Mr Scott Bell, managing director of Standard Life, said: "Sterling's entry into the Exchange Rate Mechanism should lead to lower inflation and lower interest rates in coming years. As a consequence, during the 1990s, we can expect lower nominal investment returns than those achieved in the '80s."

He said that this was the reason for reducing interim bonuses.

Liquidators in at Panfida as refinancing collapses

By Peggy Hollinger

PANFIDA, the Australia-based group which owns the Martin chain of newsagents, yesterday went into liquidation following the collapse of a proposed £155m debt-for-equity swap.

The main stumbling block to the refinancing talks appears to have been Panfida's determination to raise £5m through a placing as part of the debt-for-equity swap. Panfida had concluded a previous refinancing in January last year.

Creditors were believed to be unwilling to support a Panfida placing, because its only wholly-owned subsidiary was the Martin newsagents chain. "There was nothing generating cash," said one source close to the company.

News International, Mr Rupert Murdoch's media company, had a 29.9 per cent stake in Panfida. News International said it had written off its £10m investment in Panfida two years ago. A liquidator is

expected to be named in the next two days. The shares were suspended at 24p. The board of Martin was anxious last night to distance the group from the liquidation proceedings.

The banks and News International said they would continue to provide financing for Martin, which has 760 outlets. Since it had been kept off-balance sheet Martin is still a going concern, said one of Martin's bankers.

Allied Partnership suspended

By Jane Fuller

SHARES OF Allied Partnership Group, the environmental contractor and forklift truck distributor, were suspended at 94p yesterday pending clarification of its financial state.

The suspension comes less than four months after Mr Martyn Rose, chairman and chief executive, said in releasing details of interim losses, that the balance sheet had been strengthened by the £7.44m raised in a share placing and offer.

The 3-for-5 offer, announced last June, was priced at 17p. It raised net assets to over £30m and cut debt to about £22m.

In December 1990, gearing had reached 125 per cent and a banking agreement had been breached. The placing document said the breaches had been waived and the facility reconfirmed until December this year.

Third Quarter Results

Results for third quarter and nine months to 31 December, 1991

	Third quarter 3 months ended 31 December (unaudited)		Cumulative 9 months ended 31 December (unaudited)	
	1991 £m	1990 £m	1991 £m	1990 £m
Turnover	3,292	3,278	9,924	9,753
Operating profit	831	880	2,611	2,632
Profit before tax	759	787	2,369	2,319
Profit after tax	512	531	1,599	1,565
Earnings per share	8.2p	8.6p	25.6p	25.4p

"In the announcement of the half year's results, I said that near term prospects would be depressed by competitive and regulatory pressures in the absence of any significant growth in turnover. In the event, turnover in the third quarter was almost flat, as there was insufficient growth in the economy to offset competitive pressures and the first full quarter's impact of the new and tougher price cap of RPI minus 6.25 per cent.

In the third quarter our continued pursuit of productivity, as well as quality improvements held the decline in earnings per share to 4.6 per cent. Growth in earnings for the nine months was one per cent. Near term prospects remain depressed."

Iain Vallance
Chairman

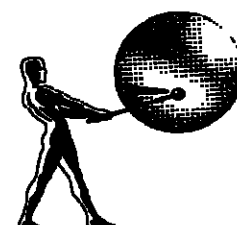
30 January, 1992

If you have any queries as a shareholder please call 0345 010505. For daily information on the BT share price and numbers of interest to shareholders generally please call 0345 010707. You may telephone these numbers from anywhere in the UK for the price of a local call.

British Telecommunications plc, 81 Newgate Street, London EC1A 7AJ.

The Rank Organisation
1991 Results

	1991	1990
Profit before tax	£250.5m	£312.1m
Earnings per share	38.4p	70.1p
Ordinary dividend	31.0p	31.0p



The 1991 Report & Accounts will be posted to shareholders on 17th February 1992. Copies may be obtained from the Secretary, The Rank Organisation Plc, 6 Connaught Place, London W2 2EZ.

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UK COMPANY NEWS

Domino shares rise 22p as profit target reached

By Andrew Bolger

DOMINO PRINTING Sciences, the Cambridge-based manufacturer and distributor of industrial ink-jet printers, has slightly exceeded the profits forecast made in September with the £15.5m rights issue.

It increased pre-tax profits by 48 per cent to £9m (£6.09m) in the year to October 31 on turnover up 31 per cent to £66.4m. The shares closed 22p higher at 425p.

Domino benefited from changes in EC directives for food retailing, which led to increased demand for products. There was a full contribution from subsidiary operations in France and Spain.

Mr Gerald Dennis, chairman,

said: "We are especially pleased with our performance in France, where our subsidiary increased sales of machines by 90 per cent."

Sales of new machines were particularly encouraging, with 40 per cent more installations than the previous year. Average selling prices reduced slightly, reflecting increased distributor business and discounts for larger orders. This expansion in machines installed would be reflected in higher ink sales.

The group had net cash of £1.5m which, when coupled with proceeds from the 98 per cent subscribed cash call, enabled it to start the year

with cash balances of more than £17m. Domino planned to use the cash for further expansion in its core ink-jet operations and related areas.

During the year sales had grown by 19 per cent in Europe (excluding France and Spain); by 21 per cent in the Americas; and by 35 per cent in the rest of the world. Mr Dennis said results for the first three months of the new financial year showed that growth was continuing, but at a lower level in Europe, as indicated in the rights issue document.

Earnings per share rose by 40 per cent to 28.83p (20.54p). A final dividend of 4.15p gives a total for the year of 6.25p (5.5p).

Aviation side underpins Aim's 69% recovery

By Jane Fuller

AIM GROUP, the Southampton-based manufacturer of aircraft interiors, mounted a 69 per cent recovery in pre-tax profits in the six months to October 31.

The improvement, from £230,000 to £1.05m, followed a 26 per cent increase in turnover to £25.2m (£20m).

The mainstay of the outcome was the aviation division, which increased operating profit to £1.71m (£1.03m) on sales of £18m (£14.7m).

Mr Jeff Smith, chairman and chief executive, said this reflected progress on such projects as the McDonnell Douglas MD-11 and the Saab 2000. He repeated the statement in the annual report that the division's turnover should double by 1994-95.

The contracting side, which installs air conditioning mainly in commercial buildings, saw operating profit slump to £22,000 (£319,000) on turnover of £5.18m (£5.32m). Mr Smith said the second half would be better because more contracts were scheduled for completion.

Interest costs declined to £682,000 (£716,000). Net debt was expected to be slightly down by the year-end to £12.5m, giving gearing of 68 per cent (75 per cent).

Aim, which is some 53 per cent owned by Mr Smith and fellow director Mr Caspar MacDonald-Hall, also owes an additional £5m to its bankers related to its property portfolio.

The group's fortunes have revived since last summer when the banks forgave £2m of the original £8m property loan and stopped charging interest on the remainder.

Mr Smith said £1m of property had been sold this year and the money had been put into a realisation account ready for repayment of the £5m in May 1994.

Earnings per share rose to 4.8p (2.8p), while the interim dividend is held at 1.5p after a cut last year. Mr Smith said the dividend had not been raised because of the working capital required to finance the expansion of the aviation division.

Photo-Me edges ahead to £8.7m

By Andrew Bolger

Photo-me International, the world's largest photo-booth manufacturer and operator, reported pre-tax profits ahead from £2.54m to £3.7m in the six months to October 31.

Turnover increased by 14.5 per cent to £62.2m, but profits were hit by a sharp rise in depreciation charges from £4.1m to £5.4m.

The pre-tax figure was struck after a loss on exchange of £123,000 (£275,000). Operating profits rose by 7 per cent to £14.5m.

With the prediction that the recession would continue, directors had taken a cautious view and expected full year pre-tax profits to be comparable to the previous £17.1m.

Earnings per share expanded by 20 per cent to 9.37p (7.81p), helped by a drop in minority interests from £295,000 to £296,000.

The interim dividend is lifted to 1.3p (1.2p). Following the recent death of Mr Terence Chute, Mr Philippe Payen had been appointed executive chairman.

NEWS DIGEST

DY Davies losses rise to £0.43m

DY DAVIES, the USM-quoted architect, is passing its interim dividend for the six months to the end of October after reporting an increased pre-tax loss of £426,000, compared with £293,000.

The loss was struck after an exceptional charge of £244,000 (£94,000) to cover redundancy costs; payment of rent on unoccupied office space and bad debts.

Mr David Davies, chairman, said: "A number of our clients went into receivership during the six months to the end of October. We also experienced problems in cash collection from other clients reflecting the problems currently besetting the construction sector."

He added that trading remained very difficult. The only glimmer of light was a slight increase in inquiries affecting some developments which had been postponed. The inquiries still had to be translated into firm orders.

The company has net borrowings of £2.5m compared with shareholders' funds of £1.2m. Mr Davies said the company had not breached its loan agreements and was working within its borrowing facilities.

Turnover during the six months fell from £5.31m to £3.54m. Losses per share were 5.4p, compared with losses of 2.4p for the first half of the previous financial year and losses of 5.5p for the full year.

Armitage Brothers advances 23%

Armitage Brothers, the pet food and accessories group, lifted pre-tax profits by 23 per cent to £712,000 in the 26 weeks to December 14.

The company attributed this improvement to cost control, a better mix of sales and reduced interest charges.

Turnover was only just ahead to £13.1m (£12.7m) and sales continued to be affected by the recession, they said. However, profits were still running ahead of last year.

Earnings per share advanced to 12.4p (8.1p) and the interim dividend is lifted to 2.5p (2.5p).

Prism Leisure beats targets

Prism Leisure, whose core business covers the wholesale and distribution of pre-recorded music and computer games, raised pre-tax profit from £303,000 to £374,000 in the six months to September 30.

Mr Geoff Young, chairman, said the plan was for moderate growth and that objective was met comfortably.

Sales of the USM-quoted group rose to £5.83m (£5.24m).

The core business performed well, Mr Young said; margins held; "pleasingly and inventory levels were well controlled."

He reiterated his confidence that full year figures would show a solid advance. Pre-tax profit for last year was £751,000.

Earnings per share in the half year came to 5p (4.6p) and the interim dividend is again 1.5p.

Warner Estate falls to £7.6m

A shortfall in second-half profits from £4.28m to £3.71m left Warner Estate Holdings, the real estate owner and dealer, with pre-tax figures 5 per cent lower at £7.64m for the year ended September 30 1991, against £8.01m previously.

Turnover slipped from £10.4m to £10.2m. After tax of £2.35m (£2.63m), earnings per share were marginally ahead at 10.8p (10.73p), while the dividend is raised to 10p (9p) with a recommended final of 6.75p.

Mr Smith said £1m of property had been sold this year and the money had been put into a realisation account ready for repayment of the £5m in May 1994.

Ewart declines to £104,000

Ewart, the Belfast-based property company, reported pre-tax profits of £104,000 for the six months to October 31, compared with £254,000. Turnover increased slightly from £1.74m to £1.79m.

Earnings per share were 0.44p (0.32p), after a lower tax charge of £21,000 (£24,000). The interim dividend is halved to 0.25p.

Little change at Continental Assets

Continental Assets Trust, which concentrates on smaller companies in continental Europe, reported undiluted net asset value of 185.2p per share at end-December, virtually unchanged on the 164p at the end of 1990. At June 30 1991, it was higher at 177.59p.

Attributable profits amounted to £338,000 (£387,000) for earnings of 1.56p (1.78p) per share.

75p share. A dividend of 1.25p (0.7p) is proposed.

Jupiter European shows scant growth

The net asset value of Jupiter European Investment Trust stood at 79.9p at October 31, a marginal gain on the 78.4p of the same stage of 1990 and a fall from the 83.8p at April 30 1991.

Net revenue for the six months to end-October fell to £50,931 (£75,758), leaving earnings per share down to 0.86p (1.26p).

Mothercare expands mail order division

Mothercare, part of the Storehouse group, has strengthened its mail order business by acquiring the specialist Baby Club catalogue and mail order business for £2.7m cash.

Vendor is Bounty Holdings, and Mothercare will have privileged access to its range of promotional services.

Specialeyes sees pressure on margins

Specialeyes, the USM-quoted retail optician, lifted pre-tax profits from £56,000 to £90,000 in the 24 weeks to November 16.

Turnover improved 12 per cent to £7.5m and trading profit a similar amount to £136,000.

The pre-tax line was struck after new store opening/closure costs of £108,000, offset by a release of reorganisation provisions of £106,000. Earnings per share were 0.4p (0.38p).

Eight new high street stores were opened which together with one new Alders concession brought the total outlets to 68. The number of openings in the next period would depend on market trends. Capital expenditure was £700,000.

The company's year-end is being changed to November 30 and the current accounting period will cover 18 months. Shareholders will receive a report for the 12 months to May 31.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - Total for year	Total last year
Aim	1.5p	Apr 16	1.5	5.5
Armitage Bros	12.4p	Apr 15	2.5	5.7
Continental Assets	1.56p	Apr 13	0.7	0.73
Domino Printing	4.15p	Apr 9	3.45	5.25
Ewart	0.25p	Mar 12	0.5	0.5
Goodhead	nil	Apr 8	18	27
Kershaw (A)	18	Apr 10	2.2	7.3
Menier-Swin	2.7	Apr 2	0.85	3.45
MT Holdings	0.85p	May 1	1.2	4.2
Photo-Me Int'l	1.3p	Mar 5	20.75	31
Prism Leisure	1.5p	Apr 8	0.6	0.21
Rank Org	20.75p	Apr 1	4.2	11.7
SEP Industrial	2.1p	Mar 27	6	10
Unitech	6.75p			
Warner Estate	10p			

Dividends shown pence per share net except where otherwise stated. †On capital increased by rights and/or acquisition issues. \$USM stock. *Scrip option. ‡Excludes special 1p distribution.

SIEMENS

Information for Siemens shareholders

Growth slackens in the first quarter

Interim report on the first quarter (1 October to 31 December 1991) of the fiscal year 1992.

Following strong expansion of Siemens' business last year, the first quarter was marked by slower growth. This was due to both the exceptional upsurge in business in the same period last year and current downward trends in the world economy. Demand, particularly for our standard industrial products, remained weak. Some operating groups also have been affected by slackening demand in Germany as well as in international markets. Orders were marginally lower than last year, but sales rose 6%. Income after taxes also increased 6% to DM398 million.

Orders

Siemens, comprising Siemens AG and its consolidated domestic and international companies, booked orders totaling DM20.1 billion (1991: DM20.4 billion) in the period under review. Orders failed to match last year's high volume when the Public Communication Networks, Power Generation (KWU) and Transportation Systems groups won a series of major contracts, mostly from international customers. This largely explains the 5% decrease in international orders. Domestic orders, however, grew a further 4%. Virtually all Siemens operating

groups have been affected by weaker international demand for standard products. Demand is slackening in some sectors in Germany, as well.

DM billion	1/10/90 to 31/12/90	1/10/91 to 31/12/91	Change
Orders	20.4	20.1	- 1%
Domestic business	8.8	9.1	+ 4%
International business	11.6	11.0	- 5%

Sales

Sales rose 6% to DM16.2 billion (1991: DM15.4 billion). Here too, domestic growth was stronger; sales rose 9% to DM7.6 billion (1991: DM7.0 billion) compared with a 3% increase in international sales to DM8.6 billion (1991: DM8.4 billion). Due to the upsurge in the volume of orders last year, Siemens expects sales for the whole of fiscal year 1992 to expand around 10% to more than DM80 billion.

DM billion	1/10/90 to 31/12/90	1/10/91 to 31/12/91	Change
Sales	15.4	16.2	+ 6%
Domestic business	7.0	7.6	+ 9%
International business	8.4	8.6	+ 3%

Employees

The number of employees reached a new high of around 419,000 on 31 December 1991. The work force grew 17,000 or 4% compared with the end of fiscal year 1991 which ended September 30. This was mainly due to the consolidation of new companies in eastern Germany. The increase more than offset adjustments in employment levels in various operating groups. Personnel costs rose 13% to DM8.2 billion (1991: DM7.2 billion).

in thousands	30/9/91	31/12/91	Change
Employees	402	419	+ 4%
Domestic operations	243	260	+ 7%
International operations	159	159	0%

DM billion	1/10/90 to 31/12/90	1/10/91 to 31/12/91	Change
Personnel costs	7.2	8.2	+ 13%

Without temporary student workers and trainees

Capital spending and net income

Capital spending in the period under review reached DM2.2 billion (1991: DM0.9 billion). This exceptional rise is due above all to an increased investment in Siemens Nixdorf Informationssysteme AG, the acquisition of the industrial controls activities of Texas Instruments, Inc., Dallas, Texas, and higher capital expenditure on property, plant and equipment. Net income after taxes rose 6% to DM398 million (1991: DM377 million).

DM billion	1/10/90 to 31/12/90	1/10/91 to 31/12/91	Change
Capital expenditure and investments	0.9	2.2	+ 134%
Net income after taxes	377	398	+ 6%

unaudited accounts

Siemens AG, Berlin and Munich

COMMODITIES AND AGRICULTURE

Traders believe zinc market squeeze is over

By Kenneth Gooding, Mining Correspondent

A TECHNICAL squeeze on nearby supplies that has threatened to create turmoil on the London Metal Exchange's zinc market seemed to be over, traders and analysts were suggesting last night.

This was reflected in a substantial fall in zinc prices yesterday. Metal for immediate delivery closed \$21 a tonne

down at \$1,150 while three-month zinc fell \$19.25 to \$1,144.

The LME twice issued formal warnings that it was taking an intense interest since the squeeze began to build last December.

Traders suggest that those responsible for the squeeze had used options to take control of between 60 and 70 per

cent of the exchange's zinc stocks. However, metal became much more freely available this week and Mr Robin Bhar, analyst at Carr Kitchell & Aitken, said the threat of LME action might have been responsible for the change of heart.

"While some of the technical tightness might have been rolled over to

future months, the squeeze is probably over," he added.

There has been widespread market speculation that some zinc smelters have been behind the squeeze, hoping that the resulting higher LME prices would make the mining companies more willing to accept higher charges for treating zinc concentrates.

UK group wins contract to value Peruvian mining giant

By Sally Bowen in Lima

A BRITISH-based firm, International Mining Consultants, has won the contract for valuation of Peru's giant state-owned mining and refining company, Centromin. Valuation, scheduled to take four months, is due to start in the first days of February, according to a Centromin spokesman.

Peruvian mines minister Mr Jaime Yoshiyama confirmed earlier this week that privatisation in his sector will be under way by August. The seven Centromin production units and the huge smelter and refinery complex at La Oroya should have a price tag by early June.

To win the international tender, IMC has formed an association with a small, but well-established local engineering consultancy, Gerempro (Gerencia de Proyectos). The contract was signed on 31 December for a sum in excess of \$600,000.

according to Centromin. Only a handful of financing documents and the arrival of key personnel is delaying the start of the valuation.

International Mining Consultants is jointly owned by British Coal and Intercontinental Fuels. It was set up three years ago as a holding company for a group of nine consultancy companies in various parts of the world, mainly concerned with mining, metals and energy.

Mr Robert Yates, IMC's director of finance and economics, said the group was among ten international consultancies considered by the Peruvian government. IMC also hopes to be invited to bid for the valuation of Minero Peru if the government decided to press ahead with privatisation of that company.

President Alberto Fujimori this week denied that there

had been undue delay in beginning the privatisation process. "We've been in office for only 18 months," he said, "and we started from way below zero, with companies that were in no shape to be privatised."

President Fujimori is calling 1992 "privatisation year" and Centromin is likely to lead the way. "The plan is to privatise the company and sell off the separate production units as quickly as possible," he said. "This is vital as Centromin is on the verge of collapse."

Privatisation is now being pushed ahead by a specially formed commission, headed by Mr Yoshiyama. President Fujimori, in an apparent reversal of his earlier position, is not now ruling out debt-for-equity swaps as a privatisation mechanism.

"In certain cases, debt-swaps could be a possibility," he said. "The door is open."

'Fun and games' at the London Metal Exchange

Kenneth Gooding examines the background to the recent technical supply tightness

A NASTY technical squeeze on the London Metal Exchange's zinc market seems to have been avoided. The question is: did the squeeze collapse because the exchange frightened off those who might be attempting some manipulation, or is it simply that the people behind the squeeze achieved their objectives?

As with most LME squeezes, only a very few will know the full story. But most of the evidence suggests that an objective was achieved.

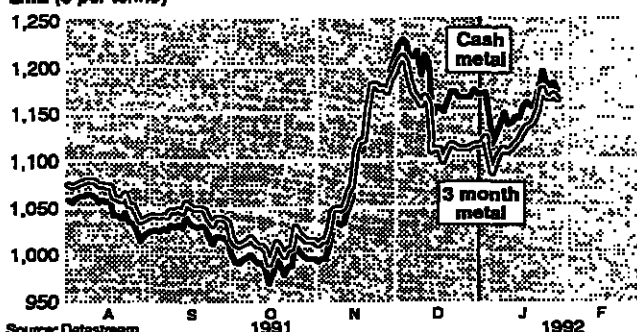
The most popular theory about the latest squeeze is that the zinc price was being artificially propped up while the so-called "mating season", or annual contract negotiations, between the Australian miners and Japanese smelters are going on.

According to supporters of this theory, the talks have dragged on much longer than usual because smelters have been holding out for higher charges for treating concentrates from the mines. There is a surplus of concentrates (an intermediate material produced by the mines) so the smelters have been asking for \$200 a tonne, up from \$180 last year, to treat them.

Producers have argued that this is unreasonable at a time when the LME zinc price has been falling. So, according to some traders, some smelters have used the options market astutely to squeeze the LME market and boost the price in the hope that this will make the producers more willing to give way. A squeeze is when pressure is put on a particular delivery date which makes the

Zinc

LME (\$ per tonne)



Source: Datastream

1991 1992

price of that date higher in relation to other dates.

The contract talks, which usually are out of the way before the year-end, are at last nearing conclusion and analysts suggest it is no coincidence that the LME squeeze is now easing.

As usual when the market appears not to know what is really happening, some fingers are pointing at Marc Rich, one of the world's biggest trading organisations. Some suggest that Rich, based in Zug, Switzerland, has taken control of 60 to 70 per cent of the LME's zinc stocks by the clever use of options.

A source close to Rich, who prefers not to be identified, says this is not quite correct. While the company does have some options, two zinc producers (one European and one North American) are playing a bigger role in the squeeze. All three apparently concluded independently that the zinc price was due to rise.

The source says: "There will

be some fun and games, but not in any major way. There will be a little squeeze, no big deal". There certainly will be no repeat of the zinc squeeze last April when the backwardation - the premium for metal for immediate delivery over forward prices - soared to \$217 a tonne and at one point \$90 a tonne was paid to borrow zinc (buy cash and sell forward) for one day.

The squeeze has been building since early December. Dealers say that the technical tightness at one stage forced the premium to borrow metal from February for three months to touch \$60 a tonne. But it eased back after Mr David King, the LME's chief executive, gave the first of his two recent warnings that the exchange was "closely monitoring the zinc market".

Analysts suggest that the squeeze has defied the zinc market's fundamental situation. The price stayed up even though record stocks of the metal have been attracted to

the LME. Stocks now stand at 167,500 tonnes.

Mr Robin Bhar, analyst at Carr Kitchell & Aitken, part of the Banque Indosuez group, says the squeeze has made consumers shy away from buying zinc on the exchange and frightened off those who might have sold short (sold metal they did not have in the expectation they could buy it at a lower price in future). Neither has there been much hedging or forward selling by producers, perhaps because they fear this would depress the price.

After its January meeting, the LME board said it had "noted and expressed concern about the current tightness for nearby dates in the zinc market". Activity in the market would be closely monitored, it added.

According to Mr Martin Abbott, the LME's marketing director, this was to show "that we are aware of the talk in the market that there could be tightness coming. This tightness has been so well signposted that the whole world should know about it by now. We, in turn, have reminded the world that we are watching - all the time".

The LME's critics suggest that traders are able to play fast and loose with metal prices, particularly by using options, for their own financial benefit without breaking the rules. Mr Abbott points out in response that markets do not behave in a perfect way at all times. At least "the LME makes any errant behaviour very transparent".

During the zinc squeeze in April last year the LME executive took no overt action but

worked hard behind the scenes to make sure matters did not get out of hand.

However, the LME executive has a statutory responsibility not to let a "disorderly" market develop and the executive did have to take action during a similar squeeze in the copper market in December. This quickly ebbed away after the LME imposed a limit of £25 a tonne of the daily backwardation.

Zinc and copper prices dropped substantially after previous squeezes ended. They attracted a great deal of metal to LME stocks, which are highly visible. High LME stocks usually have a depressing impact on prices and that impact can last for a very long time after the squeeze is over.

At first sight there seems no reason why history should repeat itself now the present zinc squeeze is ending. Analysts point out that about half of all zinc consumed outside the former eastern bloc goes into galvanised steel for the construction and automotive industries. Both industries are severely affected by the present prolonged recession.

The International Lead and Zinc Study Group recently estimated that zinc consumption dropped by 1.1 per cent last year while refined metal production reached a record level. Consequently, there was a 170,000-tonne supply surplus. Mr Angus MacMillan, analyst at Billiton-Enthoven Metals, a Royal Dutch/Shell subsidiary, forecasts there will be another surplus in 1992 and says that the zinc price should not be expected to recover until the final quarter of this year.

NZ lamb group short-lists UK sites

By Paul Cheeseright, Midlands Correspondent

FORTEX, THE New Zealand lamb processing group that is seeking a site for a UK plant, will have submitted during March from four local authorities competing to attract the inward investment.

Shropshire County Council said yesterday that Fortex had short-listed a site at Craven Arms, in the lamb-producing south of the county. The other short-listed contenders for the plant are Welshpool in Wales,

Dumfries and Galloway, and Lockerbie in Scotland.

Fortex requires a landscaped site of about 50 acres, in an area which would provide stock for the plant and at the same time could act as a distribution centre, the County Council noted.

The initial planned investment is thought to be between \$20m and \$25m. The plant would process 2m lambs a year. It would offer full- and

part-time employment to about 750 people. Since the closure of the J.P. Woods chicken-processing plant in Craven Arms, with the loss of 600 jobs, the Shropshire authorities have been particularly anxious to attract new industry to the south of the county.

After hearing what is on offer from the four contenders for its plant, Fortex is expected to make a decision on its desired location by May.

African oil producers meet

AFRICAN OIL producers hope

to expand production and to increase their influence on world markets, Mr Jibril Aminu, Nigeria's oil minister, said yesterday, reports Renter from Abidjan.

"We hope to increase the amount of hydrocarbons under control of AFPA [African Petroleum Producers Association]," he said at a meeting of the 11-member association in the Ivory Coast capital.

Association officials said it did not envisage creating its

own oil output quota system but tried to tailor output along the general lines of Organisation of Petroleum Exporting Countries policy.

"We support the efforts of Opec in stabilising the market," said Mr Mohamed Souidi, the executive secretary.

Mr Aminu, the current Opec president, said that in a buyers' market it was that much more difficult for African oil producers to spend on exploration to boost market share above the 10 per cent they now control.

Landowners' body launches 'manifesto'

By David Blackwell

THE UK farm sector will not be able to sustain the rural economy single handed in the 1990s, according to the Country Landowners' Association, which yesterday launched its Manifesto for the Countryside.

The manifesto will be distributed to all MPs and parliamentary candidates for the coming election, said Mr John Fellows, president of the CLA,

which has 48,000 members. It calls for policies that "promote profits, jobs, conservation and recreation".

The general thrust of the manifesto calls for greater flexibility, particularly in the areas of planning, taxation and farm tenancy legislation. For example, land ownership is classed as not being a business, Mr Fellows said. Capital gains

tax makes it impossible for landlords to exchange one asset for another.

Income has out that farm incomes have fallen by 30 per cent in the past two years. Mr Fellows said no-one wanted to see the countryside derelict again, as it was in the 1930s. "If you don't have profits in the countryside, you don't have a countryside," he said.

WORLD COMMODITIES PRICES

MARKET REPORT

Silver closed firmer on the London bullion market after dipping on news of a larger than expected fall of 5 per cent in US durable goods orders for December. After opening 6 cents higher it reached a high for the day of 426 cents a troy ounce before retreating to its recent 411 to 422 cent range. Comex silver futures were sharply lower at midday. On the LME aluminium prices held relatively steady during the afternoon as renewed support developed after a morning slump to around \$1,250 a tonne for three-month metal. Traders said the day had been active, with the recent build-up of resistance on any rise to around \$1,300 slowing the

market's upward momentum and prompting widespread liquidation. Technical traders had been looking for a downward reaction to correct an overbought situation, but the market will need some evidence that consumers are prepared to pay higher prices before it retests the highs. Copper closed steady in dollar terms. The market continues to monitor the situation in Chile, where miners have said they will stage protests against CODECO privatisation measures. In Chicago soybeans were falling fast at midsession as chart-based sell orders were triggered under \$5.72 a bushel for March.

Compiled from Reuters

London Markets

SPOT MARKETS

Crude oil (per barrel FOB) + or -
Dated \$15.15-15.25 -075
Brent Blend (dated) \$15.15-15.25 -075
Brent Blend (Mar) \$15.15-15.25 -075
W.T.I. (1 pm set) \$15.15-15.25 -075

Oil products

(WH prompt delivery per tonne CIF) + or -
Fuel oil \$200-202
Gas oil \$173-174 -4
Heavy fuel oil \$202-204 +2
Naphtha \$190-193 +2
Petroleum Argus Estimates

Gold

+ or -
Gold (per troy oz) \$328.15 +0.20
Silver (per troy oz) \$40.06 +0.01
Platinum (per troy oz) \$350.25 +1.25
Palladium (per troy oz) \$386.50 -0.25

Copper (US Producer)

Lead (US Producer) \$1.76 -0.02
Tin (Kuala Lumpur market) \$14.71 -0.02
Zinc (New York) \$235.50 +0.5
Zinc (US Prime Western) 65c

Cattle (live weight)

Sheep (live weight) \$10.70 +1.15
Pigs (live weight) \$7.75 +0.74
Lamb (live weight) \$10.70 +1.15
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SUGAR - London FOEX

(\$ per tonne)

Raw Close Previous High/Low
Mar 183.00 183.00 185.40 183.00
May 183.00 183.00 185.40 183.00
Aug 183.00 183.00 185.40 183.00

White

Close Previous High/Low
Mar 232.00 232.00 235.00 232.00
May 232.00 232.00 235.00 232.00
Aug 232.00 232.00 235.00 232.00

Cane

Close Previous High/Low
Mar 232.00 232.00 235.00 232.00
May 232.00 232.00 235.00 232.00
Aug 232.00 232.00 235.00 232.00

Turnover: 12000 (2102)

GAS OIL - IPE

(\$/barrel)

Close Previous High/Low
Mar 16.12 16.12 16.12 16.12
May 16.12 16.12 16.12 16.12
Aug 16.12 16.12 16.12 16.12

LIVE INDEX

Close Previous High/Low
Mar 16.12 16.12 16.12 16.12
May 16.12 16.12 16.12 16.12
Aug 16.12 16.12 16.12 16.12

LIVE INDEX

Close Previous High/Low
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LIVE INDEX

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LIVE INDEX

Close Previous High/Low
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Aug 16.12 16.12 16.12 16.12

LIVE INDEX

Close Previous High/Low
Mar 16.12 16.12 16.12 16.12
May 16.12 16.12 16.12 16.12
Aug 16.12 16.12 16.12 16.12

COCOA - London FOEX

(\$/tonne)

Close Previous High/Low
Mar 732 732 732 732
May 732 732 732 732
Aug 732 732 732 732

Cocoa Beans A (R per tonne)

Close Previous High/Low
Mar 1224 1224 1224 1224
May 1224 1224 1224 1224
Aug 1224 1224 1224 1224

Cocoa Beans B (R per tonne)

Close Previous High/Low
Mar 1224 1224 1224 1224
May 1224 1224 1224 1224
Aug 1224 1224 1224 1224

Cocoa Beans C (R per tonne)

Close Previous High/Low
Mar 1224 1224 1224 1224
May 1224 1224 1224 1224
Aug 1224 1224 1224 1224

Cocoa Beans D (R per tonne)

Close Previous High/Low
Mar 1224 1224 1224 1224
May 1224 1224 1224 1224
Aug 1224 1224 1224 1224

MINES - Cont.

1981/82		1980/81		1979/80		1978/79		1977/78		1976/77		1975/76		1974/75		1973/74		1972/73		1971/72		1970/71		1969/70		1968/69		1967/68		1966/67		1965/66		1964/65		1963/64		1962/63		1961/62		1960/61		1959/60		1958/59		1957/58		1956/57		1955/56		1954/55		1953/54		1952/53		1951/52		1950/51		1949/50		1948/49		1947/48		1946/47		1945/46		1944/45		1943/44		1942/43		1941/42		1940/41		1939/40		1938/39		1937/38		1936/37		1935/36		1934/35		1933/34		1932/33		1931/32		1930/31		1929/30		1928/29		1927/28		1926/27		1925/26		1924/25		1923/24		1922/23		1921/22		1920/21		1919/20		1918/19		1917/18		1916/17		1915/16		1914/15		1913/14		1912/13		1911/12		1910/11		1909/10		1908/09		1907/08		1906/07		1905/06		1904/05		1903/04		1902/03		1901/02		1900/01		1899/00		1898/99		1897/98		1896/97		1895/96		1894/95		1893/94		1892/93		1891/92		1890/91		1889/90		1888/89		1887/88		1886/87		1885/86		1884/85		1883/84		1882/83		1881/82		1880/81		1879/80		1878/79		1877/78		1876/77		1875/76		1874/75		1873/74		1872/73		1871/72		1870/71		1869/70		1868/69		1867/68		1866/67		1865/66		1864/65		1863/64		1862/63		1861/62		1860/61		1859/60		1858/59		1857/58		1856/57		1855/56		1854/55		1853/54		1852/53		1851/52		1850/51		1849/50		1848/49		1847/48		1846/47		1845/46		1844/45		1843/44		1842/43		1841/42		1840/41		1839/40		1838/39		1837/38		1836/37		1835/36		1834/35		1833/34		1832/33		1831/32		1830/31		1829/30		1828/29		1827/28		1826/27		1825/26		1824/25		1823/24		1822/23		1821/22		1820/21		1819/20		1818/19		1817/18		1816/17		1815/16		1814/15		1813/14		1812/13		1811/12		1810/11		1809/10		1808/09		1807/08		1806/07		1805/06		1804/05		1803/04		1802/03		1801/02		1800/01		1799/00		1798/99		1797/98		1796/97		1795/96		1794/95		1793/94		1792/93		1791/92		1790/91		1789/90		1788/89		1787/88		1786/87		1785/86		1784/85		1783/84		1782/83		1781/82		1780/81		1779/80		1778/79		1777/78		1776/77		1775/76		1774/75		1773/74		1772/73		1771/72		1770/71		1769/70		1768/69		1767/68		1766/67		1765/66		1764/65		1763/64		1762/63		1761/62		1760/61		1759/60		1758/59		1757/58		1756/57		1755/56		1754/55		1753/54		1752/53		1751/52		1750/51		1749/50		1748/49		1747/48		1746/47		1745/46		1744/45		1743/44		1742/43		1741/42		1740/41		1739/40		1738/39		1737/38		1736/37		1735/36		1734/35		1733/34		1732/33		1731/32		1730/31		1729/30		1728/29		1727/28		1726/27		1725/26		1724/25		1723/24		1722/23		1721/22		1720/21		1719/20		1718/19		1717/18		1716/17		1715/16		1714/15		1713/14		1712/13		1711/12		1710/11		1709/10		1708/09		1707/08		1706/07		1705/06		1704/05		1703/04		1702/03		1701/02		1700/01		1699/00		1698/99		1697/98		1696/97		1695/96		1694/95		1693/94		1692/93		1691/92		1690/91		1689/90		1688/89		1687/88		1686/87		1685/86		1684/85		1683/84		1682/83		1681/82		1680/81		1679/80		1678/79		1677/78		1676/77		1675/76		1674/75		1673/74		1672/73		1671/72		1670/71		1669/70		1668/69		1667/68		1666/67		1665/66		1664/65		1663/64		1662/63		1661/62		1660/61		1659/60		1658/59		1657/58		1656/57		1655/56		1654/55		1653/54		1652/53		1651/52		1650/51		1649/50		1648/49		1647/48		1646/47		1645/46		1644/45		1643/44		1642/43		1641/42		1640/41		1639/40		1638/39		1637/38		1636/37		1635/36		1634/35		1633/34		1632/33		1631/32		1630/31		1629/30		1628/29		1627/28		1626/27		1625/26		1624/25		1623/24		1622/23		1621/22		1620/21		1619/20		1618/19		1617/18		1616/17		1615/16		1614/15		1613/14		1612/13		1611/12		1610/11		1609/10		1608/09		1607/08		1606/07		1605/06		1604/05		1603/04		1602/03		1601/02		1600/01		1599/00		1598/99		1597/98		1596/97		1595/96		1594/95		1593/94		1592/93		1591/92		1590/91		1589/90		1588/89		1587/88		1586/87		1585/86		1584/85		1583/84		1582/83		1581/82		1580/81		1579/80		1578/79		1577/78		1576/77		1575/76		1574/75		1573/74		1572/73		1571/72		1570/71		1569/70		1568/69		1567/68		1566/67		1565/66		1564/65		1563/64		1562/63		1561/62		1560/61		1559/60		1558/59		1557/58		1556/57		1555/56		1554/55		1553/54		1552/53		1551/52		1550/51		1549/50		1548/49		1547/48		1546/47		1545/46		1544/45		1543/44		1542/43		1541/42		1540/41		1539/40		1538/39		1537/38		1536/37		1535/36		1534/35		1533/34		1532/33		1531/32		1530/31		1529/30		1528/29		1527/28		1526/27		1525/26		1524/25		1523/24		1522/23		1521/22		1520/21		1519/20		1518/19		1517/18		1516/17		1515/16		1514/15		1513/14		1512/13		1511/12		1510/11		1509/10		1508/09		1507/08		1506/07		1505/06		1504/05		1503/04		1502/03		1501/02		1500/01		1499/00		1498/99		1497/98		1496/97		1495/96		1494/95		1493/94		1492/93		1491/92		1490/91		1489/90		1488/89		1487/88		1486/87		1485/86		1484/85		1483/84		1482/83		1481/82		1480/81		1479/80		1478/79		1477/78		1476/77		1475/76		1474/75		1473/74		1472/73		1471/72		1470/71		1469/70		1468/69		1467/68		1466/67		1465/66		1464/65		1463/64		1462/63		1461/62		1460/61		1459/60		1458/59		1457/58		1456/57		1455/56		1454/55		1453/54		1452/53		1451/52		1450/51		1449/50		1448/49		1447/48		1446/47		1445/46		1444/45		1443/44		1442/43		1441/42		1440/41		1439/40		1438/39		1437/38		1436/37		1435/36		1434/35		1433/34		1432/33		1431/32		1430/31		1429/30		1428/29		1427/28		1426/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270	166	6.69	-
274	234	12.0	-
282	153	103.6	-
285	23	6.61	-
406	70	9.91	12.6
7	3	4.79	5.3
42	18	2.54	23.3
282	133	12.1	3
108	46	5.6	4.4
108	100	50.1	3
117	40	9.27	13.3
178	66	59.3	8.6
38	47	8.04	3.6
38	8	0.81	1.6
117	16	1.17	27.7
31	15	1.82	-
1104	532	69.3	3.5
102	92	24.2	6.1
987	480	52.3	3.6
987	92	113.5	3.5
84	20.4	12.8	-
94	505	1.03	4.6
622	208	635.1	1.7
87	32	14.8	-
432	235	296.1	8.0

● Current Unit Trust prices are available on FT Cityline. Calls charged at 35p/minute cheap rate and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2728.

High Income					
Gifts & Fixed Inc.	6	118.6	118.6	125.8	2.23
High Inc. Equity	6	123.1	126.1	134.1	6.34

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Continued on next page

● Current Unit Trust prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2125.

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FRI AND 15TH DECEMBER

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MONEY MARKET FUNDS

FINANCIAL FUTURES AND OPTIONS

**Money Market
Trust Funds**

Strike Price	Calls-settlements		Puts-settlements	
	Mar	Jun	Mar	Jun
26.50	1.71	2.36	0.02	0.18
8.70	1.24	1.45	0.05	0.27
8.70	0.82	1.22	0.13	0.28
8.70	0.47	1.56	0.26	0.39
8.850	0.25	0.93	0.54	0.79
9.000	0.10	0.68	0.91	1.00
9.950	0.04	0.49	1.35	1.31
9.000	0.02	0.35	1.83	1.67

Estimated volume total: Calls 11633 Puts 2803
Previous day's open Int. Calls 140532 Puts 85305

Strike Price	Calls-settlements		Puts-settlements	
	Mar	Jun	Mar	Jun
8900	0.76	1.13	0.01	0.06
8925	0.52	0.92	0.02	0.10
8950	0.31	0.72	0.05	0.15
8975	0.15	0.54	0.16	0.22
9000	0.05	0.38	0.30	0.31
9025	0.02	0.26	0.52	0.44
9050	0.01	0.17	0.76	0.60
9075	0	0.11	1.00	0.79

Estimated volume total, Calls 7701 Puts 4717
Previous day's open int. Calls 108,367 Puts 56,303

JAPANESE YEN (DM)				
¥125 = \$ per ¥100				
	Latest	High	Low	P
Mar	0.7961	0.7972	0.7947	0.79
Jan	0.7948	0.7960	0.7936	0.79
Sep	0.7945	0.7945	-	0.79
Dec	0.7950	0.7950	-	0.79

DEUTSCHE MARK (DM)				
DM125,000 \$ per DM				
	Latest	High	Low	P
Mar	0.7961	0.7972	0.7947	0.79
Jan	0.7948	0.7960	0.7936	0.79
Sep	0.7945	0.7945	-	0.79
Dec	0.7950	0.7950	-	0.79

	Mar	Jun	Sept	Dec	Mar	Jun	Sept	Dec
Low	95.50	95.60	95.64	95.77	95.77	95.56	95.56	95.56
High	96.54	96.64	96.67	96.80	96.80	96.59	96.59	96.59
Low	93.76	93.85	93.88	94.01	94.01	93.80	93.80	93.80
High	94.35	94.44	94.47	94.60	94.60	94.39	94.39	94.39

STANDARD & POOR'S 500 INDEX				
5500 times index				
	Latest	High	Low	Pr
Mar	410.70	411.60	409.25	410.
Jan	412.00	413.10	410.75	412.

Pests					
Jan	Feb	Mar	Apr	May	Jun
8.02	8.26	1.17	2.10	3.97	5.98
6.43	8.44	1.90	2.95	5.69	7.98
5.11	1.33	2.84	4.09	6.41	7.88
3.99	2.50	4.19	5.52	7.88	9.54
3.07	4.13	5.82	7.11	9.54	11.34
2.37	6.10	7.64	8.89	11.34	13.27
1.77	8.30	9.71	10.88	13.27	

KTD7 FUTURES				
	High	Low	Yield	Open
04	108.90	108.62	8.65	125.25
02	110.04	109.80	8.49	21.25
02	109.88	109.88	8.48	2.25
Technical offered rate				
05	90.28	90.22	9.73	25.62
11	90.77	90.56	9.22	17.50
12	91.17	91.05	8.82	8.62

09	91.6	91.7	8.56	2.3
2				
7.0	1886.6	1899.8	-	9.2
7.0	1904.0	1876.0	-	7.3
7.0	1916.0	1893.0	-	7.7
6.5	1924.5	1923.5	-	5.2
4				
02	109.20	109.00	8.60	6.7

September	March	June	September
-	-	-	-
-	0.07	0.21	-
-	0.23	0.42	-
-	0.62	0.67	-
-	-	-	-
-	-	-	-
-	-	-	-
8,017	106,670	35,418	3

	%		%
HS	10.5	McDonnell Douglas Bank	10.5
FS	10.5	Midland Bank	10.5
PLC	10.5	Monnet Banking	10.5
pic	10.5	Nat Westminister	10.5
pic	10.5	Northern Bank Ltd	10.5
United	11	Hydrex Mortgage Bank	11
Bank	11	Provincial Bank PLC	14
Bank Plc	14	Roadrunner Bank Ltd	11.5
Bank Plc	10.5	Goodwill Bank Ltd	10.5

● Chambers	11	● Swiss Bank Corporation	10.5
● Charns	10.5	● Sayle & Wilfong Secs.	10.5
● Chen	10.5	● Standard Chartered	10.5
● Chen	10.5	● TSE	10.5
● 1st Plc	13.5	● Unitbank plc	10.5
● Chen Bank	10.5	● United Bk of Kuwait	10.5
● Chen	10.5	● United Trust Bank Plc	10.5
● Chen	10.5	● Western Trust	10.5
● Chen	10.5	● Westpac Bank Corp.	10.5
● Chen	10.5	● Whiteway Laidlaw	10.5
● Chen	10.5	● Yorkshire Bank	10.5
● Chen & Sons	10.5	● Members of British Merchant	


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FT SURVEYS

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NASDAQ NATIONAL MARKET

3:00 pm prices January 30

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3:00 pm prices January 30

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1000

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European insurers show signs of recovery

But some analysts are at a loss to explain the recent bounce, says **Richard Lapper**

which generates 80 per cent of its business from life insurance, is especially well placed to take advantage of the new market opportunities. "We think that internally generated profits will outperform the market this year," says Mc Cole.

Mr Runciman is not so sure: "There is no reason why investors should jump in. The industry is not suddenly going to start selling endless money."

In France, the government's intention to raise cash by reducing its stake in the three state-owned insurers (to 51 per cent from the current level of 76 per cent) is another cloud on the horizon.

Although the privatisation would normally lift market sentiment, the government is said to be at odds with the companies, who would prefer it to reduce the interest by, for example, issuing new shares for cash or by establishing cross-holdings in other European financial groups.

BNP expects the resulting depressed investor enthusiasm to say the sale could create a potential overhang of FFr32.1bn.

SK2 to SK239.

AMSTERDAM slipped back slightly, the CBS Tendency Index leading it to 12.01 in turnover of Ft 539.8m.

Elsevier, which announced a strong profit forecast, rose Ft 2.40 to Ft 105.40. UK interest was reported to be heavy. Elsewhere in the publishing sector VINU rose Ft 0.5 to Ft 83.00.

Elsevier's share index fell 0.07 to 253.80. Asland, the cement group, which played down reports of possible US court action, drifted Pt4.0 to Pt2.065.

Volume in Iberdrola, the utility, was high at 2.7m shares; the share price picked up to Pt2.2 to Pt2.72. Telefonica continued its fall on the back of the pension fund problems, losing Pt5 to Pt1.160.

OSLO gained in dull trading, the all-share index moving 1.5 to 445.00 in turnover of Nkr417m. Saga B rose Nkr4.5 to Nkr15.5 on reports that the UK will lift a ban on imports of Norwegian pash.

The undertaking was implied by law, because of the nature of the charterparty and the master's obligation to comply with charterers' orders.

It was submitted that if the vessel was off-hire, the owners were entitled to indemnity.

The arbitrators rejected the claim because first, they did not consider it appropriate to cut down specific provisions of the off-hire clause by reference to the more general terms of the implied indemnity; and second, the off-hire clause had the specific limitation that it was not to apply to losses.

A term implied by law could only be excluded by contrary provision. In other words, it would only be excluded if inconsistent with express terms of the charterparty.

The arbitrators apparently thought the implication was inconsistent with the off-hire clause.

The charterparty provided that the master, although in the owners' employ, "shall observe the orders of the charterers as regards employment of the vessel."

An off-hire clause provided that hire should cease for loss of time "not caused by charterers' fault... due to repairs, breakdown, accident or damage to the vessel, collision, standing fire, interference with authorities or any other cause preventing the efficient working of the vessel".

For 10 months after delivery the vessel carried only cargoes of butane and propane, and did not leave the coast until September 1982 she carried a contaminated cargo to Europe. During a ballast voyage to the Arabian Gulf, tank cleaning took place. The vessel reached Ras Tanura. On December 20 the cargo was overboarded. The surveyors found that two tanks were contaminated.

Further tank cleaning was ordered. On January 1 1983 their condition was satisfactory, but then there were problems with the cleaning of the tanks and a cargo nomination, and the port was closed, so the vessel was unable to load until

any other cause preventing efficient working of the vessel in the off-hire clause.

The clause of the off-hire clause was to relieve charterers of the obligation to pay hire when they did not have use of the vessel. It did not require that "off-hire events" should be attributable to owners' fault. The emphasis was on a pragmatic allocation of risk.

It was settled that any cause preventing the efficient working of the vessel" could not be construed *ejusdem generis* with the ill-assorted events previously mentioned in the clause.

The arbitrators said that the fact they did not ascribe the unreadiness to owners' negligence did not mean it fell outside "any other cause preventing the efficient working of the vessel". They decided there was no evidence that this was the meaning of the clause, and time was lost as a result.

They found that due to nobody's fault, cleaning unexpectedly became necessary. Reading the award as a whole they found that the arbitrators which arose at Ras Tanura as an accident or a misfortune risk.

The owners said the delay was caused by natural consequences of the manner in which the charterers chose to employ the vessel. The arbitrators distinguished *Rijn* in which there was no element of fortuity from the present case where, they said, loss of time was not "the natural result of loading the cargo". They said that the arbitrators had a number of reasons why this vessel failed the copper strip corrosion test.

It was clear that the arbitrators regarded the problem that arose at Ras Tanura as wholly unrelated to the charterparty's natural result of use of the vessel. It was a misfortune risk.

The *Rijn* principle, whatever its precise limits might be, was inapplicable on the special facts of this case.

It was common ground that there was implied into the charterparty a charterers' obligation to deal with matters dealt with in other clauses. Such overlap did not necessarily involve inconsistency.

The implied term was left intact by the express terms of the off-hire clause.

However, the indemnity only extended to direct consequences of complying with the relevant orders (*Arm Svalbard*, 235-238).

There was no express finding that loss of time resulted directly from compliance with charterers' orders. It was not possible to say the facts to infer that the problem at Ras Tanura was the direct consequence of their orders or of the loading of the cargo.

The appeal failed.

An application to remit the award on the ground that the arbitrators overlooked a substantial issue was refused. The court was satisfied that they did not overlook the issue.

For the shipowners: Martin Moore-Sick QC and D Maxwell QC (Sincicar Roche & Tempelag).

For the charterers: Stewart Boyd QC (Allen & Overy).

هكذا من الأهل

Rachel Davies
Barrister

RECRUITMENT

JOBS: Redundancy victim proposes sponsored market for unemployed to sell their skills

A challenge to give some practical help

A lot of help is worth a lot of money. The jobs column had to be rescued from its Lancashire slumber by a challenge to act on them in a high-profile context.

The challenge is reader Peter Laurence, currently writing his dissertation on a master's degree in business administration at Warwick University, where I gather he is working part-time. For he says this choice of subject for his dissertation - "Recruitment in a recession" - has rebounded on him. Soon after he chose it, his employer made him redundant.

Which has focused his mind on one particular aim of his studies: to find ways of re-empowering the skills of capable people who've lost their jobs. The national chiefs he interviewed at various views on who could help. Many predictably named the government. Several felt the unemployed could do a better job on their own behalf. But a lot also thought the media could play a more positive part.

Mr Laurence has therefore made a proposal: to start the Financial Times should invite employers to join in sponsoring - say - half the cost of a regular space in our

recruitment advertising pages, in which unemployed job-seekers could offer their services at a commensurately reduced price.

"Provided both sides of the recruitment fence responded," he says, "names could be selected at random once or twice a week as beneficiaries."

So what about it?

Well, I'm glad to say the FT's classified advertisement director Brian Powell shares my view that the idea is worth a try. Indeed, he says that if it comes off, he'll join in the sponsorship by giving the enterprise a special rate.

Even so, much preliminary work is still required. The next step of course is to test support from employers, and I'd be grateful to hear from any willing in principle to contribute some given sum to costs. Depending on the answers, we'd then have to decide the amount of space that could be provided, and how much of it to allow to each job-seeker at what price.

In other words, the last thing I need at the moment is any self-advertising copy. But never fear, as soon as I do, I'll make it known.

NOW to the table below which offers some partial answers, at least, to a question the Jobs column is often asked by people who've been offered a post abroad. It is: if I went to work in such and such a country, how much would it cost me to keep up the standard of living I have here at home?

As on previous occasions, the figures have been kindly supplied by the Employment Conditions Abroad consultancy, which acts as a trade association advising its 700 subscriber-organisations on pay,

perks and suchlike in various parts of the world. Anyone wanting to know more about ECA's activities should contact Barry Rodin at 15 Britton St, London SW3 3TY; tel 071-851 7151, fax 071 851 8996.

The question of living-costs overseas is complicated because expatriates' spending patterns tend to vary not only with the country they have gone to, but with the one they came from in the first place. So the table takes executives from nine different home countries, and shows their typical annual outlays

when working in each others' lands. They are in all cases doing the same kind of job at similar rank, characterised by the head of a function such as marketing in a company of medium size. Other currencies are expressed in sterling at the exchange rates prevailing in early December.

The first column of figures shows their typical gross salary in the native country. Then come the sums which, according to ECA's most recent surveys, the executives would have to fork out to maintain

their habitual pattern of spending both at home and in the other eight lands.

Unfortunately, since expatriates' accommodation is often subsidised to varying degrees by their employer, no account is taken of housing costs. The figures cover only consumer goods and services, including durables, as well as the standard utilities.

FINALLY to a couple of jobs in the City of London offered by headhunter Theo Stegers of Recruitment Matters on behalf of separate banks, both European, which he may not identify. He therefore promises to abide by applicants' request not to be named to his clients at this stage of the proceedings.

Both of the jobs are in the foreign-exchange field, the first being at the head of a sales and marketing team, ranked as at least assistant director. The bank in question has a high credit rating with strengths in FX, money markets and their option-based derivatives, the headhunter says. And while it is particularly keen to

improve its corporate coverage in Britain, it would gladly consider other countries and market sectors. Candidates need a minimum of five years' success in corporate sales, plus the management ability to lead a 14-strong team.

Salary range £70,000-£85,000, plus bonus on results, and usual City-banking perks including car and mortgage assistance.

Mr Stegers's second offer is a strategic trading post specialising in high-yielding non-standard currencies, nowadays including those of former Soviet countries as well as Thai baht and the like. Somewhat unusually, however, the recruit will not only be striking deals with other traders, but also selling the bank's FX expertise to corporate customers such as large companies with holdings of the so-called exotic currencies that they wish to have exchanged.

Provided that candidates have thorough knowledge of markets for such currencies, they could either be traders seeking to add corporate sales experience to their armoury, or vice versa. Salary again up to £85,000, with similar perks. Inquiries to 15 Great Eastern St, London EC2A 3EJ; tel 071-377 1800, fax 071-377 1801.

Michael Dixon

Nationality of mid-rank manager*	Gross salary in home land £	Cost of keeping up own home-country pattern of spending on consumer goods when in: United Kingdom £	United States £	Switzerland £	Netherlands £	Germany £	France £	Australia £	Singapore £	Hong Kong £
British	35,020	10,350	10,580	17,490	12,000	13,660	13,760	11,070	12,110	11,590
American	45,250	15,350	11,490	21,470	16,190	17,330	17,450	13,550	14,580	14,690
Swiss	65,480	19,050	11,850	17,390	13,210	15,130	14,990	12,170	13,740	13,220
Dutch	43,870	9,720	10,970	16,970	10,670	10,670	10,670	8,640	10,170	9,570
German	55,580	12,250	10,940	17,550	12,390	13,180	14,100	11,470	12,890	12,390
French	44,740	12,800	11,330	16,530	12,080	14,130	13,330	11,730	12,890	12,530
Australian	32,240	10,980	9,440	15,610	11,160	12,340	12,340	9,075	11,340	10,800
Singapore	38,820	16,820	14,500	23,100	17,100	18,400	18,800	15,000	11,700	14,500
Hong Kong	41,940	18,280	15,870	25,710	18,560	20,390	20,950	16,670	15,610	14,000

* Responsible for function such as marketing in medium-sized company.

Mergers and Acquisitions To £35,000 + Benefits

This prestigious UK investment bank continues to retain its position in Corporate Finance and now seeks a senior executive for its expanding European Mergers and Acquisitions team.

To be considered you must be fluent in German and in one other European language. You will have an outstanding record of achievement (2d degree minimum) and ideally be ACA or MBA qualified.

Additionally, you should have 1-2 years "cross-border" or related experience and be able to demonstrate a proven track record with a top tier organisation.

The successful candidate will enjoy hands-on experience of transactions from origination to execution. This is a superb opportunity for a highly motivated candidate intent on making their first or second career progression.

Corporate Analyst £28,000 + Benefits

Our client, a high profile US investment bank has an urgent requirement for a skilled analyst. This demanding role involves cash flow and financial modelling with regard to M&A's, M&A's and equity based transactions. You must be able to demonstrate analytical and numerical skills together with the confidence to present ideas clearly. To succeed you will be a graduate with at least 1-2 years credit experience, and the ability to work in a high pressured, deadline driven environment.

As well as possessing excellent interpersonal skills, you will be a self-starter and problem solver who is actively looking for a fast-track career. Position available due to promotion.

Please contact Richard Pooley or Delinda Moyallham on (071) 583 0073 (day) or (081) 945 9976 (evenings and weekends) or send your cv in confidence to: "Financial Times" 16-18 New Bridge Street, London EC4V 6AU. Or fax (071) 353 3908.

BADENOCH & CLARK
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ROYAL LONDON ASSET MANAGEMENT

Fund Management

Royal London Asset Management has total assets under management in excess of £3 billion. In order to strengthen the Fund Management team, we are seeking to appoint a Trainee Fund Manager.

From the outset, the successful applicant will be involved in research, stock selection and dealing, and will be expected to be able to fill a position of responsibility at an early stage.

The remuneration package will be competitive, including a performance-related bonus, and prospects for rapid career advancement are excellent.

Applicants should be in their early to mid 20's and have at least an upper second class degree. A keen interest in finance and international affairs is essential.

If you are interested, please write enclosing your CV to:

MJ Yardley FIA
Director and Investment Manager
Royal London Asset Management
Mercury House Triton Court
14 Finsbury Square London EC2A 1DP

Credit Analyst INTERNATIONAL TRADING

Base £40-50k plus package

This major international derivative products trading group is primarily involved in the crude oil, oil products, petrochemical and other bulk commodity markets. The company is a market leader in trading energy based derivative instrument and innovative finance packages. Treasury Operations' contribution to this business has considerable impact on corporate profitability, and due to the expansion of the London operation, they now wish to recruit a Credit Analyst.

Reporting to the Treasurer, you will be a key member of a small team involved in all aspects of Credit Risk assessment and analysis, covering the full range of business activities with particular emphasis on derivative products related credit assessment. You will also be responsible for in depth analysis of Corporate and Counterparty financial statements, internal ratings, country and product risk assessment and review and should be aware of the documentary, legal and regulatory issues involved.

A Member of the Bionfield Group of Companies

Candidates will have an excellent educational background, a proven track record in Credit Analysis, preferably with formal Credit training. A minimum of two to three years' experience gained in a major banking institution with a corporate lending emphasis, combined with exposure to derivative products, would be ideal. You will possess first class communication skills, be self-motivated and ambitious, with a high degree of numeracy, strong quantitative skills, and be familiar with loan and credit documentation. Fluency in European languages would be advantageous, whilst the ability to make credit decisions and justify them in a trading environment will be essential.

For further information, please telephone or write in strictest confidence enclosing full career details, to Giles Simons, Firth Ross Martin Associates, Search & Selection Consultants, Bell Court House, 11 Blomfield Street, London EC2M 7AY. Tel: 071-628 2441. Fax: 071-382 9417.

Giles Simons
FIRTH ROSS MARTIN ASSOCIATES LTD.

Junior FX Dealer

Spot EMS Crosses

Our client is a highly successful London-based subsidiary of an eminent European banking group. It functions as an autonomous institution and has offices in all major financial centres.

Due to the success of its recently established foreign exchange group, there is a need to appoint a junior spot foreign exchange dealer to supplement the activities of the team. The appointee will be responsible for spot EMS cross dealing and work in conjunction with the other spot dealers.

Candidates, probably aged in their early to mid twenties, will have a minimum of one year's experience within a well regarded treasury operation.

Attractive Remuneration

A good knowledge of spot EMS crosses would be advantageous. The individual must be a team player with a solid track record of achievement.

This position offers excellent scope for career advancement within one of Europe's most prestigious and stimulating financial institutions. A competitive salary augmented by a range of additional benefits will be awarded to the appointed candidate.

Interested applicants should write, enclosing a full curriculum vitae and details of current remuneration, to Kate Griffiths at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH.

MP

Michael Page City

International Recruitment Consultants
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UK Structured Finance

London

£ Attractive

SOCIETE GENERALE MERCHANT BANK PLC

Societe Generale Merchant Bank is the Investment Banking subsidiary of one of Europe's largest banking groups, Societe Generale. It provides a host of Investment Banking services to UK corporates from its London base and now seeks to make a key addition to its UK Structured Finance team. As arranger and provider of debt, Societe Generale Merchant Bank is looking to increase its level of business within the UK. Aligned with the UK Corporate Finance department, the Structured Finance team not only covers acquisition finance, MBO, cross border financing, and other value added transactions but also markets tailored capital markets products to UK corporates on behalf of its Paris headquarters.

As part of the development of its services in these areas, Societe Generale Merchant Bank is now looking to attract an experienced and accomplished Structured Financier to play an important role in expanding the activity of a team of six.

MP

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Ideally in their late twenties or early thirties, candidates will have a broad range of financing experience across the UK market, and be able to take responsibility for transactions through from marketing stage to completion. They will combine strong commercial flair with an adherence to the fundamentals of credit appraisal acquired through a wealth of transaction exposure.

Well educated and a confident self starter, the successful applicant will currently be working for a leading institution and have a proven track record in this area. The salary and benefits will reflect the importance of this position.

Interested applicants should contact Simon Ponsbury on 071 831 2000 or write to him at Michael Page City, Page House, 39/41 Parker Street, London WC2B 5LH.

TOP OPPORTUNITIES

SENIOR POSITIONS IN GENERAL MANAGEMENT

Director of Consumer Affairs

Office of Fair Trading

The Office of Fair Trading is a non-Ministerial Government Department headed by the Director General of Fair Trading with responsibilities for competition policy and consumer protection. The Consumer Affairs Division is one of two policy divisions of the Office, with over 170 staff and a budget exceeding £4 million. Its aim is to promote and safeguard the economic interests of consumers and to ensure that they are both well informed and protected against unlawful and deceptive practices.

The new Director of Consumer Affairs will provide the leadership for a management team dedicated to producing high quality results. You will provide an innovative contribution to the development of policy and law in the consumer sphere. The Director will promote the Office and its policies, maintaining good communication links with local enforcement authorities, other Government departments, consumer organisations, and a wide range of trade and professional bodies. You will be an effective spokesman on behalf of the Office at conferences and with the media.

This is a significant national role which calls for a

natural leader who can successfully motivate and who is an excellent communicator with outstanding presentation skills. The need to solve a wide range of consumer problems and produce new ideas whilst working within established legislative frameworks will interest someone with previous relevant experience gained in the consumer affairs field, the legal world, business, and central/local government. Experience of strategic planning and execution at senior level is highly desirable and working with legislation would be an advantage although not essential.

The appointment will be for a period of 5 years. Salary is in the range £91,300 - £99,000. Relocation assistance up to £5,000 may be available in certain circumstances.

For further details and an application form (to be returned by 14 February 1992) write to Recruitment & Assessment Services, Alencon Link, Basingstoke, Hants, RG21 1JB or telephone Basingstoke (0256) 468551 (answering service operates outside office hours). Please quote ref: C/1477.

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appears every Wednesday

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Elizabeth Arthur
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Stephanie Cox-Freeman
071-873 4027

MANAGING DIRECTOR EUROPE

We are a leading manufacturer of consumer packaged goods (non-food) and have recently established a plant in the United Kingdom. We seek an international Executive to head our European Management team who will be based in the United Kingdom. This position will be responsible for the on-site management of the Company's manufacturing, sales, financial/administrative, and technical operations. Key responsibilities of the position are to recruit and train a cohesive team, start up production operations, establish material sourcing/distribution systems, manage a sales force and broker network within the EEC, and liaise with governmental agencies.

The successful candidate will possess a diversified international management background with strong orientation to "bottom line" results. Significant experience in managing manufacturing, distribution, and sales operations within the U.K. and EEC countries is essential. Superior analytical, organizational, and interpersonal skills are a must.

To be considered for this position, candidates are invited to submit a resume which must include specific details of accomplishments related to position responsibilities, as well as salary history and requirements. In confidence to:

Box A442, Financial Times,
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THE ROLE

- Act as the product manager for international equity financings marketing the bank's Emerging Market capability to the corporate finance teams and their clients in the local markets.
- Lead all aspects of bringing transactions to launch, playing an instrumental role in structuring deals.
- Work closely with distribution in assessing investor appetite, identifying potential deal opportunities and marketing these to the local origination teams.

THE QUALIFICATIONS

- First class graduate, ideally an MBA, with a minimum of three years experience close to a syndicate desk with a proven transaction history in managing international primary markets in the Euro Equity markets.
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Director-Private Banking

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THE ROLE

- Reporting to the Managing Director responsible for the development of the private banking service and extension of the client base.
- Developing a cohesive strategy and business plan. Focusing on inter-group introductions and marketing to an identifiable, selective cadre of high net worth potential clients.
- Leading the team in converting accounts and ensuring the highest levels of service and advice. Building a strong internal market with other divisions. Training staff for effectiveness.

THE QUALIFICATIONS

- Mid 30s, graduate calibre with first rate career in blue chip environment - ideally private banking (banking, disciplined technical abilities with strong evidence of excellent judgement).
- Excellent record of marketing, relationship banking and business generation. Polished interpersonal skills and demonstrable instinct for client development.
- Hands on achiever with initiative and energy. Ambitious with high levels of professional commitment and client service orientation.

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TUVALU

Company Director/ Commercial Adviser

Based in the Ministry of Finance, Commerce and Trade, this important financial management post will take responsibility for the further development and implementation of a commercialisation policy for commercial activities currently on the Government's budget.

In your advisory role, you will provide clarification of Government policy on capital cost recovery by statutory authorities, the valuation of assets and their ownership, the regulatory framework and the need for operating agreements to be drawn up as a basis for corporatisation. Strategy planning and timetabling will be an important part of your duties which also include the establishment of a monitoring and reporting system within the Ministry. In addition, as a Government appointed director on all boards of public enterprise statutory corporations, you will ensure compliance with Government policy and monitoring requirements as well as improving management generally.

QUALIFICATIONS

You should be professionally qualified and experienced in private sector commercial financial management and accounting and have a working knowledge of commercial and company law and procedures in the Pacific region. You should also have the ability to personally oversee installations of accounting and reporting systems and to teach staff and managers to use these. An interest in Pacific cultures and peoples is essential and you should be well informed on the politics and economics of the region. The ability to get along with people of widely varying cultural and educational attainments is necessary and some ability with language (able to pick up and use basic phrases and courtesies) is desirable.

TERMS OF APPOINTMENT

The appointment will carry a salary of around A\$50,000 after tax. Benefits for non Tuvalu citizens will include free accommodation, passages, freight and if eligible children's education allowances.

Closing date for receipt of applications is 10 February 1992. Full CV's should be sent, by airmail, to The Secretary for Finance and Commerce, Tuvalu Government, c/o Mrs Maureen Morrison, British Development Division in the Pacific, Private Mail Bag, Suva, Fiji.

GENERALE

Assistant Equity Strategist

SOCIÉTÉ GÉNÉRALE STRAUSS TURNBULL SECURITIES LIMITED

require a highly motivated individual to work with Ian Harrett, our Chief Strategist, to provide input to an established range of products.

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The job therefore demands a strong analytical background. We are looking for someone with a good first degree, in an economics/finance related area, with a second degree preferable, who also has strong communication and presentation skills in order to address both internal and external audiences. Computer literacy is essential. Experience in the securities industry would be advantageous but is not a prerequisite.

To apply, please submit a CV in the first instance to: Ms. Lyn Usher, Director of Personnel, Société Générale Strauss Turnbull Securities Limited, Exchange House, Primrose Street, Broadgate, London EC2A 2DD.

C E C D

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Dublin

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To discuss this position in confidence, or to apply, please contact Bryan Sales (the Consultant on this matter), or forward a detailed CV.

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CJA

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CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED, 3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PJ. TELEPHONE: 071-588 3588 or 071-588 3576. TELEX: 887374. FAX: 071-256 8501.

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Senior Tutor(1 Post)/ Tutor(2 Posts) in the Egyptian Banking Institute

Following the establishment of an Institute of Bankers in Egypt, which will introduce the Banking Certificate Examination of the UK Chartered Institute of Bankers, you will assist with the development of the banking profession through ensuring that the certificate courses are introduced and operated successfully.

Reporting to the Executive Director of the Egyptian Institute of Bankers, Education and Training Centre, you will provide specialised tuition, and visit banks to collate case studies.

QUALIFICATIONS

Applicants should be European Community nationals, proficient in English and hold the Associate of the Chartered Institute of Bankers or equivalent academic qualification. You should be a member of the Chartered Institute of Bankers and possibly of the Association of Banking Teachers, with teaching experience and be familiar with the structure of professional qualifications of CIB and of the range of services offered by CIB to its members. An ability to speak Arabic would be an advantage.

TERMS OF APPOINTMENT

You will be on contract to the British Government for 2 years, on loan to the Government of Egypt. Salary (UK taxable) will be c.£35,400 p.a. for the Senior Tutor post and c.£32,600 p.a. for the Tutor posts for the duration of the appointment. Additional benefits will normally include variable tax-free allowances, children's education allowances, free accommodation and passages and annual fare-paid leave.

Closing date for receipt of completed applications is 12 February, 1992. For further details and application form, please write to Appointments Officer, Ref No AF367/MF/FT, Abercrombie House, Eaglesham Road, East Kilbride, Glasgow G75 8EA, or telephone 0355 843375.

GDA is committed to a policy of equal opportunities and applications for these posts are sought from both men and women.



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ACCOUNTANCY COLUMN

Tangible difficulties of measuring intangibles

By Andrew Jack

CHRISTMAS may be long gone, but another season of "goodwill" is only just beginning. The members of the Accounting Standards Board, who meet today to begin addressing the vexed questions of intangibles and goodwill, may well find themselves surfeited as the debate progresses.

Goodwill is defined as the difference between the net assets of a company and the price paid by its purchaser.

Intangible assets, which may make up a large part of any goodwill on acquisition, are those non-physical elements of a business like brands and licences which can generate future earnings.

There is nothing new about goodwill. As long ago as 1824, a court appeal made the distinction between "cat" goodwill, which is loyal to the business and stays if it is sold, and "dog" goodwill, which is loyal to the owners and goes with them and hence is lost to the business.

Nor is the presence and continued value of intangible assets like brands a recent phenomenon. Croft and Gilbey, the alcoholic drink brand names, were registered as trademarks in 1876, for example, while Cerebos salt dates from 1894 and Hovis bread from 1895.

But the debate came to the fore in the late 1980s, with the activities of a number of food groups. In early 1988 Nestlé made a bid for Rowntree worth more than twice the company's market capitalisation at the time. Later that year both Grand Metropolitan and Ranks Hovis McDougall started capitalising brands that they owned or had acquired.

Any attempt to cut down on the use

of intangibles is likely to result in fierce opposition from businesses such as these, and from a growing army of accountants and other professional valuers. As a result, there is no doubt that the treatment of non-physical assets is one of the most controversial items currently on the ASB's agenda.

The existing uncertainty is also causing difficulties to those involved in preparing company accounts. For the year to August 31 1991, the bal-

Any attempt to cut down on the use of intangibles is likely to arouse fierce opposition from brand-name businesses

ance sheet of Blenheim Exhibitions, the exhibitions organiser, shows net liabilities over assets of £81.3m. However, the goodwill reserve contains £296.8m, much of it representing exhibition rights that have been acquired. The directors make a point of saying that they will not include these intangibles in the balance sheet while the ASB is developing its proposals.

As the role of service industries with a large number of intangible assets continues to rise, the issues can only become more important for a larger number of companies and the users of their accounts.

Mr David Nash, finance director of Grand Metropolitan, argues that the common practice in the UK of ignoring intangibles by writing off goodwill immediately on acquisition distorts the impression of gearing, return on

capital employed and the value of the business making the purchase.

"The balance sheet presupposes that the intangible assets are worthless," he says. "In the majority of cases this does not reflect the underlying economic reality of the situation."

At the same time, pressure is mounting from other parties. Arthur Andersen produced a report* on Tuesday that addresses the valuation of intangible items. It suggests that a consensus is emerging on how to value them using rigorous methodologies.

A paper is also circulating from Mr David Damant, chairman of MAP Securities, a stockbroking and corporate finance house. He argues that assets need to be valued at cost, not on the basis of future earnings generated by the assets. Otherwise, the logic is circular, since the valuer has to use a valuation of the assets in order to estimate these future earnings. Purchased goodwill, he adds, is simply a consolidation difference and not an asset in its own right.

Meanwhile, not to be outdone, the ASB has commissioned a team of five academics led by John Arnold, professor of accounting at Manchester university, to consider the issue on its own behalf.

The board has already started some tentative work in the area with a pronouncement from its Urgent Issues Task Force in late December, which specified how goodwill from acquisitions that had been consolidated should then be written off on disposal. Under the ruling, the goodwill element must be passed through the profit and loss account, and not sim-

ply quietly dissolved through a movement in reserves.

However, the greatest efforts are yet to come. The task force has merely offered an interim statement to one pressing case. The ASB must now set its mind to the issue of drafting and consulting on accounting standards to cover the topic both comprehensively and democratically.

"It's quite handy that all these things are coming at once," says Mr David Tweedie, chairman of the ASB.

One report has argued that inclusion would represent a controversial shift in what the balance sheet shows, from costs to values

diplomatically. "We are all trying to work at this problem." He suggests that the growing importance of service industries, and hence the intangible items that go with them, mean the issue is going to become more important, and something the ASB can no longer wait to tackle.

He says that the ASB is likely to draft statements of principles by Easter on both the definition of assets and liabilities in the accounts, and on their recognition. A further statement considering valuation of assets is likely to follow later in the year.

A report on accounting for brands prepared by the London Business School in 1989 argued strongly that they should not be included on the balance sheet, or they could contribute to a "potentially corrosive" effect on the whole basis of financial reporting. It says that their inclusion repre-

sents a controversial shift in what the balance sheet shows, from costs to values.

It also highlights a series of problems with the valuation of intangibles: the methods used are inconsistent, subjective, and often theoretically questionable; the results are difficult to audit; and little information on how valuations are conducted is disclosed, which makes their assessment for a user of accounts impossible.

This week's Andersen report argues that many of these objections have been overcome. Mr Hugh Collum, chairman of the 100 Group of finance directors of leading British companies, which supported the research, is keen to stress that the findings are only a preliminary step in the debate.

Nevertheless, it hardly helps that the new study makes little effort to back up its suggestion of growing consensus with any figures. Nor that many of the organisations interviewed - and the sponsors of the report - already rely heavily on brand valuations.

Andrew Likierman from the London Business School, one of the authors of the 1989 report, certainly remains unconvinced. "This is an interesting contribution to the debate," he says. "I'm glad they have set out the issues, but it still leaves many of the basic questions unanswered."

*Arthur Andersen. The valuation of intangible assets. Economist Intelligence Unit, 40 Duke St, London W1A 1DW, 295.

David Damant. On the valuation of assets. MAP Securities, 2-3 Philpot Lane, London EC3N 8AQ, 275.

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FINANCIAL CONTROLLER

Smith New Court, the U.K.'s leading independent Securities House, is recruiting a Controller for Finance and Operations in its Tokyo office.

The Financial Controller in Tokyo will report directly to senior management in the office, but will have close functional links with the London-based management team. In addition to the normal financial control and budgeting functions the Controller will also be responsible for Settlements and Compliance.

The position requires a U.K. national with fluent Japanese language skills. A professional accountancy qualification is essential and direct experience of the Securities industry a management level is also desirable. Previous experience of working in Japan would be an advantage.

Attractive remuneration package with suitable expatriate benefits.

Please write, fax or telephone Denise Howell at:
Smith New Court House, P.O. Box 293, 20 Farringdon Road, London EC1M 3NH
to discuss your suitability for this position.

Telephone 071-772-2369

Fax 071-772-2925



GRAND METROPOLITAN

....adding value

Grand Metropolitan enjoys an enviable reputation as a leading multinational group renowned for the strength of its powerful portfolio of international brands. The growth, enterprise and innovation of this dynamic group are attributable to the strength of management across all functional disciplines. Following the recent appointment of a Chief Internal Auditor, there is a need to strengthen further the audit function by filling two newly created management positions.

COMPUTER AUDIT MANAGER

West End c £45,000 + Bonus + Car

Reporting to the Chief Internal Auditor, your role will be to initiate and execute specific computer audit assignments within finance and operations across several key business areas.

Responsibilities will include:

- ensuring compliance with policies and procedures and the integrity of financial data and systems, recommending corrective action where appropriate;
- being involved in the selection, development and implementation of systems, ensuring data validation and security verification are achieved;
- providing technical support and training to the financial audit teams.

A self-starting style combined with excellent presentation skills, both verbal and written, and strong commercial awareness are essential characteristics for this newly created and challenging position.

Your experience should include a demonstrable record of achievement and progression in a fast-moving, international environment. This should include significant exposure to a broad range of mainframe and PC-based applications. (Ref. 088)

Both of these high profile positions offer an excellent remuneration package and genuine scope for progression within a results-oriented environment.



For further information, please contact James Hyde on 071-287 2820 or, alternatively, send a detailed CV to the address below, quoting the appropriate reference number in each case.

MANAGEMENT SELECTION

32 OLD BURLINGTON STREET, LONDON W1X 1LB FAX: 071-287 2821. TELEPHONE: 071-287 2820.
A GKR Group Company

AUDIT MANAGER: RETAIL

Uxbridge c £40,000 + Bonus + Car

Reporting to the Chief Internal Auditor, this newly created role will involve leading audit assignments covering the company's domestic property and retailing interests, together with corporate services where appropriate.

Specific tasks will include:

- recruiting, training and developing a professionally qualified audit team;
- playing a key role in the development and implementation of the annual audit plan;
- exposure to the newly created sector audit committee;
- undertaking special projects and routine audit assignments.

A resourceful, persuasive and resilient style combined with an empathy with a fast-moving, profit-oriented culture are essential attributes within this demanding environment.

Ideal candidates, probably aged 30-35, will have experience both within and outside the accounting profession, preferably within a large, multi-site corporate environment. (Ref. 089)

FINANCIAL TIMES FRIDAY JANUARY 31 1992

Head of Financial Accounting

Barking, East London

Package to £36K + Relocation Assistance

This is a new post to manage the financial accounting group and report direct to the Director of Finance. The annual turnover is around £40m and current capital building developments amount to £2m.

We are looking for a qualified accountant (probably ACA or ACCA) with at least three years' management experience in a commercial financial accounting role, sound IT abilities and good people-management and presentation skills. You are aiming to be a Finance Director within 3 to 4 years.

Further details from Personnel Services, Polytechnic of East London, Romford Road, London E15 4LZ. Tel: 081-590 7722 ext. 4321. Please quote ref. no. 4/N/92. Closing date 17 February.

The Polytechnic is an Equal Opportunities Employer

POLYTECHNIC
OF EAST LONDON

EXECUTIVE SEARCH THE CITY

A small, independent consultancy which specialises in medium and senior level search across the financial sector, seeks a person or people who would like to team up with them. This would be achieved by working in tandem on the short term or, if possible, functioning as a separate entity from our premises. Preferred age group 35-45.

The company operates from pleasant central offices, has a computerised database and an excellent reputation. All enquiries will be answered and treated in total confidence. Box No. A1720, Financial Times, 1 Southwark Bridge, London SE1 9HL.

NEWLY QUALIFIED ACCOUNTANTS

Most
companies
keep their
best people
at
Head Office

Ours are
at the
heart
of the
business.



Our 46 companies around the world are not managed by remote control. They are run by people who live in the local community, understand the local culture and speak the language.

Every few years these people move to new parts of the world and begin afresh, developing their careers and making themselves at home in environments as diverse as Africa, Asia, the Far East, the Americas and Europe.

The business management challenge is always uncompromisingly tough. Technical skills are tested to the limit and, since we expect people who join us as newly qualified Accountants to rise to Financial Directors in their early 30s, they have to be ready for senior level responsibilities at an early stage.

It's a career that makes weighty demands of even the most talented young graduate Accountants, which is why we impose such stringent selection

criteria. Resilience, presence, social skills and linguistic aptitude are essential.

Of course, as a member of British-American Tobacco, the world's leading tobacco business, you will enjoy first-class compensations.

We provide good training, as well as a full expatriate package, including an excellent salary and free accommodation.

If you believe you have the potential for an international career in business management, please write for an application form and further information to Jean Dempsey, British-American Tobacco Company Limited, Millbank, Knowle Green, Staines, Middlesex TW18 1DY, or telephone (0784) 448277 (24 hour answerphone) for an application form. Closing date for applications February 10, 1992.



A member of
the B.A.T. Industries plc Group

Go Faster Stripes



Starting salaries to £30,000 +
Prospects to £49,000 and beyond

Even if you're good enough to join the Accountancy Fast Stream, we'll still expect you to earn your stripes. But if you have the ability, commitment and ambition to fulfil your true potential, you'll find opportunities to go beyond the confines of your accountancy training and get to grips with projects that offer real intellectual challenge.

Our fast-stream programme is exactly what it says, a 'fast-stream' for people with outstanding talent, the determination to succeed and the ability to progress on merit on an accelerated career development path to senior levels of management.

We're currently going through a time of substantial change which involves developing and implementing strategies geared to achieving greater financial accountability and quality of service. So, whichever area you choose to work in, whether it's in planning financial strategy, developing initiatives, implementing change or advising ministers, you'll start at management level and enjoy immediate responsibility for matters of national importance.

As a qualified accountant, with two or more years' experience in practice or as a high level financial manager in industry, you'll be looking for a real challenge. A challenge that entails driving the business forward, managing policy changes and achieving long term objectives.

And that's exactly what you'll find with us.

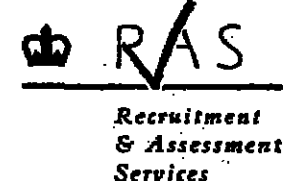
Your Grade 7 salary in central London will be in the range £27,799 - £36,417 including performance related increments. Most posts are in a variety of government departments in London but there are opportunities elsewhere, including Edinburgh.

For further details and an application form (to be returned by 21 February 1992) write to Recruitment & Assessment Services, Alconon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 468551 (answering service operates outside office hours).

Please quote ref: A1921070/FT.

Serving Civil Servants can apply for these posts.

The Civil Service is an equal opportunity employer.



FAST STREAM ACCOUNTANTS

Manager, Planning and Analysis Corporate Finance Department

THORN EMI's strategy is to focus on a limited number of businesses which are competitive in the international marketplace. The Group's principal businesses are Rental and Music and we also have operations in Retail, Lighting, Security and Electronics. Together they generate a turnover of over £3.6 billion from activities in well over 100 markets. We have operations in 38 countries and employ over 51,000 people around the world.

We are looking for an exceptional, commercially-minded accountant to head up our planning and analysis team. Reporting to the Group Financial Controller you will be responsible for managing the planning process across the Group, reviewing business unit plans, forecasts and performance, and highlighting key issues and trends to senior management. You will also review all major capital expenditure and acquisition proposals and carry out, where appropriate, post-completion audits.

This is a high profile role and an excellent opportunity to influence business decisions. In addition to first class analytical ability you will possess strong interpersonal skills and a desire to make a difference. Experience in a similar role with a major plc would be an advantage.

Graduate accountants (ACMA/ACA) are invited to apply sending a detailed CV to Linda Cass, Corporate Personnel Manager, THORN EMI plc, Westmount Centre, Uxbridge Road, Hayes, Middlesex, UB4 0HB.

**VERY ATTRACTIVE
SALARY
AND BENEFITS
INCLUDING SENIOR
EXECUTIVE BONUS
AND SHARE OPTIONS**

HAYES, MIDDLESEX

THORN EMI

Financial Director

North West

c£55k + bonus
car, benefits

This multi-site Retail Group has a strong brand awareness in the High Street. Despite adverse trading conditions, it has consolidated its position and increased market share. It is well placed to take advantage of an upturn in the economy and its plans for expansion will be to grow its c. 350m turnover substantially during the 90's. A Financial Director with a hard-nosed attitude to business and cost controls is required to complete the senior management team.

The Role

- Increase financial awareness and discipline across business. Provide and interpret quality information for Board.
- Ensure systems and financial controls are effective - make improvements where required.
- Provide strong leadership skills within a viable accounting function.
- Strategic planning. Commercial decision-making. Treasury matters.

The Qualifications

- High-quality finance professional, graduate culture. Age 35-45. Successful track record preferably in multi-site retail, distribution or consumer-related industries.
- Highly motivated with hands-on attitude. Commercially aware and computer literate.
- Strong personality, excellent communication and leadership skills.
- Ability to absorb pressure, take responsibility and help drive business forward.

Please apply in writing, enclosing full c.v. quoting Ref. ASB

ASB
SELECTION

Amey House, Spring Gardens, Manchester M2 1EA Tel: 061 534 0614 Fax: 061 534 0625

Internal Auditors

...for exciting new team in established business

Our Client, a multi-million pound UK business currently employing over 17,000 people, has recently undergone a radical reassessment of its potential. They envisage that a dynamic and highly motivated audit team, of approximately 30 staff, will be a major factor in the change management of the new organisation.

This enhanced department considers the DP aspects of audits extremely important and will therefore encourage further training where necessary.

Mature, self motivated individuals, who should be qualified accountants preferably with engineering and EDP audit experience, are required to fill a number of positions at varying levels within the department. Initially reporting to a preliminary senior management team of five, the successful candidates will possess an outgoing personality, and a level of interpersonal and communication skills that command respect.

In the first instance, please forward a brief curriculum vitae including salary details and quoting reference number HC251, to Darrell Smith at Hunter Campbell, 1 Prince of Wales Passage, 117 Hampstead Road, London NW1 3EE. All applications will be treated in the strictest confidence.

Hunter Campbell

Corporate Finance Executive Retail

London

ACA

c £45,000 + Car + Benefits

This major UK plc has maintained an excellent record of growth within the fiercely competitive retail sector despite the difficult trading climate. Recognised as a leader in many of its markets, the group is well placed to benefit from improving economic conditions by continuing to promote a vigorous, innovative and resilient growth culture.

Due to a recent promotion, an outstanding opportunity has arisen for an exceptional individual to play a key role within the group management team.

Working mainly on a project basis, this individual will be responsible for:

- Development of the group's business strategy;
- Evaluation of capital expenditure proposals;

ST. JAMES ASSOCIATES

MANAGEMENT SELECTION

32 OLD BURLINGTON STREET, LONDON W1X 1LB FAX: 071-287 2821. TELEPHONE: 071-287 2820.

A GKR Group Company

- Investor relations;

- Special studies, e.g., competitor analysis or market appraisal.

The appointed candidate must have the ability to earn respect quickly at Board level through shrewd, incisive and creative commercial thinking. Outstanding academic achievement and a first-rate professional record, combined with consumer-oriented commercial experience, are essential. It is also unlikely that the successful applicant will be aged over 28.

Opportunities for rapid promotion from this demanding, high profile role are excellent.

Interested applicants should send a detailed CV to James Hyde, at the address below, quoting reference number 101J.

Price Waterhouse

EXECUTIVE SELECTION

Group Financial Controller

c. £40-45,000 plus benefits Central London

We are a £300 million turnover diversified PLC comprising a wide range of entrepreneurially managed companies in the manufacturing, distribution and services sectors operating primarily in the UK.

With a philosophy of a high degree of devolved authority, the Group retains a small head office team.

Reporting to and supporting the Group Finance Director, your main role will be to contribute to our financial viability and performance by the provision and interpretation of financial information at Group level — principally through the direction and co-ordination of the accounting process in our subsidiary companies.

Assisted by a small team, and working alongside tax and treasury specialists, your immediate priorities will focus on improving our

budgeting, forecasting and overall reporting processes as well as the implementation of an enhanced system of financial targets and performance measures for the Group as a whole.

We seek a technically strong and commercially experienced qualified accountant. You will have previously worked within a group consisting of many operating subsidiaries and extensive dotted line structures. Further, you must be used to building constructive working relationships with assertive line managers in operating units. Strong spreadsheet/systems skills are essential. Tax, treasury, corporate finance and institutional experience — all this would be useful.

Ours is a hands-on and informal structure — so you need to be single minded, focused, proactive,

non-status conscious, ambitious and able to make an immediate impact.

In return, we offer an opportunity to contribute to a major process of change and re-direction, a constant challenge to your abilities and a genuine opportunity to make your presence felt throughout all aspects of our business. Longer term prospects into any part of the Group are wide open.

If this appeals write to Hamish Davidson, our advising consultant, enclosing a full CV, salary details and quoting reference H/1229/FT: Executive Selection Division Price Waterhouse Management Consultants Milton Gate 1 Moor Lane London EC2Y 9PB Tel: 071 939 6312 Fax: 071 638 1358

Assistant Financial
Controller

ACA

Attractive Package



Baring Brothers & Co., Limited is one of the oldest and most successful British merchant banks in London. The Bank's primary activities include Corporate Finance, Banking and Capital Markets, and Treasury and Trading. Through its network of subsidiaries and representative offices internationally, the organisation is well positioned to continue its record of growth and maintain the highest standards of client service.

Due to a recent internal promotion there is a requirement to augment the financial management team with the appointment of an Assistant Financial Controller. Working closely with the Financial Controller, the responsibilities will be varied and will primarily concentrate on systems development and accounting for income arising from complex transactions, in liaison with the front office units. In addition, the successful applicant will be expected actively to contribute on policy issues and the ongoing development of the financial control function.

This opportunity will appeal to a chartered accountant (aged 28-34) with an impressive record of achievement and relevant experience in a similar merchant banking environment. Alternatively, a manager with a financial markets background within a 'Big 6' Firm may be suitable. Considerable systems development experience, exposure to treasury products, and the ability to manage people, are highly desirable criteria. In addition, the successful candidate is likely to be a highly effective communicator.

An attractive remuneration package is on offer which will include a competitive basic salary, together with the normal banking benefits. Potential to progress rapidly within this challenging environment is limited only by the individual's ability.

For further information in strict confidence contact Robert Walker on 071-287 6285 (evenings and weekends on 081-769 6836). Alternatively, forward a brief resume to Walker Hamill quoting Ref: RW 1235.

WALKER HAMILL
Financial Recruitment Consultants

29-30 Kingly Street London W1R 5LB Tel: 071 287 6285 Fax: 071 287 6270

Finance Director

Gloucestershire

c £35,000 + Bonus + Car

Our client is a subsidiary of a £400 million turnover UK group, with more than seventy companies throughout Britain and operations throughout Continental Europe and the USA. The company is a niche market leader in the manufacture of high quality products, supplying to both industrial and domestic markets. Following a sustained period of growth and profitability, a challenging opportunity has arisen for a high calibre Finance Director to join the management team.

Reporting to the Managing Director and with functional responsibility to group, key responsibilities will include:

- Production and interpretation of management information, budgets and long term plans
- Compilation of financial and statutory information for group reporting
- Development and control of management information systems
- Control of a small but high profile team
- Full involvement in the strategic decision making process

Interested applicants will be graduate qualified accountants aged 30-40 with a proven track record in a manufacturing business. Strong man-management and interpersonal skills coupled with the stature and maturity to influence at board level are essential prerequisites. In return the company offers a highly attractive package and excellent career opportunities based on achievement.

For further information please write to Paul Toner, Regional Manager at Michael Page Finance, 29 St Augustine's Parade, Bristol BS1 4UL, enclosing a comprehensive curriculum vitae. Please quote ref. 3050.



Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds & Glasgow

c£40,000
+ Benefits

International Conglomerate

City

Strategic and Financial Analyst

The ideal stepping stone for a bright commercially minded accountant at the core of this major finance team. A critical position created to support the strategic and operational development of the Group which is going through an important process of change. Exceptional prospects for onward progression into a senior role in financial management.

THE POSITION

- Part of a small close knit team reporting to the Group Finance Director. Concentrate on broad range of key financial and operational projects, also closely involved with M & A activities.

- Lead financial analysis and planning initiatives that will create a model for change, critical to the future evolution of the Group's wide ranging interests.

- Play an influential role in assessing the financial viability, controls and reporting of existing and future operations.

THE QUALIFICATIONS

- CIMA or ACA, possibly with MBA, late 20s, with direct experience of a finance function, preferably Head Office. Highly numerate and computer literate.

- Outstanding intellect with aggressive commercial approach to special projects. Analytical by nature, able to deliver detailed financial evaluations of businesses.

- Confident and at ease working with board level management. Excellent presentation skills. Ambitious and energetic with a real interest in being close to decision makers.

London 071-973 0889
Manchester 061-941 3818

Selector Europe
A Spencer Stuart Company

Please apply, enclosing full details to:
Selector Europe, Ref 7753022,
16 Connaught Place,
London, W2 2ED
071-973 0889

Appointments Advertising

Appears every
Wednesday &
Thursday (UK),
and Friday
(International
Edition)

Financial Controller

To £50,000 + executive car.

Morse Computers seek to recruit a graduate ACA with the personal qualities and ambition to take a top management role in this young, well financed and rapidly expanding company. Based in new West London offices, Morse are now the UK's largest reseller of Sun Microsystems UNIX workstations, with an exceptionally high quality blue-chip and public sector client base. We need to develop a strong system of controls throughout the company appropriate to our future growth, to run an error-free and efficient accounts department, to refine our reporting and analysis, and to put in place strategic and financial planning for the short and the long term.

Age range 28 to 35, with at least 3 years business experience in a line management position. Excellent career and promotion prospects. Please apply in writing to Sarah Lomax, P.A. to the Managing Director, Morse Computers Limited, 17 Sheen Lane, London SW14 8HY.

MORSE

FINANCIAL ACCOUNTANT BRUXELLES

Major international retailer with worldwide operations requires an experienced qualified senior accountant for their Bruxelles operations. Reporting to the CEO, you will be responsible for preparing group financial and management accounts, group consolidation and treasury functions.

The successful candidate will have a proven track record in financial and management accounting, ideally gained in the international retail sector. Commercial acumen, man-management skills and French are essential.

A competitive salary for the right candidate.

Please write with full CV to Acc/KR, Box A443 Financial Times, One Southwark Bridge, London SE1 9HL

FINANCE DIRECTOR £40k min

£100m division of
International Group.
South East area.
Must have strong
contracting or
construction
background and be
profit/asset led.

Call Sarah Holland in
confidence at Mitre
Financial Recruitment on
021 355 0505

LEASING
& FINANCE



Mercedes-Benz
Finance Ltd.

COMPANY ACCOUNTANT

Milton Keynes

We seek a proactive Company Accountant to head up the Accounts function and provide financial support to the General Manager Finance. Emphasis will be placed on the development and maintenance of effective systems of internal control and the enhancement of financial accounting systems.

MANAGER

FINANCIAL PLANNING AND ANALYSIS

Milton Keynes

As an experienced financial planner you will prepare the Company's annual year plans and budgets for cost centres throughout the Company. Critical to this position will be the ability to provide clear financial analysis on all operational activities and the production of monthly variance analysis for management information.

Candidates for both these positions are likely to be aged over 28, ACA/ACCA qualified, with strong technical ability, combined with senior level experience in a fast moving systems environment. These positions provide a unique opportunity to develop these functions within a high profile organisation.

Please apply in writing only, with full CV, stating current salary to Janine Powell, Mercedes-Benz Finance Ltd, Marlborough Court, Service Parkway, United Wood, Milton Keynes MK14 6YR

Top Opportunities

appears every Wednesday For advertising information call:

Elizabeth Arthur
071-873 3694

Stephanie Cox-Freeman
071-873 4027

Tetra Pak Alfa-Laval
Tetra Pak Alfa-Laval Eastern Europe
FINANCE MANAGERS
ATTRACTIVE CONDITIONS AND BENEFITS

With a global network in 110 countries worldwide, Tetra Pak Alfa-Laval are the world leader in the supply of food processing and packaging systems. Excellent management and business planning have placed the organisation in a strong position to continue to invest in new markets through Joint Ventures.

Expansion into these new markets has created several exciting positions for financial managers.

Responsibilities include: establishing a Western style accounting system, local currency accounting, foreign currency reporting, implementation and control of management information systems, financial and business planning, corporate finance, recruitment and training of local staff, ad hoc management.

These are varied and exciting roles and will give the successful applicants invaluable "hands on" experience in what is a fast developing market in its infancy.

You will need:

- International Finance and Accounting experience, ideally within a manufacturing environment
- Local language skills or a demonstrated ability to learn a language
- Ability to source and train local staff
- Experience in implementing computerised accounting systems
- The ability to resolve issues within a working environment which is predominately non Western in culture
- Patience, diplomacy and initiative

Future prospects within this group are outstanding for achievers.

If you are interested in these challenging roles, you are invited to forward your CV in confidence to: Kevin Wright, Lloyd Morgan, Recruitment Consultants, Africa House, 54-78 Kingway, London WC2B 6AH. Tel: 071 404 5591 Fax: 071 404 5128

LM LLOYD MORGAN
FINANCIAL RECRUITMENT CONSULTANTS

MANAGER - PRODUCT ACCOUNTING

CITY

C £36,000 + BANKING BENEFITS

Our client is a highly successful financial institution with offices in the major financial centres throughout the world.

The Investment Bank continues to develop its business areas and following a centralisation of trading support functions within Operations, this new position has been created.

Reporting to the Operations Controller, you will be responsible

for the product accounting function and analysis of trading results. The position requires a detailed knowledge of financial instruments especially FX and Money Market products and associated systems. In addition you must be highly motivated, innovative and display strong interpersonal skills when liaising with traders and business managers.

The successful applicant will be a Qualified Accountant with at least two years experience in an investment banking environment.

Interested applicants should write or fax brief career details to Tony Barnes at Robert Walters Associates, 25 Bedford Street, London, WC2E 9HP. Tel: 071-379 3333 Fax: 071-915 8714.

ROBERT WALTERS ASSOCIATES

LONDON WINDSOR BIRMINGHAM BRUSSELS AMSTERDAM PARIS

Systems Accountant

Prestigious Banking Group

Age 28 - 32

This leading financial institution is universally recognised as a key player in the global banking marketplace and has offices in all major financial centres. It has an outstanding reputation for service, integrity and professionalism throughout the businesses in which it operates.

Finance and Systems play a key business support role through the provision of high quality management information across a diverse range of user groups.

There is an immediate need for a young accountant to provide an additional resource within the finance function and act as a liaison between finance and systems. The role will be essentially project-based and will require an individual who can develop software applications within a PC, mid-range and mainframe environment.

This is a progressive systems environment with a broad

c £37,000 + Car + Banking Benefits
 range of state-of-the-art applications operating on IBM hardware and an extensive PC network.

Candidates will be qualified accountants with a strong systems bias who have at least three years' post-qualification experience, preferably within the financial services sector. Extensive experience of developing macro-based spreadsheet models is essential. This interesting role will appeal to individuals with an enquiring, technical mind, who have the ability to effect change within a fast-moving environment.

In addition to a high base salary, there is an attractive mortgage subsidy, company car, non-contributory pension and other usual banking benefits.

Interested applicants should write to James Hyde at the address below, enclosing detailed CV, and quoting reference number 100J.

ST. JAMES ASSOCIATES

MANAGEMENT SELECTION

32 OLD BURLINGTON STREET, LONDON W1X 1LB FAX: 071-287 2821. TELEPHONE: 071-287 2820.
 A GKR Group Company

THE UK MARKET LEADER

£1.7 BILLION TURNOVER - OUTSTANDING GROWTH

Just what kind of prospects can a company like this offer?

Exceptional prospects to be precise.

If you are looking to progress your career with a rapidly growing organisation which views your growth as part of its own, then Booker must be your choice.

With over 180 depots and 400,000 customers, we're the largest Cash and Carry group in Britain.

Driving the business forward, we're investing in our management team to improve profitability whilst maintaining our very high standards of customer service.

Our new Commercial Services department needs two high calibre Accountants who are keen to grow in an environment where their impact will quickly be felt.

MANAGEMENT ACCOUNTANT TO £30,000 + CAR

You'll provide a commercial management accounting service to the Board focusing particularly on the management of stockholding and improving management information.

With at least 2 years' post qualification experience,

you'll need to be an accomplished communicator, with strong people management skills to ensure that your ideas are successfully implemented.

PROJECT ACCOUNTANT TO £25,000 + CAR

To further our current expansion, we are committed to significant, diverse capital investment. A large part of your role will be responsibility for co-ordinating the control of the depot development programme and other capital expenditure.

Recently qualified, you should be seeking to gain wide experience in a project role.

Both positions report to the Director of Commercial Services and are based at Wellesborough, Northants.

If you'd like the responsibility, please send a comprehensive CV, including current salary details to

BOOKER

CASH & CARRY

A BOOKER COMPANY

David Warner, Personnel Services Manager, Booker Cash & Carry, Equity House, Irthlingborough Road, Wellesborough, Northants NN8 1NZ.

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STEPHANIE COX-FREEMAN 071 873 4027

DRAKE EXECUTIVE

Operations Director Finance (Designate)
New Accountancy Business Start-Up
£50K package PLUS profit share

Here is an excellent opportunity for a qualified Accountant (chartered or certified) with substantial tax planning, VAT, PAYE and management accounts experience to join an exciting new business.

As part of an established network of Financial Services with over 20 years standing in London's business community, this new operation will offer substantial benefits in terms of economy and marketing expertise.

Initially your task as Operations Director (designate) will be to formulate the strategic plan in conjunction with the joint managing directors. Thereafter you will recruit and train a team of business advisors throughout the UK and subsequently be responsible for all executive legal financial planning advice to your team and their clients.

This is no boring accounts position — you will ultimately run your own business backed by a strong and established organisation — only high fliers need apply!

For a confidential interview please send your Curriculum Vitae in the first instance to AMANDA DOBBS at Drake International, or phone GORDON HAYES on 071-623 1226 for an early interview.

DRAKE INTERNATIONAL
 96 High Holborn, London WC1V 6LF.

Finance Director

Our client is a medium sized plc with a turnover in the region of £12-15 million per annum in the engineering sector.

A Finance Director is required to assist with both the existing business and to develop into new areas. Candidates must be qualified accountants and able to show a mature and experienced background — not necessarily in engineering. An above average remuneration package will be negotiated.

Applicants should be sent in confidence to Box No. A1690 Financial Times, 1 Southwark Bridge, London SE1 9HL.

The Financial Times proposes to publish the CIMA stage 4 examination results on Thursday 6th February

Please call Philip Wrigley 071 873 3351

Homeless Initiatives Finance Manager

circa £30,000
 + excellent
 benefits package
 (April Review)

PCHA is one of the largest and most innovative Housing Associations working to combat the housing crisis in London. We currently manage over 9,000 homes from 8 offices and employ in excess of 300 staff.

The Association has a development program in excess of £40m and are set to increase their management base by over 2000 new homes in the next twelve months through a variety of initiatives.

In an environment of rapid growth and change we now wish to recruit for two key posts within a busy Finance Department to ensure the support and financial service is maintained at the highest level.

Reporting directly to the Finance Director this key post will oversee the Financial Management of the Association's Homeless Initiatives activities. We have the biggest programme of leased homes in the country and this area of the Association's work continues to grow and diversify at a significant rate.

The post holder, who will also be a member of the Homeless Initiatives Management Team, will be a qualified Accountant and will need to display a high level of financial and management skills. He/she will also possess excellent communication and negotiation skills and be highly computer literate. The ability to work in a pressurised environment and grasp complex legal and financial issues is a pre-requisite for this challenging position.

Knowledge of Housing Association Finance will be an advantage. In return we offer a competitive salary, excellent pension conditions, 32 days annual leave and other attractive benefits.

For further information and application form, please contact Christine Wilson, PCHA, Canterbury House, Canterbury Road, London NW6 5ST. Tel: 071-372 5571. Closing date for applications: 18 February 1992.

The Association is developing its equal opportunities policy and welcomes applications from all sections of the community. People with disabilities are encouraged to apply for all our posts.

Property Revenue Finance Manager

£21,532-£25,246
 + excellent
 benefits package
 (April Review)

The continuing expansion of PCHA's activities has created the need for this new post. Reporting to the Financial Controller the post holder will be responsible for the day to day activities of the section to ensure an efficient service is provided to our Housing Management teams. In addition the post holder will be responsible for the Revenue Accounting for Sutherland Housing Association, PCHA's Shared Ownership subsidiary, WCH, the First Tenants Choice Housing Association and the Supported Housing function.

The post holder will also be qualified by experience or hold a recognised accountancy qualification. He/she will need to demonstrate excellent communication and management skills and have sufficient knowledge and experience to manage a fully integrated computer system.

Knowledge of Housing Association Finance will be an advantage. In return we offer a competitive salary, excellent pension conditions, 32 days annual leave and other attractive benefits.

For further information and application form, please contact Christine Wilson, PCHA, Canterbury House, Canterbury Road, London NW6 5ST. Tel: 071-372 5571. Closing date for applications: 18 February 1992.

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YOUNG AND AMBITIOUS?

FINANCE DIRECTOR

c£30,000 + bonus + car etc.

East Sussex

Within the next five years, our client will grow from the foundation of an old established and somewhat steady business, into a leading international player in their sector of consumer durables. Significant investment in both manufacturing and Sales & Marketing will show major improvements in quality, margins, market share and profit.

Following the promotion of the previous FD to Managing Director, they now need to appoint a strong Finance Director to get a tight control of the business and make a major contribution to the future by providing a sound commercial input to the board.

You will be fully qualified and still young enough (mid 30's) to develop your career as the company grows. You will have already held a "number one" role in a small/medium sized manufacturing company and be totally committed to the strict reporting disciplines of an autonomous subsidiary.

Other essential qualifications include: international trading and currency dealings; joint ventures/acquisitions; purchasing and the sheer enthusiasm to make things happen correctly.

I know we are looking for a lot...but then there is a lot on offer!

This is a chance to join a company who have decided to move forward by investing in the future. Talk of "recession" and "survival" have no place here. The salary will be enhanced with substantial bonuses which reflect the group's commitment to achieving budgets, with considerable "over target" incentives. Relocation assistance to this beautiful part of the rural South East will also be available, if required.

Please write, enclosing CV, or telephone for an application form:

Adrian Wakelin, Wakelin Executive Selection, Park House, 679 Farnham Road, Birmingham B29 7HT
 Tel: 021-414 1484 Fax: 021-414 1487
 Quota Ref: 0627

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New strategies to give these brands an even greater share of the UK market are now in place. However, the success of these initiatives will rely heavily on the effectiveness of our day-to-day operational control, as well as the efficiency of our financial reporting, analysis and decision-making processes — the key functions for which this new Accountant will be largely responsible.

Drawing upon at least two years' post-ACA management and financial accounting experience — ideally gained within the FMCG, drinks or food sectors — you will be pro-active, have a hands on

approach and communicate confidently at all levels. Someone with a structured, inquisitive and creative approach to their work who can also bring a vital blend of tact, diplomacy, humour and personal leadership to this high-profile job.

The rewards and career prospects match the responsibilities. With the salary comes a comprehensive benefits package which includes a car, generous bonus, non-contributory pension and private medical cover.

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Drawing upon at least two years' post-ACA management and financial accounting experience — ideally gained within the FMCG, drinks or food sectors — you will be pro-active, have a hands on

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Recently Qualified ACA —
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Black Horse Financial Services, a subsidiary of Lloyds Abbey Life plc, with over £1 billion under investment, is one of the fastest growing life and pensions groups in the country. Our continued growth, and our plans for expansion, have given rise to the need for a Computer Audit Manager.

This is a new position, reporting to the Chief Internal Auditor and the wide ranging brief will include establishing a computer audit function, preparing and developing audit standards and plans, managing and controlling computer audits, and the recruitment, training and development of staff.

Applicants should be graduate chartered accountants who having qualified within a large firm environment, have gained at least two years relevant post qualification experience either in the profession or a major commercial organisation. While financial services and IBM mainframe experience would be desirable, of far greater significance will be your well

developed commercial and interpersonal skills. This is a genuinely high profile role requiring applicants who can market both themselves and their department within the Company, and exploit the many opportunities for career development.

In return for your commitment, professionalism and talent, we are offering a benefits package that includes a quality company car, a mortgage subsidy, other large company benefits and if required a relocation package.

For further details and to arrange an interview, please contact our consultant Adrian Simpson BSC ACA, at Barclay Simpson Associates, Hamilton House, 1 Temple Avenue, Victoria Embankment, London EC4Y 0HA. Telephone 071-936 2601.

Black Horse Financial Services